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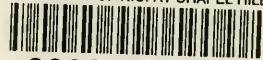
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REPORT

OF

The Adjutant General

OF THE

State of North Carolina



1 JULY 1970 - 30 JUNE 1972

REPORT

OF

The Adjutant General

OF THE

State of North Carolina



1 JULY 1970 - 30 JUNE 1972

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STATE OF NORTH CAROLINA
OFFICE OF THE ADJUTANT GENERAL
RALEIGH

9 July 1972

To: His Excellency, The Governor of North Carolina and Commander-in-Chief, North Carolina National Guard, Raleigh, North Carolina

Sir:

In compliance with the provisions of Section 127-14, General Statutes of North Carolina, I submit this Report of the operations of the Adjutant General's Office for fiscal years 1971 and 1972.

Respectfully yours,

FERD L. DAVIS
Major General, NCARNG
The Adjutant General

22896

SECTION I

GENERAL

A. Definition

The Army National Guard of the United States and the Air National Guard of the United States are integral parts and first line Reserve Components of the Army of the United States and the United States Air Force. The National Guard of the States has a dual and simultaneous status, is organized under State laws, and in time of national emergency may be called or ordered into active Federal service. All federally recognized units and elements of the Active National Guard and the personnel of the Inactive National Guard of the several States, District of Columbia and Puerto Rico together constitute the National Guard of the United States.

B. Missions

1. Mission of the National Guard of the United States to the Federal Government:

To provide a Reserve Component of the Army of the United States and the United States Air Force capable of immediate expansion to war strength, able to furnish units fit for service anywhere in the world, trained and equipped to:

a. Defend critical areas of the United States against land, sea-borne or airborne invasion.

b. Assist in governing, mobilization and concentration of the remainder of the Reserve Forces.

c. Participate by units in all types of operations, including the offensive, either in the United States or overseas.

2. Mission of the National Guard of the States:

To provide sufficient organizations, so trained and equipped as to enable them to function efficiently at existing strength in the protection of life and property and the preservation of peace, order and public safety, under competent orders of State authorities.

C. Composition of the North Carolina National Guard

The North Carolina National Guard is composed of units of both the Army and the Air National Guard located in 98 cities and towns of North Carolina. Units and locations are listed in Section VIII (Army) and Section IX (Air).

SECTION II

ADMINISTRATION AND PERSONNEL

This office is organized and functions under the military concept of staff organization and includes the following principal staff positions:

The Adjutant General:	Major General Ferd L. Davis
Assistant Adjutant General:	Brigadier General William M. Buck
Assistant Adjutant General, Air:	Brigadier General William J. Payne
Administrative Assistant to	
The Adjutant General:	Colonel David L. Britt
U. S. Property and Fiscal Officer:	Colonel Thomas B. Longest
Chief, Operations-Training:	Colonel Samuel T. Arrington
Chief, Personnel-Administration:	Colonel David W. Donovan
State Maintenance Officer:	Colonel Charles D. Isom, Jr.
Technician Personnel Officer:	Colonel Neil J. Pait, Jr.
Military Support of	
Civil Authorities Officer:	Colonel Arthur J. Bouchard
Commandant,	
N. C. Military Academy:	Colonel Collin McKinne
Army Aviation Staff Officer:	Major Bruce C. Guard
Consulting Engineer:	Major Elbert McPhaul, Jr.
Recruiting and Retention Officer:	Captain Paul B. O'Neal
Military Property Auditor:	1st Lieutenant
	Ernest R. Dickerson, Jr.
Public Affairs Officer:	Chief Warrant Officer—2
	Joseph L. McGee
Military Publications Supervisor:	Mr. John C. Coats

In addition to the seventeen staff positions referred to above, the following are under the direction of The Adjutant General: Eleven assistant staff officers (Assistant Operations and Training Officer, Assistant Personnel-Administration Officer, Enlisted Personnel Officer, Facilities Manager, Consulting Engineer I, Assistant State Maintenance Officer, Organization Maintenance Officer, Supervisor Personnel Management Specialist, Deputy Military Support of Civil Authorities Officer, Training Officer (Military Support of Civil Authorities Section), and Recruiting and Retention Specialist); Administrative Secretary; Plant Maintenance Supervisor; eleven Maintenance Mechanics (three at North Carolina Air National Guard at Charlotte, five at Raleigh, and one each at Wilmington, Winston-Salem Air Force Base, Union Cross, and the North Carolina Military Academy at

Fort Bragg); three Security Officers (North Carolina Air National Guard at Charlotte); janitor-messenger (USPFO); Duplicating Equipment Operator and thirty-five clerical assistants — total 81.

The staff and employees operating under the direction of The Adjutant General are paid from both State and Federal funds. The following are Federally supported positions: Assistant Adjutant General, Air; employees of the United States Property and Fiscal Officer (USPFO); employees of the Technician Personnel Office; employees of the Military Support of Civil Authorities Section; employees of the State Maintenance Office; employees of the Recruiting and Retention Office; employees of the N. C. Military Academy, less maintenance personnel; Facilities Manager; the Assistant Operations-Training Officer; the Assistant Personnel-Administration Officer; the Enlisted Personnel Officer and five clerical assistants.

SECTION III

PUBLIC AFFAIRS AND SPECIAL ACTIVITIES

From July 1970 through March 1972, activities of this section were conducted by four persons: Chief, Public Affairs; an Assistant Chief; an Information Officer; and a secretary. In April 1972, the Chief, Public Affairs, and the secretary were transferred to the Department of Military and Veterans' Affairs. Two months later, the Information Officer was similarly transferred to DMVA.

Primary responsibilities of the section were the external and internal public relations and public information programs of the North Carolina National Guard. Special emphasis was placed on three areas: to inform Guardsmen, their families and the general public on matters pertaining to the Guard; to effect community support of their Guard unit and activities; and to support community endeavors through National Guardsmen and Guard equipment and facilities.

Several areas of activity by this section during the biennium include:

a. Annual training periods: invited news media and interested State officials to view units in the field; news releases/feature articles regarding annual training and activities sent before, during, and after encampments;

b. Armed Forces Day, Memorial Day, Fourth of July and Veterans' Day observances: assisted local communities, civic clubs, and veterans organizations in getting Guard personnel and equipment for the observances. This included color guards, buglers, firing squads, aircraft, etc.

c. North Carolina Military Academy Officer Candidate and Non-Commissioned Officer Leadership Schools: prepared feature articles regarding activities at the schools and provided photographic support. News media representatives were invited to the graduation exercises.

d. Biracial Communication Teams: Through a special grant from the National Guard Bureau, selected and trained four two-man biracial communication teams to visit 35 racially balanced high schools in central and eastern North Carolina. (These teams were not recruiting; at the time, the Guard was at full strength and waiting lists were long.)

e. Distinguished Service Medal awards: prepared special releases, provided photographic support, and invited news media for ceremonies involving the award of the Distinguished Service Medal by either the Governor or The Adjutant General.

f. Slide Presentation: prepared a 108-slide presentation depicting all aspects of Guard training, equipment, etc. for use by Guard personnel with speaking engagements at meetings of civic groups, families of Guardsmen, community officials, etc.

g. The Adjutant General's Annual Visits to Units: prepared letters inviting all community and county officials and news media representatives to meet The Adjutant General at the local armory. News releases announcing the purpose of the visit were sent to all media with their invitational letters approximately ten days prior to the visits.

h. Armory Dedications: assisted units at Greenville and Fremont in planning appropriate dedicatory ceremonies which involved national, state and local officials.

i. Domestic Action: provided assistance to community and civic endeavors for National Guard support in the form of personnel, equipment, transportation, facilities, etc.; provided guidance to Guard personnel in coordinating support of domestic programs. During the biennium there were more than 1,000 instances of Guard support including use of armories for recreational purposes; special helicopter flights to elementary, junior high, and senior high schools for classes on aviation; taking handicapped youngsters on outings for recreational and educational purposes; sponsoring Boy Scout troops, conducting marksmanship classes; orientation flights aboard helicopters for Junior ROTC students; use of Guard equipment and personnel to transfer patients from an old hospital to the new facility; special flights for burned children to receive medical attention at special burn centers; provided water trailers for youth group camps; tentage for county fairs, etc.; medical personnel and equipment for weekend Boy Scout camps, etc.

j. Television: assisted 30th Infantry Division (Mechanized) Information Section and the 382d Public Information Detachment in the preparation of recruiting tapes for distribution to North Carolina television stations. Also, assisted several units in getting local TV recruiting spots made.

k. National Guard Bureau-Produced Material: distributed more than 77,000 pamphlets, posters, radio, and TV spots. Four 28-

minute 16mm color films were available for showings to civic clubs, community officials, and Guard personnel.

1. Photographic support: processed 6,900 negatives, and printed 10,058 photographs for use in the overall Public Affairs program. Photographs produced during the biennium represent a 100% increase over previous biennium.

m. Inquiries: answered innumerable requests from the general public and those forwarded from the Governor's Office for information about the Guard, biographical sketches of various senior officers, pictures, and shoulder patches of the North Carolina National Guard.

n. Principal publications supported: **The Tar Heel Guardsman**, a magazine published by the North Carolina National Guard Association and **The National Guardsman**, the official publication of the National Guard Association of the United States. Additionally, material was provided the in-house organs of Guardsmen's employers on activities pertaining to the Guard.

o. Tours of North Carolina National Guard Center: arranged and conducted tours for organizations and groups and coordinated with personnel in other State agencies for tours there.

p. Promotions: prepared news releases for all officer promotions, coordinated and released through Governor's Office.

q. Miscellany:

(1) Arranged all news conferences for The Adjutant General.

(2) Prepared appropriate coverage on the reorganization of the North Carolina Army National Guard in December 1971, activities of rifle and pistol teams, special Army schools conducted in North Carolina for Guardsmen, and OSD#2, the intensified training program for the 30th Infantry Division (Mechanized).

(3) Prepared special features about specific Guardsmen for selected media. This included the recipient of the Broken Wing Award, special commissioning ceremony for a Vietnam veteran, first North Carolina National Guard officer selected to teach at Command and General Staff College, Fort Leavenworth, Kan., a full time Army National Guard aviator, general officer retirements and promotions, etc.

(4) Conducted extensive research and prepared paper entitled "Recruiting Qualified Personnel for the National Guard under the All-Volunteer Concept."

(5) Maintained speech file.

r. Special Projects:

(1) Ceremony and honors accorded Australian officer attached to North Carolina National Guard and his family.

(2) Prepared special presentation for National Guard Association of the United States to consider Asheville as future conference site.

(3) Coverage of North Carolina Day at Air National Guard Non-Commissioned Officers Academy, McGhee-Tyson Air Base, Tenn., on the occasion of the first North Carolina Army National Guardsman to attend the Academy.

(4) Assisted Technician Personnel Officer in preparation and distribution of employment ad for members of the minority race.

(5) Coordinated Guard participation in activities connected with Department of Military and Veterans' Affairs-sponsored POW-MIA Family Day.

In conclusion, the rapport established with news media personnel has been outstanding. Their cooperation has contributed to a successful public affairs program for the North Carolina National Guard.

SECTION IV

UNITED STATES PROPERTY AND FISCAL OFFICER

The United States Property and Fiscal Officer is authorized the State under the provisions of Title 10, United States Code, Section 672(d). This officer is on extended Active Duty and detailed for duty with the National Guard Bureau.

In Comptroller matters, the United States Property and Fiscal Officer is responsible for the proper financial planning, obligating, accounting, reporting and administrative control of all Federal funds allotted to the State, for the support of Army and Air National Guard Activities, by the National Guard Bureau and other Government agencies. He is also the Federal Contracting Officer.

In the Logistical area, the United States Property and Fiscal Officer is responsible for the requisitioning, receipt, warehousing, issue, shipment, disposition and accounting for supplies furnished and equipment loaned to the State by the Federal Government for the support of Federally recognized Army and Air National Guard units and activities. As the Transportation Officer for the NCNG, he is responsible for transportation of National Guard personnel, technicians, supplies and equipment.

A detailed report of the activities of the USPFO NC is outlined in Section XIIB of this report.

SECTION V

ARMORY COMMISSION AND CONSTRUCTION

The North Carolina Armory Commission, constituted under the authority of Article 23, Section 143-230, General Statutes of North Carolina, is charged with the responsibility for providing and maintaining those facilities required by the National Guard in accomplishing its assigned missions. The Commission membership consists of The Governor, The Adjutant General, The Attorney General and two Federally Recognized Officers of the North Carolina National Guard who are appointed by the Governor. The present appointed members are Major General Daniel K. Edwards and Major Aubrey E. Harrell.

The cost of armory construction is shared by the Federal Government, the State and local governing bodies. Normally the Federal Government contributes 75% of the construction costs. Local governing bodies contribute the site and 12½% of the cost of construction leaving 12½% of the construction costs and architectural services to be provided by the State. The cost of constructing support type facilities, such as supply and maintenance activities, is supported 100% by the Federal Government.

All appropriations for construction and maintenance of the facilities are made to the Armory Commission.

During the period 1 July 1970 through 30 June 1972, three new armories were completed and occupied and construction contracts were awarded for 3 additional armories. Contracts were also awarded for the construction of two Organizational Maintenance Shops and an Addition to the USP&FO Office. Design was completed and bids were received for an armory in Youngsville. Contract awards for this armory, however, will not be made until early in FY 72-73. Many repairs, renovations and modifications were made to existing facilities during the Biennium to maintain or improve their effectiveness.

At the present time the Armory Commission real estate inventory includes 176 buildings for which there is a direct responsibility for maintenance. This figure includes facilities which are State owned, leased and under license from the Federal Government. Maintenance costs for licensed facilities are supported 75% with Federal funds. The State receives no Federal support in the maintenance to State owned or leased facilities. A list of

the State owned facilities is included as an attachment. Major repairs and renovations are being accomplished by independent contractors and minor repairs and preventive maintenance services are being provided by the Maintenance Branch of the Engineering and Facilities Division, Office of the Adjutant General. A substantial savings in funds is being realized by providing organic maintenance services and it is anticipated that these savings will increase as the maintenance program expands.

The following is a tabulation of projects under contract or completed during the period for which the report is made. An indication is given of the amount of State funds involved in the new construction projects.

NEW CONSTRUCTION

ARMORIES	Total Cost	State Contribution
Fremont	\$199,694.12	31½ %
Greenville	239,054.37	25½ %
Roseboro	191,901.80	26½ %
Beulaville	193,499.64	26 %
Jacksonville	237,892.68	25½ %
Butner	266,138.11	28 %

ORGANIZATIONAL MAINTENANCE SHOP

Raleigh	110,652.46	4 %
Butner	87,187.12	0

ADDITION TO USPFO OFFICE, RALEIGH	40,184.59	0
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REPAIRS/MODIFICATIONS (Contracted)

Installation of Intrusion Detection Systems — 7 Facilities	13,632.00	22 %
Installation of Intrusion Detection Systems — 6 Facilities	15,401.00	21 %
Installation of Intrusion Detection Systems — 2 Facilities	4,444.00	32 %
Exterior Painting — 13 Facilities	8,249.00	100 %
Interior Painting — 2 Facilities	4,971.00	100 %
Security Fencing — 5 Locations	4,261.00	100 %
Building Modifications — 5 Locations	6,412.00	100 %
Installation of Intrusion Detection Systems — 81 Locations	127,402.00	24 %
Miscellaneous Repairs — 54 Locations	12,102.00	100 %

Note: State contribution for armory facilities includes amount contributed by Counties and/or municipalities.

SECTION VI

STRENGTH OF THE NORTH CAROLINA NATIONAL GUARD

The North Carolina Army National Guard is comprised of the State Headquarters and Headquarters Detachment; 382d Public Information Detachment; major elements of the 30th Infantry Division (Mechanized) and the Non-Division Troop Command. The total strengths for these organizations were 746 commissioned officers, 135 warrant officers and 9,737 enlisted personnel, for an aggregate of 10,618 as of 30 June 1972.

The North Carolina Air National Guard is comprised of Headquarters of the North Carolina Air National Guard; Headquarters 145th Tactical Airlift Group; 145th Consolidated Aircraft Maintenance Squadron; 145th Combat Support Squadron; 145th Tactical Dispensary; 145th Mobility Support Flight; 145th Weapon System Security Flight; 145th Aerial Port Flight; 145th Civil Engineering Flight; 145th Communications Flight (Spt); 156th Tactical Airlift Squadron; 156th Aeromedical Evacuation Flight; 156th Weather Flight (mob/fix); 206th Weather Flight (SA) and the 263d Mobile Communications Squadron. The Air National Guard consisted of 138 commissioned officers, 1 warrant officer and 910 airmen with an aggregate of 1,049 as of 30 June 1972.

The total strength of the North Carolina Guard was 11,667 at the close of the reporting period.

SECTION VII

STATE SPECIAL DUTY

During the period of this report, elements of the North Carolina National Guard were ordered to State special duty fifteen times to assist in various emergencies as set forth below.

a. Search for Missing Persons.

On seven separate occasions, elements of the North Carolina National Guard were ordered to State special duty to assist authorities in searching for missing persons. The dates, county where search was conducted, and number of guardsmen involved per incident were:

Date	County	No. of Guardsmen
7 October 1970	Brunswick	43
9 January 1971	Cabarrus	60
31 July 1971	Greene	121
3 November 1971	Cumberland	94
6 February 1972	Jackson	73
13 March 1972	Burke	117
31 March 1972	Duplin	54

b. Civil Disturbance Duty.

Elements of the North Carolina National Guard were ordered to State special duty on three occasions to assist civil authorities in the restoration of law and order caused by civil disturbances. The periods of disorder, location, and number of guardsmen involved per incident were:

Date	Location	No. of Guardsmen
7-10 November 1970	Henderson	427
7-11 February 1971	Wilmington	778
29 May-1 June 1972	Concord	403

c. Natural Disaster Relief.

Elements of the North Carolina National Guard were ordered to State special duty on two occasions to assist civil authorities in operations involving participation in natural disaster relief activities and other domestic assistance.

Date	Location	No. of Guardsmen	Type Duty
29 August- 11 September 1971	Henderson County	76	Fire and Security Guards for 14 County Schools
21 June 1972	City of Eden	63	Evacuation of personnel and household goods from flooded homes

d. Miscellaneous Domestic Assistance.

Small elements of the North Carolina National Guard were ordered to special State duty on three occasions to assist civil authorities in miscellaneous domestic assistance.

Date	Location	No. of Guardsmen	Type Duty
29-30 September 1971	Coastal Area	12	Hurricane Duty to establish emergency power reserves in Wilmington area and guarantee mail delivery through high water on highway between Washington and Belhaven, N. C.
28 November 1971	City of Newton	12	Mine Detector teams to assist local law enforcement officials in search for weapon needed as evidence in a case.
23 June-2 July 1972	City of Columbus	11	Supplied two (2) water purification units to Town until emergency situation caused by a contractor crushing their water lines in four places could be alleviated.

SECTION VIII

ARMY NATIONAL GUARD

A. Organization

There was a minor change in the troop basis for the State during the period of this report and a major reorganization which was effective 1 December 1971. The current unit designation and locations are as follows:

NON-DIVISIONAL UNITS

Unit	Location
HHD, NCARNG	Raleigh
382 PI Det	Raleigh
205 Med Det	Durham
823 Med Det	Durham
878 Engr Co. (-)	Warrenton
Det 1, 878 Engr Co	Henderson
HHC, 2 Bn (M) 120 Inf	Hickory
Det 1, HHC, 2 Bn (M) 120 Inf	Statesville
Spt Co (-) 2 Bn (M) 120 Inf	Forest City
Det 1, Spt Co, 2 Bn (M) 120 Inf	Newton
Co A (-) 2 Bn (M) 120 Inf	Morganton
Det 1, Co A, 2 Bn (M) 120 Inf	Mocksville
Co B (-) 2 Bn (M) 120 Inf	Lexington
Det 1, Co B, 2 Bn (M) 120 Inf	Salisbury
Co C (-) 2 Bn (M) 120 Inf	Mt. Airy
Det 1, Co C, 2 Bn (M) 120 Inf	Elkin
HHD, 109 MP Bn	W. Asheville
210 MP Co (-)	Hendersonville
Det 1, 210 MP Co	W. Asheville
211 MP Co (-)	Canton
Det 1, 211 MP Co	Sylva
Det 2, 211 MP Co	Waynesville
HHC, 167 MP Bn	Washington
213 MP Co (-)	Washington
Det 1, 213 MP Co	Greenville
514 MP Co	Greenville
HHD, 690 Maint Bn	Kinston
691 Maint Co (-)	Mt. Olive
Det 1, 691 Maint Co	Fremont
Det 2, 691 Maint Co	Dunn
694 Maint Co (-)	New Bern
Det 1, 694 Maint Co	Farmville
696 Hv Equip Maint Co (-)	Kinston
Det 1, 696 Hv Equip Maint Co	Snow Hill
HHD, 540 Trans Bn	Lenoir

Unit	Location
1450 Trans Co	Lenoir
1451 Trans Co	Boone

DIVISIONAL UNITS

HHC (-) 30 Inf Div (M)	Raleigh
30 MP Co (-)	Greensboro
Avn Co, 30 Inf Div (M)	Greensboro
HHC, 130 Sig Bn	Durham
Co A, 130 Sig Bn	Durham
Co B, 130 Sig Bn	Burlington
Co C (-), 130 Sig Bn	Asheboro
Det 1, Co C, 130 Sig Bn	Siler City
HHC, 105 Engr Bn	Charlotte
Co A (-), 105 Engr Bn	Lincolnton
Det 1, Co A, 105 Engr Bn	Mooreville
Co D (-), 105 Engr Bn	Gastonia
Det 1, Co D, 105 Engr Bn	Belmont
Co E (-), 105 Engr Bn	Kings Mountain
Det 1, Co E, 105 Engr Bn	Shelby
HHT (-), 1 Sqdn, 196 Cav	Concord
Det 1, HHT, 1 Sqdn, 196 Cav	Rockingham
Trp A (-), 1 Sqdn, 196 Cav	Albemarle
Det 1, Trp A, 1 Sqdn, 196 Cav	Hamlet
Trp D, 1 Sqdn, 196 Cav	Morrisville
HHC, 1 Bde, 30 Inf Div (M)	Clinton
HHC, 1 Bn (M) 119 Inf	Ahoskie
Spt Co (-), 1 Bn (M) 119 Inf	Tarboro
Det 1, Spt Co, 1 Bn (M) 119 Inf	Roanoke Rapids
Co A (-), 1 Bn (M) 119 Inf	Nashville
Co B (-), 1 Bn (M) 119 Inf	Williamston
Det 1, Co B, 1 Bn (M) 119 Inf	Scotland Neck
Det 2, Co B, 1 Bn (M) 119 Inf	Woodland
Co C (-), 1 Bn (M) 119 Inf	Elizabeth City
Det 1, Co C, 1 Bn (M) 119 Inf	Edenton
Det 2, Co C, 1 Bn (M) 119 Inf	Windsor
HHC, 1 Bn (M) 120 Inf	Wilmington
Spt Co (-) 1 Bn (M) 120 Inf	Wallace
Det 1, Spt Co, 1 Bn (M) 120 Inf	Wilmington
Co A (-), 1 Bn (M) 120 Inf	Jacksonville
Det 1, Co A, 1 Bn (M) 120 Inf	Morehead City
Det 2, Co A, 1 Bn (M) 120 Inf	Beulaville
Co B (-) 1 Bn (M) 120 Inf	Whiteville
Det 1, Co B, 1 Bn (M) 120 Inf	Shallotte
Det 2, Co B, 1 Bn (M) 120 Inf	Fair Bluff
Co C (-) 1 Bn (M) 120 Inf	Smithfield
Det 1, Co C, 1 Bn (M) 120 Inf	Warsaw
HHC, 1 Bn, 252 Armor	Fayetteville
Spt Co (-), 1 Bn, 252 Armor	Parkton

Unit	Location
Det 1, Spt Co, 1 Bn, 252 Armor	Roseboro
Co A, 1 Bn, 252 Armor	Elizabethtown
Co B, 1 Bn, 252 Armor	Bladenboro
Co C, 1 Bn, 252 Armor	St. Pauls
HHC (-) 2 Bn, 252 Armor	Raeford
Det 1, HHC, 2 Bn, 252 Armor	Red Springs
Spt Co, 2 Bn, 252 Armor	Lumberton
Co A, 2 Bn, 252 Armor	Laurinburg
Co B, 2 Bn, 252 Armor	Sanford
Co C, 2 Bn, 252 Armor	Southern Pines
HHB, 30 Inf Div (M) Arty	Greensboro
HHB, 1 Bn, 113 FA	Charlotte
Svc Btry, 1 Bn, 113 FA	Charlotte
Btry A, 1 Bn, 113 FA	Charlotte
Btry B, 1 Bn, 113 FA	Monroe
Btry C, 1 Bn, 113 FA	Thomasville
HHB, 4 Bn, 113 FA	High Point
Svc Btry, 4 Bn, 113 FA	High Point
Btry A, 4 Bn, 113 FA	High Point
Btry B, 4 Bn, 113 FA	Greensboro
Btry C, 4 Bn, 113 FA	Eden
HHSB, 5 Bn, 113 FA	Louisburg
Btry A, 5 Bn, 113 FA	Zebulon
Btry B, 5 Bn, 113 FA	Youngsville
HHC 30 Inf Div (M) SUPCOM	Raleigh
30 AG Co (-)	Rocky Mount
Det 1, 30 AG Co	Raleigh
130 Fin Co (-)	Raleigh
Hqs & Co A, 105 Med Bn	Goldsboro
Co B, 105 Med Bn	Goldsboro
Hqs & Co A, 730 Maint Bn	Butner
Co B (-) 730 Maint Bn	Benson
Det 1, Co B, 730 Maint Bn	Oxford
Co E, 730 Maint Bn	Morrisville
Co F (-), 730 Maint Bn	Roxboro
Det 1, Co F, 730 Maint Bn	Reidsville
Det 2, Co F, 730 Maint Bn	Winston-Salem
HHC, 230 S&T Bn	Winston-Salem
Co A (-), 230 S&T Bn	Winston-Salem
Co B (-), 230 S&T Bn	N. Wilkesboro
Det 1, Co B, 230 S&T Bn	Winston-Salem

B. Annual Training

North Carolina Army National Guard units conducted Annual Training during the second half of calendar year 1970 as follows:

NON-DIVISIONAL UNITS

Fort Stewart, Georgia, 8-22 August 1970

878 Engineer Company

823 Medical Detachment

Fort Bragg, North Carolina, 8-22 August 1970

Headquarters & Headquarters Detachment (IP), NCARNG

205 Medical Detachment

2 Battalion (Mech) 120 Infantry

109 Military Police Battalion

540 Transportation Battalion

690 Maintenance Battalion less 691 & 694 Maintenance Companies

Fort Bragg, North Carolina, 8-26 July 1970

North Carolina Military Academy, NCARNG

DIVISIONAL UNITS

Fort Bragg, North Carolina, 5-19 July 1970

Company E 730 Maintenance Battalion

Fort Benning, Georgia, 11-25 July 1970

Armored Vehicle Launched Bridge Platoons from:

Co E 105 Engineer Battalion

HHC 1 Battalion 252 Armor

HHC 2 Battalion 252 Armor

Combat Engineer Vehicle Sections from:

Co A 105 Engineer Battalion

Co D 105 Engineer Battalion

The Selective Service Section, HHD, NCARNG conducted Annual Training in one and two officer increments at the State Selective Service Headquarters, Raleigh, North Carolina, during the period 1 July-20 December 1970.

CALENDAR YEAR 1971

NON-DIVISIONAL UNITS

Red River Army Depot, Texas, 29 May-12 June 1971

696 Heavy Equipment Maintenance Company

Fort Bragg, North Carolina, 29 May-12 June 1971

Headquarters & Headquarters Detachment (IP), NCARNG

205 Medical Detachment

2 Battalion (Mech) 120 Infantry

167 Military Police Battalion

690 Maintenance Battalion less 696 Heavy Equipment Maintenance Company

Fort Bragg, North Carolina, 19 June-3 July 1971

540 Transportation Battalion less 1451 Transportation Company

Fort Bragg, North Carolina, 3-17 July 1971

1451 Transportation Company

Fort Bragg, North Carolina, 7-21 August 1971

Headquarters & Headquarters Detachment (-), NCARNG

109 Military Police Battalion

Camp Butner, North Carolina, 7-21 August 1971
878 Engineer Company
823 Medical Detachment

Fort Bragg, North Carolina, 11-25 July 1971
North Carolina Military Academy NCARNG

DIVISIONAL UNITS

Fort Stewart, Georgia, 29 May-13 June 1971
105 Engineer Battalion (-ADM Platoon)

Fort Stewart, Georgia, 6-20 June 1971
1 Squadron 196 Cavalry (with supporting units)
206 Weather Detachment (Air National Guard)

Fort Stewart, Georgia, 7-22 August 1971
30 Infantry Division (Mech) (-)
1 Brigade 30 Infantry Division (Mech)
30 Infantry Division (Mech) Support Command

Fort Bragg, North Carolina, 29 May-12 June 1971
30 Infantry Division (Mech) Artillery (with supporting units)

The Selective Service Section, HHD, NCARNG, conducted Annual Training in one and two officer increments at the State Selective Service Headquarters, Raleigh, NC, during period 1 May-31 August 1971. Four officers conducted their Annual Training at the National Selective Service System, Washington, DC.

Training related accidents resulted in two fatalities. The results of an overturned vehicle caused one and the other resulted from lightning during field bivouac.

Off duty accidents resulted in two additional fatalities.

North Carolina Army National Guard units conducted Annual Training during the first half of calendar year 1972 as follows:

NON-DIVISIONAL UNITS

Fort Bragg, North Carolina, 29 April-13 May 1972
167th Military Police Battalion

Fort Bragg, North Carolina, 13-27 May 1972
Headquarters & Headquarters Detachment (IP), NCARNG
878 Engineer Company
382 Public Information Detachment
205 Medical Detachment
823 Medical Detachment
690 Maintenance Battalion less 696 Maintenance Company
109 Military Police Battalion
540 Transportation Battalion

Red River Army Depot, Texas, 13-27 May 1972
696 Heavy Equipment Maintenance Company

Fort Bragg, North Carolina, 11-25 June 1972
North Carolina Military Academy

The Selective Service Section, HHD, NCARNG, conducted year round Annual Training in one and two officer increments at the Selective Service Headquarters in Raleigh, NC, Atlanta, GA, and the National Headquarters in Washington, DC.

There were no serious mishaps to personnel or equipment. Training accomplished during all periods was considered effective.

C. OSD Study Test 2

North Carolina's 30 Infantry Division (Mech) was selected to participate in a consolidated Post Mobilization training expanded test plan under the office of the Secretary of Defense (OSD Study Test 2). The purpose of the OSD Study is to test the feasibility of reducing the post mobilization training time required to produce combat ready divisions by consolidating brigade and division level training. The OSD Study will be conducted effective 1 January 1972 through 31 July 1973.

In the initial phase of Test 2 units have conducted refresher training concurrently with special staff and MOS schools. Command Post exercises and detail planning for field exercises have been accomplished. The above training has been conducted by the following additional training assemblies (ATA) and full time training duty (FTTD) for special tours for planning and FTTD for staff and MOS schools:

Officers	Enlisted Men	
ATA	1,254	4,492
Special Tours	2,640	2,118
Staff & MOS Schools	2,047	2,669

The entire division will be administered appropriate tests during final phase of the expanded test plan.

D. Army Service and Area Schools

Officers and enlisted men of the North Carolina Army National Guard continue professional improvement by attending courses of instruction offered by United States Army Service Schools and Third United States Army Area Schools. During this report period 1,057 officers and 638 enlisted men attended courses at these schools.

Special schools are being conducted for the 30th Infantry Division (MECH) in connection with OSD Test 2 project. During the period 1 January-30 June 1972, 2,047 officers and 2,669 enlisted men attended courses of instruction under the Test 2 project.

E. Reserve Enlisted Program

This program, commonly referred to as The Six-Months Training Program or The Reserve Enlisted Program '63, provides that all individuals entering the Army National Guard without prior military service participate in an active duty for training status with the Active Army for the purpose of basic and specialist training. Individuals must participate in this program for a minimum period of 120 days; the total time being entirely dependent upon the type of training required by individual's assignment. This program provides two basic advantages for the National Guard in that it affords excellent training of an individual in the initial phase of his military career and relieves the National Guard units of the additional burden in time and man power to conduct this training. During the fiscal year 1971, a total of 1,426 individuals entered this program and during fiscal year 1972, a total of 1,922. A total of 3,348 were trained during the reporting period.

F. North Carolina Military Academy

The North Carolina Military Academy was established in 1958 and remains in operation at Fort Bragg, N. C.

In July 1970, thirteen (13) members of Officer Candidate Class Number Twelve (12) graduated and were commissioned Second Lieutenants in the North Carolina National Guard or United States Army Reserve as indicated. The following is a list of graduates:

Terry D. Barbee	George C. Bradley, Jr.	Arthur C. Harmon
*Steven D. Bell	Robert J. Clontz	Louis A. Mauro, Jr.
*John M. Booe	†*Adolphus D. Frazier,	*Joseph H. McDowell, II
Wallace D. Bowling,	Jr.	Richard M. Meshaw
Jr.	Kenneth W. Hammond	Jamie A. Stevens

*United States Army Reserve

†Distinguished Graduate

In July 1971, thirty-five (35) members of Officer Candidate Class Number Thirteen (13) graduated and were commissioned Second Lieutenants in the North Carolina National Guard or United States Army Reserve as indicated. The following is a list of graduates:

Roland S. Boyette, Jr.	William D. Creasman	Baron G. Hignite
Elbert T. Buck, Jr.	Curtis L. Ellis	Dean B. Holt
*Samuel P. Cason, Jr.	Lee H. Godwin	George S. Jackson
Michael H. Chappel	Richard N. Henderson	John C. Johnson

George R. Lentz	Stanley K. Perry	John E. Turner
†Robert S. Lilien	Mack G. Pittman	Charles M. Vincent
William L. McNeely	Donald M. Pratt	Franklin D. Waldron
David L. Miller	George D. Regan	Robert D. Walker
John L. Milholland	Bruce E. Roseboro	James A. Wall, Jr.
George A. Molloy	Ellis L. Selph, Jr.	Francis C. Winston, Jr.
Roy L. Montague	*Joseph H. Stepp, III	Robert D. Wright
John W. Neal	John E. Thames	

*United States Army Reserve

†Distinguished Graduate

In June 1972, forty-five (45) members of Officer Candidate Class Number Fourteen (14) graduated and were commissioned Second Lieutenants in the North Carolina National Guard or United States Army Reserve as indicated. The following is a list of graduates:

Wiley E. B. Andrews	Robert L. Hayes	John A. Parrott, Jr.
William L. Andrews	Thomas S. Hester, Jr.	Cecil M. Rachels
*Harold D. Armstrong,	Danny R. Hill	Jesse T. Rawls, Jr.
Jr.	Lloyd P. Horne	Alison T. Richbourg
Ralph C. Brown	*John J. Hunt, Jr.	Randy M. Riley
James F. DeBruhl	†William E. Ingram, Jr.	David O. Ryon
Michael D. Denton	Raymond D. Kietzman	William H. Seymour
Herbert A. Duke	William P. Kinken	Dearing F. Stone, III
Ralph W. Flanary, Jr.	Hoyt G. Leggett, Jr.	Charles W. Strickland,
Larry S. Foster	Jesse L. Long	Jr.
*John P. Garriss, Jr.	James C. McCaskill	Michael S. Turlington
James A. Grant	Terry K. Milner	Theodore L. Wade
Johnny M. Greer	John F. Mitchell	Larry G. Wells
Isaiah L. Guyton	Larry D. Moore	William E. West
John S. Hair, Jr.	Carl N. Norgaard	Cal A. Wray, III
Phillip J. Hall	Roy E. Parrish, Jr.	

*United States Army Reserve

†Distinguished Graduate

At the present time there are twenty-seven members of Officer Candidate Class Number Fifteen (15) enrolled and scheduled to graduate in June of this year.

The NCO Leadership School which was organized as an integral part of the Academy in 1960 continues to provide the State with trained personnel. NCO Class Numbers 7, 8, and 9 graduated a combined total of 129 students.

It is anticipated that the Officer Candidate School will continue its present programs. The initial class size will be made to conform with the projected requirements for junior officers in the North Carolina Army National Guard.

G. Annual General Inspections

In accordance with the provisions of Section 105, Title 32, United States Code, general inspections of all units of the Army National Guard are conducted annually by the Inspector General's Department, Headquarters Third United States Army, Fort McPherson, Georgia.

The purpose of these inspections is to determine whether:

1. Units are organized as prescribed and minimum strength requirements are being maintained.
2. Personnel possess the prescribed qualifications.
3. Organizations and members thereof are armed, equipped and uniformed with prescribed allowances.
4. Instruction and training are in accordance with prescribed standards.
5. Property issued to units is properly maintained and safeguarded.
6. Records are maintained in accordance with requirements of the law and regulations.

These inspections were conducted during the biennium as follows:

1. Fiscal year 1971 — 16 February — 11 March 1971
2. Fiscal year 1972 — 14 February — 16 March 1972

All units received a satisfactory rating.

H. Maintenance

The State Maintenance Officer has the responsibility for supervising the maintenance and repair of all Federal equipment except Army aircraft issued to the North Carolina Army National Guard. The functions are performed at the Combined Support Maintenance Shop, Raleigh; Annual Training Equipment Pool (ATEP), Fort Bragg and the twenty (20) Organizational Maintenance Shops located throughout the State. Maintenance of all supported equipment is considered outstanding.

The Annual Training Equipment Pool was established 1 June 1972 to provide a facility for maintenance, storage, issue and receipt of tracked combat vehicles pooled at Fort Bragg, N. C., for training under the operational control of the State Maintenance Officer. This activity was established by converting and expanding the former Weekend Training Equipment Pool.

The Annual Command Maintenance Management Inspections for FY 1971 were conducted by personnel from the Office of the State Maintenance Officer and Combined Support Maintenance Shop. Units and activities are rated either satisfactory or unsatisfactory. All units were rated Satisfactory.

Beginning in FY 1972, the Command Maintenance Management Inspections were eliminated by directive from National Guard Bureau, Washington, D. C. A substitute program, Maintenance Assistance and Instruction Team (MAIT), was carried out during FY 1972. All units and stations of the NC ARNG were visited by the MAIT. The principle purpose of these visits was to evaluate for the commanders at the unit level the status of their maintenance program, including readiness condition of equipment, and to provide assistance and advice for improvement. This program was well-received by the commanders, and excellent long-range results are indicated.

The activities under the operational control of the State Maintenance Officer were inspected by the Third United States Army Inspector General during Annual General Inspections in FY 1971 and FY 1972. Commendable results were recognized by the Inspector both years.

I. Army-Air Technician Program

In addition to his duties and responsibilities as a State Official, the Adjutant General is designated, pursuant to the provisions of Public Law 90-486, as an "Appointing Officer" for workforce of full-time Federal employees known as National Guard Technicians. The designation as Appointing Officer carries with it the responsibility for the administration and management of the technician workforce within limitations prescribed by the Chief, National Guard Bureau. No additional compensation is received by the Adjutant General for the performance of his duties as an appointing officer for Federal employees.

National Guard technicians, working under the supervision of their respective commanders and supervisors of activities, perform the many administrative, accounting, logistical, maintenance and training operations which must be accomplished on a day-to-day basis in order for the Guard to maintain its efficiency and readiness posture. Prescribed positions for technicians and Federal funds for their support are allotted to the State by the National Guard Bureau. The number, types and grades of positions authorized are based on the troop structure and operational

requirements of the Army and Air National Guard units and activities organized within the State. Every unit and activity of company or battery size is supported by one or more full-time technicians. Except for a limited number, National Guard technicians are members of Federally recognized National Guard units in a military assignment related to their civilian employment. In their civilian (technician) positions, these employees hold "Excepted" service appointments in the Federal employee (Civil Service) program. A few positions, because of the nature and type of work performed, may be filled by females or other non-guardsmen, and the incumbents of those positions are appointed under the provisions of the "Competitive" Civil Service Regulations.

The number of technician positions authorized and supported during the biennium covered by this report has been as follows:

Unit/Activity	Authorized FY-71	Supported FY-71	Authorized FY-72	Supported FY-72
Army National Guard				
State Hq Techs	16	14	20	20
MSCA Techs	5	5	5	5
Unit Admin/Tng Tech	239	223	269	241
Org Maint Techs	157	108	149	122
USPFO Techs	70	65	70	67
Spt Maint Techs	86	72	136	104
Avn Maint Techs	16	14	51	42
Sp Project Techs	0	0	22	20
TOTAL	589	501	722	621
Air National Guard	211	185	228	196
TOTAL ARMY & AIR	800	686	950	817

As will be noted from the preceding statistics, the technician program has experienced considerable growth during the past fiscal year. The increase has been necessary because of the receipt of a substantial amount of new equipment and the implementation of new special emphasis training programs. Funding limitations dictate the number of authorized positions that may be supported.

While the ability of the Guard to perform and accomplish its mission is dependent upon the performance of its total membership, a great deal of credit must be given to the technician workforce for the successful manner in which that mission is

accomplished. A large number of the technicians have many years of loyal and devoted service in the program and the vast majority are highly skilled and well trained and experienced in their respective positions.

J. Military Support to Civil Authorities

The Military Support to Civil Authorities Section has a dual mission. This mission encompasses planning for and coordinating military support to Civil Defense Agencies in the event of nuclear attack on the United States. Of equal importance, the mission also includes planning for and coordinating military support to civil authorities during natural or man-made disasters, to include civil disorders.

This section functions as a full-time staff for The Adjutant General in planning, coordinating, and furnishing planning guidance in the military support of civil defense to all military forces in the State of North Carolina. In addition, it serves The Adjutant General in furnishing planning guidance in the military support to civil authorities for all elements of the North Carolina National Guard.

Military assistance to State and local government is provided in times of hardship caused by unusual circumstances. Authorization for affording military support from the North Carolina National Guard at the State and local level remains under the direct command of the Governor of North Carolina. In the event of a national disaster of any type, the North Carolina National Guard, in its entirety or by specific elements, could be ordered into active Federal service. This section, plus the other troops concerned, would then come under direct command of the President of the United States or his designated representative. At that time only, would military assistance requirements be allocated through the Federal Government.

This section is authorized and composed of five Army National Guard Technicians. Although these technicians are supported by Federal funds, they are under direct control and supervision of The Adjutant General. Two members of the section have attended and graduated from the Office of Civil Defense Staff College at Battle Creek, Michigan. One member has attended the Senior Officers Civil Disturbance Orientation Course (SEADOC) at Fort Gordon, Georgia. Two members have attended the Disaster Recovery School at Fort Belvoir, Virginia.

ARMY NATIONAL GUARD

K. Army Advisors

To provide assistance to unit commanders at the various echelons of command in solving problems of training and administration, the Department of Army authorizes an Advisor Group, composed of regular Army Officers and enlisted men, to each State. The Group assigned to North Carolina has an authorized strength of 25 officers and 35 enlisted men. Assigned strength at the end of the reporting period was 25 officers and 30 enlisted men.

Senior Advisors for the reporting period were Colonel John N. Schoming who served from July 1970 to January 1971, Colonel Albert M. Nash who served from January 1971 to December 1971, and Colonel William C. Dobson, Jr. who served from December 1971 to present. Advisors to the 30th Infantry Division (Mech) were Colonel Albert M. Nash from July 1970 to January 1971, Colonel William C. Dobson, Jr. who served from January 1971 to December 1971, and Colonel Louie W. Donoho who served from April 1972 to present.

SECTION IX

AIR NATIONAL GUARD

A. Organization

1. The North Carolina Air National Guard is composed of the 145 Tactical Airlift Group (Tactical Air Command — Gaining Command), 145 Communications Flight and the 263 Mobile Communications Squadron (Contingency) (Air Force Communications Service — Gaining Command), the 156 Weather Flight (Mobile/Fixed) and the 206 Weather Flight (SA) (Air Weather Service, Military Airlift Command — Gaining Command), and Headquarters, North Carolina Air National Guard, which is the air equivalent of Headquarters and Headquarters Detachment, NC Army National Guard. Units, other than the 206 Weather Flight located at Raleigh-Durham Airport, Morrisville, NC and the 263 Mobile Communications Squadron (Contg), Badin-Wadesboro, NC, are located at Charlotte, North Carolina. (Gaining Command is the Air Force Major Command which would gain a particular ANG unit if it were called or ordered into active Federal Service).

2. Units of the North Carolina Air National Guard operate generally under the supervision and direction of the Assistant Adjutant General, Air and report to this official. The Headquarters, N. C. Air National Guard staff provides expertise in those specialties and functions necessary to insure performance of the primary missions of the various NC Air National Guard units.

3. There were major changes in the organizations during this period, especially in the flying group. The period from 1 July 1970 until early 1971 was rife with rumors relating to future roles and missions of the military airlift units. The 145 Military Airlift Group continued its outstanding performance and support of the Air Force during this period of uncertainty. This period in the operation of the 145 Military Airlift Group will be given limited coverage in this report because the majority of the period was devoted to a completely new mission, new aircraft, and new gaining command and the numerous changes in operating procedures.

4. Plans for the eventual conversion from 145 Military Airlift Group and C-124 aircraft to 145 Tactical Airlift Group and C-130

aircraft began taking shape in January, 1971 when the conversion was proposed by the National Guard Bureau and accepted by the State of North Carolina. C-130B Planning Conference was held during the first week of February, 1971 when the many changes in operations, manpower, air technician and military, and other functional areas were discussed. One of the primary areas of concern was the loss in military manpower spaces. The initial review showed a loss of some 240 manpower spaces, including a reduction in authorized aircrews and aircrew members. Personnel with long and faithful service would be affected. The loss in military manpower spaces resulted from a new organizational concept. Prior to the C-130 weapons system, it was envisioned that each ANG unit would have a Bare Base capability. This view was officially abandoned for tactical airlift units, thus, a new mix of supporting units was developed. Immediately accompanying the flying and maintenance squadrons, in a deployment to an already established and functioning main operating base, would be a Weapons System Security Flight and Mobility Support Flight. These two flights contain the numbers and types of skills for which TAC stated a need for augmentation of a deployment base manning. Because the ANG's peacetime manning needs are, in several areas, greater than TAC's expected wartime needs, a small Combat Support Squadron was retained. Though considerably reduced in size, the unit was primarily intended to meet ANG needs only. In the realignment, the Supply Squadron was lost. This function was incorporated in the Combat Support Squadron, and the Combat Support Squadron was not given an M-Day assignment. Remaining support units such as the Civil Engineering Flight, the Communications Flight, the Dispensary, and the Aeromedical Evacuation Flight were, for the immediate future, retained against global Air Force commitments.

5. The above constituted a unique change in the organizational alignment of the Air National Guard. To this date, the C-130 Weapons System is the only major system in the Air National Guard to be faced with such a sweeping change. The loss of manpower spaces was drastic; however, the necessity to perform functions in areas where limited or no manpower was authorized for the function was even more drastic. Tactical Air Command, because of worldwide commitments, believes in and directs preparation for mobilization and movement to a forward operating base within critically brief time span. Mobility is the name of

the game. In the case of the Non-Bare Base organizations, insufficient manpower was provided to support a mobility requirement. The Stock answer was — and has been “you must train personnel from other areas to provide Mobility Support”. This meant that the Combat Support Squadron Commander was faced with training of his personnel in their primary duty assignment as well as an additional duty, normally in the transportation area.

6. From the date of inception of the revised organizational concept, the Combat Support Squadron manning and wartime mission has not been settled. A study which began six months after reorganization/realignment had not been concluded by the close of this reporting period.

7. NGB/DOM Letter, 12 March 1971, Activation, Reorganization and Inactivation of North Carolina Air National Guard Units, provided the authority for change to the Tactical Airlift Mission in the fourth quarter FY 1972 but not later than 30 June 1971. Subsequent to Federal recognition inspection coordination with Tactical Air Command, a decision was made to make organizational actions effective during the period 14-15 May 1971. Following are organization actions taken and effective date:

a. Activations — Effective 15 May 1971

- Hq 145 Tactical Airlift Group
- 156 Tactical Airlift Squadron
- 145 Combat Support Squadron
- 145 Tactical Dispensary
- 145 Mobility Support Flight
- 145 Weapons Security Support Flight

b. Reorganized/Realigned — Effective 15 May 1971

- 145 Consolidated Aircraft Maintenance Squadron
- 145 Aerial Port Flight
- 156 Aeromedical Evacuation Flight (Remained assigned to MAC until 30 March 1972 when assigned to 145 Tactical Airlift Group)

c. Inactivated — 2400 Hours 14 May 1971

- Hq 145 Military Airlift Group
- 156 Military Airlift Squadron
- 145 Support Squadron
- 145 Supply Squadron
- 145 USAF Dispensary

8. Authority was granted to retain excesses by numbers, grades, and specialities through 31 December 1971. This authority was later extended and was in force generally for the remainder of the reporting period. Additional information regarding these organizational actions will be covered in other parts of this report.

9. Under the present organizational alignment, Headquarters, 145 Tactical Airlift Group supervises functions of subordinate units which include the 145 Combat Support Squadron, 145 Consolidated Aircraft Maintenance Squadron, 145 Tactical Dispensary, 156 Tactical Airlift Squadron, 145 Aerial Port Flight, the 156 Aeromedical Evacuation Flight, and the 145 Civil Engineering Flight. The 145 Mobility Support and the 145 Weapons Security Support Flights are under the general supervision of the Commander, 145 Combat Support Squadron. Supervision and direction in an inactive status are per group concept and functional alignment whereby the authority and responsibility to command are vested in the group commander. Although each unit within the group is authorized a commander, these subordinate commanders are responsible to the group commander for certain functions in support of the overall group mission. Under this concept the group commander is authorized a Deputy Commander for Logistics, a Deputy Commander for Operations, and a Support Squadron Commander as assistants for the supervision on group line activities. The Deputy for Logistics also has the additional responsibility for direction of mobility planning and execution. The Commander, 145 Tactical Dispensary is also the Group Surgeon and provides advice in all matters affecting the health of the command.

10. The 145 Civil Engineering Flight has attained additional responsibilities and stature during this reporting period. The 60 man Prime Beef "C" Team is designed to support unforeseen contingencies and special air warfare operations. It can be called upon to supplement other Prime Beef Teams that need assistance. Prime Beef (Base Engineer Emergency Forces) are designed to perform direct combat support roles and must be prepared for movement with assigned equipment. This is another force subject to Tactical Air Command mobility requirements. Assigned personnel and materials are included in mobility planning.

11. The 263 Mobile Communications Squadron (Contg) is composed of operations, maintenance, and self-supporting sec-

tions and is assigned to the 251 Communications Group (Mobile), Ohio Air National Guard, Springfield, Ohio, for operational, training, and Mobilization purposes. This unit has an M-Day assignment to Air Force Communications Service.

12. The 145 Communications Flight (Support) has an M-Day assignment to Air Force Communications Service. The Flight provides communications support for the 145 Tactical Airlift Group and could continue this support at another base under present planning.

13. The 156 Weather Flight (Mobile/Fixed) and the 206 Weather Flight (SA) have an M-Day assignment to Air Weather Service, an intermediate command under Military Airlift Command. The 156 Weather Flight has continued normal operations during this period without a major change in organizational structure. The maintenance of a high level of operational readiness by the 156 Weather Flight has been noteworthy. The 206 Weather Flight provides weather support for the 30th Infantry Division. The progress toward operational readiness made by the 206 Weather Flight is outstanding. It is one of the few units in the Air National Guard to report 100% qualifications in the personnel measurement area of the FORSTAT Report.

14. The concentration of a majority of the North Carolina Air National Guard functions at Charlotte, NC, has permitted the decentralization of certain Air National Guard functions to the Office of the Assistant Adjutant General for Air, thereby eliminating duplications of effort in some areas. This practice occurs primarily in the personnel and administrative area. In addition, Assistant USP&FO's for Air, (Fiscal), (Property), and (Real Property), perform Air Comptroller, Supply and Services, and Property accountability functions.

15. Equipment in use in the North Carolina Air National Guard has a value of \$4,383,000. Real Estate is valued at \$2,716,000, aircraft and spare parts at \$22,331,760, while the annual payrolls total approximately \$3,791,000.

16. Air National Guard Unit Detail Listings or Unit Manning Documents are the documents which contain those military manpower spaces deemed necessary to perform assigned function. Problems encountered in previous years in the areas of authorizations versus drill paid ceiling were changed to some extent during this period. Heretofore, Manning Documents have shown a manpower authorization which exceeded the drill paid ceiling.

Now we have on-board strength which exceeds the Manning Document authorizations. This situation is true in a number of ANG C-130 units. The shortages of manpower in other ANG Weapons Systems permits this situation as long as the overall ANG Drill Paid Strength is not exceeded. Overall strength is managed at the National Guard Bureau level. NC Air National Guard units have been faced with problems because of excesses created during the Aircraft Conversion/Mission Change period. Although the reserve forces appear to be headed for a zero draft era, recruiting must be limited because of shortage of vacancies. Every effort has been made to use non-prior service enlistment quotas/training spaces provided by the National Guard Bureau. A significant increase has been made in procurement and assignment of minority race members.

17. The majority of airmen assigned to NC Air National Guard units were non-prior service personnel at time of enlistment. Maintenance of strength levels, particularly for period after current excesses have been depleted, will be dependent on retention of these personnel after their service obligations have been completed. In addition, in-put from the non-prior service area must be continued to some extent. Meeting future strength requirements now appears to be dependent on some type of Incentive Program for enlistments and reenlistments, after completion of a six year enlistment. At one time the NC ANG airman force was dominated by college graduates. This has changed in the past few years and procurement has been generally from the high school graduate level because of the enlistment priority systems. We anticipated that the high school graduate level group would be more prone to remain as a matter of economics. Although retention has been increased, it has not approached the levels anticipated. We have noted additional interest in the Air National Guard from former ANG members and prior service personnel. The continuing problem is getting the right person in the right place at the right time. Planning and management at all levels is necessary. Crash programs are not the answer.

18. The Air National Guard continued operations under the generally accepted concept that the Air National Guard has passed from a purely training organization to training and operational units available to supplement the Air Force in performance of worldwide missions. The flying unit of the North Carolina Air National Guard participated in operational missions

from 1 July 1970 until 30 June 1971. Operational support was provided as a by-product of our training financial support, thus giving the tax payer double value for his defense dollar. Flying group participation in operations missions was extremely limited in comparison with past years because of the major aircraft and mission change discussed throughout this report. The group entered FY 71 with a C-1 (fully combat ready) rating and was forced to drop to C-4 (not combat ready) at time of aircraft conversion because of major changes in weapons systems, materiel, and retraining requirements.

19. During this period, the 145 Military Airlift Group/145 Tactical Airlift Group continued its excellent record of accident free flying and flew the unit equipped aircraft a total of 7880.4 hours. While the C-124 was possessed, a grand total of 23,063 hours were flown in the Globemaster and a noteworthy total of 68,378.3 accident free flying hours were flown through 30 June 1972.

As of 30 June 1972, the following NC ANG Units were Federally Recognized and personnel were actively participating in scheduled training activities:

Unit	Date F/R	Strength				Commander
		Auth		Asgd		
		Off	Amn	Off	Amn	
HQ NCANG	1 Nov 51	14	9	9	6	BG W. J. Payne
HQ 145 Tac Alft Gp	15 May 71	18	22	18	23	Col T. C. McNeil, Jr.
145 CAM Sq	15 May 71	5	190	6	234	LC G. L. Gaffney
145 Cmbt Spt Sq	15 May 71	11	136	17	172	LC C. M. Hanes
145 Tac Disp	15 May 71	8	16	6	18	LC(MC) H. H. Nicholson, Jr.
156 Tac Alft Sq	15 May 71	38	34	50	47	LC E. M. Douglas
156 AEFlt	25 Jan 64	24	36	8	30	Maj(MSC) W. S. Hicks, Jr.
145 Aerial Port Flt	22 Apr 67	1	32	1	32	1Lt J. C. Canady, III
145 Civil Engr Flt	22 Nov 69	4	81	4	74	Maj J. W. Thompson
145 Mob Spt Flt	15 May 71	2	42	2	35	Capt H. L. Miller
145 Wpn Sys Sec Flt	15 May 71	1	20	1	19	Capt W. D. Povey
156 Wea Flt	16 Jan 63	4	13	4	13	LC E. G. Dickey
263 Mbl Comm Sq	3 Nov 52	11	174	8	169	LC K. G. Tilley
206 Wea Flt	11 Dec 65	3	15	3	16	LC C. N. Bishop
145 Comm Flt	15 June 66	2	27	2	22	LC W. L. Hipp

*Federal Recognition as ANG flying has been continuous from 15 March 1948 — 25th Anniversary will be observed in 1973.

B. Mission

1. The primary mission of the flying organization at the close of this period was tactical airlift. The new mission was officially assumed on 15 May 1971 when unit organizational actions occurred. Preparation for the Tactical Airlift Mission began at a much earlier period. Actually, preparation for mission assumption and mission qualification consumed a majority of this period.

2. We have been most fortunate to have a stable force of key officers and airmen during this period. Several officers were eliminated by Vitalization Board action. However, most actions were due to a shortage of positions, mandatory retirements, etc.

3. Mission performance requires a stable force with adequate phased personnel in-put to assure continuing viable and combat capable forces. Changes occurring over the past few years left the officer and non-commissioned officer corps apprehensive regarding a future with the reserve forces. Personnel questioned the advisability of affiliation with the Air National Guard especially since units were losing manpower spaces. The 145 Tactical Airlift Group lost some 240 spaces in an aircraft conversion/mission change. Limited opportunities for promotion existed. It appeared that the rated corps, except for air technicians, would change at the 14 year level because of the shortage of positions in the grade of major and above. There was no assurance that any officer could complete the necessary service for Title III Retirement. After some pressure from the field, the National Guard Bureau made presentations to the Air Staff designed to retain officers on a selective and as needed basis in grade above those shown on the Manning Document. The Secretary of the Air Force extended authority to the Air National Guard to retain officers up through the grade of major regardless of Manning Document position. Proper use of this authority can assure promotion to the grade of major and completion of 20 good years service for retirement. Officers who receive a mandatory promotion may be retained through the grade of major, regardless of Manning Document position occupied, until completion of 20 good years of service.

4. Actions have been taken to provide some promotion relief in the enlisted ranks. Although not faced with the provisions of ROPA, the enlisted corps could see a drought insofar as promotions were concerned. The National Guard Bureau has taken action to add some opportunities for promotions assuring that

airmen will not be limited to Manning Document position occupied. Qualified airmen may now be promoted to E-4 (Sgt) after 4 years service, E-5 (SSgt) after 6 years service and E-6 (Tsg) after 12 years service. Most non-prior service personnel attain E-5 by completion of six years service obligation. Special promotion authority to E-4 and E-5 is of little value in a retention program. Enlistment and reenlistment bonuses will materially aid a retention program. Additional benefits will also be necessary until such time as members elect to remain in the ANG as a matter of economics. Once a member begins to rely on that monthly check, he will stay in. However, there are too many other avenues to second jobs now which materially lessen the attraction to the average airman of a monthly Air National Guard check. Other incentives will be necessary, in conjunction with an aggressive recruiting effort.

5. Primary mission of each unit of the North Carolina Air National Guard is as follows:

a. **Hq, N. C. Air National Guard:** Advises and assists The Adjutant General in the administration, logistics, training, and operation of Air National Guard units within the State, including the planning and employment of units for State mission, and in preparation for their mobilization assignment; advise and assist The Adjutant General in the execution of approved plans, policies and programs.

b. **Hq 145 Tactical Airlift Group:** Responsible for command and staff supervision over assigned units providing tactical airlift for airborne forces and other personnel, equipment, and supplies, as well as aeromedical evacuation of patients within a theater of operations.

c. **145 Combat Support Squadron:** Provides for the operation and maintenance of an installation or facility in support of a Tactical Airlift Group, and its subordinate and attached units for a peacetime in-place operation. Provides specialized services of a support nature such as CBPO, administration, comptroller, chaplain, legal, etc. Civil Engineering support is provided by a Civil Engineering Flight.

d. **145 Consolidated Aircraft Maintenance Squadron:** Provides for organizational and field maintenance of airframes, engines and allied accessories, communications and electronics

systems and equipment. Provides administrative support for assigned personnel, excluding CBPO functions.

e. **145 Tactical Dispensary:** Provides medical support to mission squadron and allied units. Provides limited diagnostic and therapeutic services in the fields of general and aviation medicine; provides limited dental services.

f. **156 Tactical Airlift Squadron:** Provides tactical airlift for airborne forces, their equipment and supplies; provides long range or short range movement and delivery of personnel, equipment and supplies, including air evacuation within a theater of operations.

g. **156 Aeromedical Evacuation Flight:** Provides aeromedical evacuation aircrews for in-flight care of patients on military/tactical airlift aircraft and operates aeromedical evacuation control center.

h. **145 Aerial Port Flight:** Provides personnel and equipment to operate air terminals at airheads or other designated locations to process cargo and personnel to be airlifted and to prepare cargo and equipment for airdrop.

i. **145 Civil Engineering Flight:** Provides support for unforeseen contingencies and special air warfare operations. Provides Prime Beef "C" Team capable of performing direct combat support under the Bare Base Concept. Provides specialized Civil Engineering support for a peace-time ANG Base in-place operation.

j. **145 Weapons System Security Flight:** Provides the activities necessary for furnishing physical security of USAF aircraft designated as security Priority A. Also provides security in a mobilized emergency environment to augment a main operating base when additional tactical aircraft are added.

k. **145 Mobility Support Flight:** Provides necessary base operating augmentation to bolster existing support organization at a main operating base. Also provides augmentation in a mobilized emergency environment to augment a main operating base when one tactical squadron and its associated aircraft maintenance is added.

l. **156 Weather Flight (Mobile/Fixed):** Operates a weather station providing forecasting and observing services.

m. **206 Weather Flight (SA)**: Provides forecasting and observing service as required by an Army Infantry Division.

n. **145 Communications Flight (Support)**: Provides fixed ground communications consisting of teletype, telephone, and radio configuration supporting units at the base where located.

o. **263 Mobile Communications Sq (Contg)**: The peacetime mission is to attain and maintain an optimum effective capability to carry out roles and tasks assigned in gaining command plans for use in an emergency, with capability to install, support, and maintain radio relays and mobile radio terminals at unprepared sites.

C. Reorganization and Aircraft Conversion

1. The major aircraft conversion, mission change, and gaining command change required considerable effort on the part of the Group, State Headquarters and air technician personnel. One of the initial tasks was the plan for training of initial cadre of pilots and flight engineers. We were placed in the position of selecting aircrew members for training in a weapons systems and at a location we could not reveal because all aspects of the conversion were classified at this point.

2. Although still classified at this point, the first aircrew reported to Little Rock AFB, Arkansas on 2 March 1971 and graduated 6 April 1971. This was the beginning of a long road back to the capability rating previously attained in the C-124 aircraft. Many hours of flying training and ground training were required. Conversion plan was prepared and target dates were established for completion of each phase of the conversion program. Considerable preparation was made for a C-130 field training team to provide C-130 ground training for aircrews and aircraft maintenance complex personnel. Although a training requirement was identified in February 1971, firm plans for an in-place team did not develop until 29 April 1971 when an Air Training Command Survey Team visited the Air National Guard Base at Charlotte, North Carolina to make detail arrangements. A Field Training Team arrived on 7 July 1971 and began training on 9 July 1971. Ground training was completed on or about 30 August 1971. Ground Training was provided for approximately 200 aircraft maintenance complex aircrew personnel.

3. The first C-130 aircraft arrived on 16 May 1971. The aircraft maintenance complex was faced with providing maintenance on

an aircraft without benefit of some training on the aircraft. This situation is an excellent example of the planning involved for the aircraft conversion or lack thereof. This a statement of fact rather than criticism, because the Air Force and the National Guard Bureau were placed in a position of receiving more modern aircraft at a much earlier date than anticipated. Lacking an aircraft maintenance capability, immediate action was taken to place air technicians at Pope AFB, North Carolina for on-the-job training in the C-130 aircraft.

4. Tactical Air Command became the gaining command for the 145 Tactical Airlift Group. Under this concept, the gaining command is responsible for supervision of training, safety and inspection. TAC's interest in the 145 Tactical Airlift Group was demonstrated from the beginning. The Wing at Pope AFB, North Carolina was given advisory duty responsibilities and personnel aided our unit in so many ways it would be difficult to list the assistance. TAC and subordinate commands have demonstrated more interest and acceptance of the Air National Guard than previous Air Force Gaining Commands.

5. Conversion to C-130B aircraft caused a drastic reduction in the aircrew area. 16 line aircrews consisting of 3 pilots, 2 navigators, 2 flight engineers, and one loadmaster were authorized in the C-124 aircraft. Only 12 line aircrews consisting of 2 pilots, 1 navigator, 1 flight engineer, and one loadmaster are authorized in the C-130B aircraft. Considerable reduction of aircrew members has been necessary and continues because resources are not available to support all who desire to remain on board. Reductions have been managed in a matter to prevent adverse reactions which could damage the Air National Guard posture in the community.

6. The Group and State Staff established a goal of 1 October 1972 for the 145 Tactical Airlift Group to return to a C-3 capability. This goal was established based on a one year training program after receipt of the eighth aircraft. The goal, except for mobility capability, was met by the close of this reporting period and at a much earlier date than normally expected.

7. The flying unit continued its accident free record during this period. In November 1971, the flying unit completed 12 years of accident free flying and on 30 June 1972 had accumulated 68,378.3 hours of accident free flying time. The last major aircraft accident occurred in August 1958. These records are most impressive;

however, they become even more so considering that the flying unit has been involved in six MAJOR AIRCRAFT CONVERSIONS — from F-86E jet day fighters to the F-86L all weather jet interceptors, to two different models of the twin reciprocating engine C-119, to the four engine C-121, super constellation, to the four engine C-124, Globemaster, and now the four engine prop-jet C-130B, Hercules.

8. Unit reorganizations and realignments associated with the aircraft conversions have been explained in other parts.

9. The remainder of the units of the North Carolina Air National Guard did not experience organizational actions affecting primary missions. Data relating to military units authorized as of 30 June 1972 are listed under Part A of this report.

D. Construction

1. Approximately \$122,500.00 were spent during this reporting period for minor construction, maintenance, and repairs. The following projects were completed.

a. Paving, \$31,000.00. Maintenance and repair of pavements at Charlotte, \$19,940.00; and additional paved parking areas at Badin, \$11,060.00.

b. Pollution Control, \$29,746.00. Three anti-pollution projects at Charlotte, \$23,459.00; and one project at Badin, \$6,287.00.

c. Intrusion Alarm Systems, \$6,700.00. Intrusion alarms were installed in three weapons vaults at Charlotte, and one vault at Badin.

d. Fire Alarm Systems, \$8,200.00. An automatic fire alarm system has been installed in the hangar area of the maintenance dock, and a manual system in Base Supply.

e. Addition to Life Support Building, \$9,700.00. An addition of 950 square feet to provide space for maintenance of flotation gear.

f. Repairs and periodic maintenance of POL System, \$13,545.00.

g. Addition to Base Supply Building, \$4,000.00. Provides additional latrine facilities.

h. Secure Facility at Badin, \$2,486.00. An existing room was modified to provide a secure area for classified equipment.

i. Weapons vault in Base Supply Building, \$2,800.00.

j. Miscellaneous projects under \$2,000.00 each, \$12,300.00.

k. Training projects \$2,000.00.

2. In addition, a contract was negotiated with a local Architect/Engineering firm to provide plans and specifications for a 27,000 sq. ft. Composite Maintenance Building. The estimated construction cost of the proposed building is \$675,000.00, and the expected date for awarding of construction contract is late spring of 1973.

E. Annual Training

1. ANGM 50-01 authorizes the performance of a fifteen day annual training by two methods. Annual training may be performed by a unit during fifteen continuous days, or under the year-round concept. The 263 Mobile Communications Squadron (Contg), the 156 Weather Flight, and the 206 Weather Flight use the 15 continuous day system. The 145 Tactical Airlift Group uses the "year-round" concept. This system was used during Fiscal Years 1971 and 1972. The year-round plan permits the spread of available annual training manpower throughout the year in direct support of daily mission support requirements. The commander is provided complete flexibility to schedule available mandays in all of the various categories. When effectively used, this plan can be invaluable in improving the overall capability of individuals and units. Detailed scheduling is most important if the objectives of this plan are met.

2. During each fiscal year, two primary field training periods were established for personnel of the 145 Military Airlift Group or 145 Tactical Airlift Group, other than rated personnel and others on flying status. An effort was made to schedule approximately one half of the personnel for training during each of the primary periods in order to spread available annual training mandays throughout the fiscal year to support mission requirements. In instances where personnel could not attend during a primary period, they were scheduled for other periods when services could be used.

3. Changes to the Joint Travel Regulations have complicated the scheduling of annual field training for personnel attending under the year-round concept. Personnel residing outside commuting distance are scheduled to attend during one of the two periods when dining hall is in operation. This practice conserves the limited funds available since we are required to pay per diem

during annual training when rations and quarters are not available. Quarters are always available.

4. Rated personnel and a majority of other personnel on flying status completed annual training by making overwater flights or participating in aircraft conversion training. Qualification training has been the primary objective for aircrews since the C-130B aircraft were assigned. Aircrew participation in missions is limited while a unit is in a conversion and C-4 capability status. Once the overall capability reaches C-3, the unit and aircrews will be eligible to participate in additional activities such as Joint Chief of Staff Exercises and possibly overwater training exercises. The Group has been scheduled to participate in FY 73 JCS exercises. Scheduling was based on estimated C-3 Combat Ready status by 1 October 1972. We feel the aircrews and direct support aircraft maintenance personnel will be extremely busy in the future in providing tactical airlift support to the active force, especially since approximately one-third of the tactical airlift capability has been assigned to the Air National Guard and the Air Force Reserve. Flight Nurses and medical technicians performed 15 days training at home station because the Air Force has not provided live mission training for several years. The unit is now awaiting decisions regarding future use of personnel of the 156 Aeromedical Evacuation Flight during active duty and inactive duty training periods. The 1st Aeromedical Evacuation Group, Pope AFB, North Carolina has been designated as intermediate gaining organization in the event the unit is recalled. We anticipate the 1st Aeromedical Evacuation Group will provide training opportunities in the future.

5. The year-round type of annual training is quite valuable and has been effectively used by our flying units. Continuous evaluation is necessary to insure that full training benefits are realized. A program of this type is necessary in order for flying personnel to meet training and qualification requirements and to participate in scheduled exercises. The value to other personnel must be based on training benefits realized and contributions to the overall mission. These are the most important items for unit commanders to consider in preparing a field training schedule. Personal convenience must be the least important item in the scheduling.

6. The 156 Weather Flight (Mobile/Fixed) attended annual training at Niagara Falls International Airport, New York during

the period 25 July 1970-8 August 1970 and at Volk Field ANG Base, Wisconsin during the period 31 Jul 71-14 Aug 71. Each period of annual training was devoted to actual weather support for other ANG flying units. This type of training is quite valuable since personnel have an opportunity to participate in training under operational conditions. Reports received indicate that the unit performed in its usual outstanding manner.

7. The 263 Mobile Communications Squadron (Contingency) attended annual training as follows:

a. 22 July 1970-8 August 1970 participated in exercise "Sentry-Longhouse." Main body was located at Otis AFB, Massachusetts with seven operating locations; tributary teams were located at five of these locations.

b. 10-24 July 1971 participated in exercise "Sentry Guard Strike III." Main body was located at Cecil Field, Jacksonville, Florida with six tributary team operating locations.

Annual training periods of the type performed by the 263 Mobile Communications Squadron are difficult to support logistically; however, such periods provide realistic training in missions and duties which would be required in an extended active duty environment.

8. The 206 Weather Flight attended annual training as follows:

a. 30 May 1970-13 June 1970. Supported the 30th Infantry Division at Fort Bragg, North Carolina.

b. 6 June 1971-20 June 1971. Attended annual meeting at Camp Oliver, Georgia.

F. Schools

1. USAF and other service technical schools listed in the USAF Formal Schools Prospectus are available to Air National Guard members. Advanced and lateral courses have not been used to a great extent during this period since C-130 Field Training Detachment was available to provide training in C-130 systems. In addition, valuable on-the-job training was provided by the 317 Tactical Airlift Wing when other training resources were not available. This assistance gave the Group some aircraft maintenance capability until such time as a Field Training Detachment could be assembled at Charlotte, North Carolina by Air Training Command.

2. Non-prior service personnel enlisting in the Air National Guard are required to complete a minimum of four months active

duty for training as a condition of enlistment and in order to become basically qualified in their duty Air Force Specialty. Due to a requirement that period of active duty begin within 180 days after enlistment, an individual cannot be enlisted until an Air Force service school space has been made available by the National Guard Bureau. The four months active duty requirement may be completed by attending USAF Basic Military Training for six weeks and returning to home station for on-the-job training at the "3" (or apprentice) skill level until four months active duty for training is completed or member qualified at "3" skill level; by attending USAF Basic and USAF Technical School and returning to home station for "5" (or journeyman) skill level OJT until active duty training is completed, or by attending Basic Military Training and USAF Service School where duration of both totals four or more months. After the initial active duty training period, airmen receive training toward a higher skill level under the dual training concept. On-the-job training is provided while member participates in inactive and full time training duty. Participation in Career Development Courses (Air University Correspondence Courses) between training periods is also required. Each airman is tested as volumes of the Career Development Courses are completed, then given the CDC End of Course Test prior to being awarded a higher level Air Force Specialty.

3. USAF Service School spaces have been available to meet the majority of training requirements during this reporting period. Requirements have been limited because of on board excess strength from aircraft conversion and mission change.

4. The drill pay ceiling is an ever present numbers game. The ceiling is dictated by the Department of Defense and is compounded by the current accounting approach whereby a given number of mandays are allocated based on several factors. The drill paid strength was not a problem during this period because the National Guard Bureau was making an effort to meet overall year-end strength. Again, excess personnel in the North Carolina Air National Guard helped in attaining overall programmed ANG strength as of 30 June 1972.

5. The discussion in the schools area would not be complete without mentioning the pilot procurement program. The Air National Guard and all individuals and associations interested in the future of the Air National Guard have tried for many years

to get the ANG pilot training quota increased. The ANG pilot quota has been increased; however, we were given limited spaces because pilot strength has been maintained at an acceptable level. We averaged 3 pilot training spaces during each of the fiscal years being reported. The quota of pilot trainees for the Air National Guard should be used if the ANG is to provide the back-up capability for our Regular Forces. There has been an increase in the number of prior service pilots making application for appointment in the ANG. This source of pilots can be used for appointment of additional pilots if aircrew ratio is increased from present level of 1.5 crews per aircraft.

6. We are in a good position insofar as the pilot age factor and anticipated losses due to provisions of ROPA are concerned. Minimal losses are anticipated over the next several years. Most of these will be due to completion of service obligations and ANG obligations by young pilots trained under the ANG pilot training quota. The aircraft conversion/mission change caused a reduction in authorized navigators from 33 to 14. For this reason, excess navigators have been assigned since 15 May 1971. We appear to be in an excellent position until 1975 if no unforeseen significant trends develop. We could lose some pilots to the vitalization program. At the present time replacements are readily available because we have a waiting list of active duty experienced pilots.

7. Other training programs available to the Air National Guard have been used during this reporting period. The ANG Officers Preparatory Academy has been used to train young officers for assignment to flying and non-flying positions. Upon completion of Officer Training School and after commissioning, pilot trainees are assigned to USAF Undergraduate Pilot Training and an effort is made to enter other officers in an USAF Service School offering Basic Technical Training in career area of anticipated assignment.

8. The ANG Non-Commissioned Officer Academy and the ANG Leadership School are located at McGhee Tyson ANG Base, Knoxville, Tennessee. The former is designed to train NCO's in upper grades E-5 through E-9, the latter is designed to train airmen in the lower grades E-3 and E-4. Our non-commissioned officers are taking advantage of the excellent training provided by the ANG NCO Academy. These highly motivated graduates are encouraging other NCOs to attend and are striving to increase

attendance at the Leadership School. We plan to give NCO Academy graduates increased responsibility in the management of the ANG. 57 NCANG non-commissioned officers have graduated from the NCO Academy and 6 members have completed the leadership school. These are outstanding programs which greatly enhance the value of our NCO complement.

G. Air Technician Program

1. Technician personnel functions were consolidated under the State Technician Personnel Officer during August 1971. The consolidated office is responsible for National Guard Technician administration as prescribed by National Guard Regulations, Federal Personnel Manuals, Civil Service Commission Bulletins, Department of Labor Rules, Executive Orders, and other applicable authority and directives.

2. Management of resources made available by the Air Directorate, National Guard Bureau is the responsibility of the Base Detachment Commander, 145 Tactical Airlift Group. Under this concept, the Base Detachment Commander distributes manyears and supporting funds to meet mission requirements. He must assure that manyears and year-end strengths are not exceeded by all of the Air National Guard activities.

3. The manpower authorizations for the Detachment at Charlotte, NC are based on certain military factors and the success of military units in meeting established goals. The two most important factors are the assigned pilot strength and accomplishment of the established flying hour program. Pilot strength has not been a problem area throughout the overall Air National Guard during this period, and the NC ANG has maintained pilot strength above the National Guard Bureau programmed level throughout this period and has exceeded the flying hour program.

4. The National Guard Bureau has established a Standard Manning Document System. This standard document is intended to authorize identical manpower spaces to units possessing similar aircraft. This system cannot be followed in all situations due to differences in support responsibilities. The standard documents are designed to show requirements for the basic manning of an Air Technician Detachment. Due to manpower and budgetary limitations, the National Guard Bureau has not been in a position to fund all authorized manpower spaces.

5. The **requirement** or manpower spaces shown on the most recent Air Technician Manning Document indicate an authorization of 209 spaces for the flying base; however, we have been limited to a monthly average of approximately 179 employees during the past Fiscal Year. The flying base experienced an increase in authorizations and manyears at time of aircraft conversion and mission change. Initial manning was based on a 6 UE aircraft weapons system. Aircraft were later increased to 8 without a corresponding increase in technicians. The Base Detachment Commander is authorized to fill those positions which, in his opinion, are most essential to the performance of the primary mission of the flying base. The present manning policy creates an austere situation. In some instances, it has been necessary to curtail employment in some areas in order to retain personnel essential to the successful accomplishment of the flying mission.

6. The Air Technician Detachment can always use additional manpower. Careful use of the year-round concept of annual training and our local OJT program for non-prior service personnel completing active duty for training requirements has provided some essential relief.

7. The Air Technician manning standard applicable to the 263 Mobile Communications Squadron (Contg) indicates a **requirement** for 17 employees. Due to limitations in manyears authorized for the State, this unit has been permitted an average of 14 permanent employees. Two technicians are authorized Hq NC ANG and two technicians are authorized to support technician personnel functions.

8. Air Technicians are a force of highly skilled personnel and the "backbone" of the Air National Guard Program. The technicians have continued their leadership role in making our Air National Guard units a most valuable part of the Air Force.

9. The status of technicians was clarified when PL 90-486, the National Guard Technician Act of 1968, was signed by The President in August, 1968. Technicians on board on 1 January 1969 and employed later are Federal employees and are eligible for many of the benefits available to employees of federal agencies. The law is most unique in that it designates technicians as federal employees as a matter of law and yet it provides for certain statutory administrative authority at the State level with respect to the administration of the technician program. Thus, the law recognizes the military requirements and the State char-

acteristics of the National Guard and designates the State Adjutant General as the sole agent for employment and administration of the technician program, under appropriate regulations prescribed by the secretaries concerned. Excepted Technicians constitute the majority of the Technician force. As a condition of employment, excepted employees must be members of the National Guard and hold the military grade of officer, warrant officer, or enlisted specified by the technician position description.

10. The most important factor of the new status was the retirement program and allied benefits. The Public Law provides credit for past technician service in full for Civil Service retirement eligibility purposes but there is a limitation of 55% for retirement annuity computation purposes for service prior to 1 January 1969. Considerable effort has been made to secure full credit for this service.

11. The technician detachment had three retirements during this period. One retirement resulted from an excepted employee attaining maximum age. One female employee retired voluntarily. One excepted employee reached maximum commissioned service level and will be eligible for deferred annuity. Two excepted employees reach mandatory retirement age in the coming year. Plans are being made for replacements. Two key positions are involved.

H. Air Advisors

1. Tactical Air Command fully supports the Air Advisor and Advisory Unit programs. The Group Advisory Staff consists of one pilot, one personnel technician, one aircraft maintenance technician, one loadmaster, and one flight engineer. The Senior Advisor and personnel technician are scheduled to perform full four year tours of duty. Other advisory staff members may be withdrawn as the Group progresses in combat capability. Advisory unit support by the 317 Tactical Airlift Wing has been outstanding.

2. The Air Force Advisors' office assumed AFM 35-8 testing requirement when a personnel technician was assigned. Testing functions had been performed by the Consolidated Base Personnel Office under special authorization because qualified Air Force Test Control personnel were not assigned.

3. An Aeromedical Evacuation Technician Technical Advisor is assigned to the 156 Aeromedical Evacuation Flight.

4. One airman technical advisor is authorized each of the Weather Flights. Exceptionally well qualified personnel continue to occupy these positions. Air Weather Service, an intermediate gaining command under MAC, supports the advisory program in an excellent manner. The same is true of the Air Force Communications Service, which is gaining command for the 263 Mobile Communications Squadron (Contg) and the 145 Communications Flight. Weather Flight advisors are especially valuable since an Air Technician is not authorized for these units.

5. Advisory visits are made to our units by designated regular Air Force units. This function is performed by 317 Tactical Airlift Wing, Pope AFB, North Carolina in the case of the 145 Tactical Airlift Group.

I. Conclusions

1. A report of this nature would not be complete without again mentioning the changes occurring insofar as use of the Air National Guard is concerned. We have progressed from a training concept to an operational concept. There is no question regarding the capability of the Air National Guard. Representatives of the Air Force have made this clear on a number of occasions. Aircrews are performing operational missions while on active duty and are eligible for the same awards and decorations as aircrews of the regular establishment. One hundred and forty-six NC ANG aircrew members have been awarded the Vietnam Service Medal for service in a combat area; 18 have one Bronze Service Star; 19 have 2 Bronze Service Stars; 20 have 3 Bronze Service Stars; 9 have 4 Bronze Service Stars; 8 have five Bronze Service Stars; 8 have 6 Bronze Service Stars; 3 have the 7th Bronze Star and 2 have the 8th Bronze Service Star denoting campaign participation. Forty-eight aircrew members have been awarded the Republic of Vietnam Campaign Medal and 46 have been awarded the Armed Forces Expeditionary Medal. One Air Force Commendation Medal was awarded. 20 State Distinguished Service Medals have been awarded to personnel of the North Carolina Air National Guard.

2. Most of the awards were earned during previous reporting periods because participation in operational missions was limited during this period. With approximately 35% of the Tactical Airlift capability now assigned to the Reserve Forces, we are assured of frequent participation in operational missions in the future.

The 145 Tactical Airlift Group was tasked to participate in JCS Exercises long before reporting a combat capability. The tasking and acceptance of tasks were based on anticipated completion of programmed training. Programmed dates were met and exceeded in all cases.

3. Following is a list of flying accomplishments during the reporting period:

a. 7880.4 total flying hours (3272 hours were flown in C-130B aircraft). This is a considerable reduction from total hours shown in previous reporting periods and is caused by the aircraft conversion, mission change, and type of missions now flown.

b. 39 Overwater Airlift Missions (Performed in C-124 aircraft).

c. 11 Southeast Asia Missions (Performed in C-124 aircraft).

d. 884.7 tons of cargo flown 2,159,550 ton miles (C-124 aircraft).

e. Flew 76 cargo missions and 71 passenger missions (C-124 aircraft).

f. Provided flying training and supervision which qualified 24 pilots, 11 navigators, 19 flight engineers and 16 loadmasters as combat ready aircrew member in C-130 aircraft as of 30 June 1972.

g. Supported Army units by providing aircraft for personnel drops.

4. The bulk of our airmen have been well-trained in Riot Control, and we form the State Reserve. Our aircrews have flown several Garden Plot missions airlifting troops and equipment, vehicles, etc., in support of Civil Disturbance Control outside the State. Several of our members have served on State duty in the Adjutant General's Public Relations/Information Program during civil disturbances within the State.

J. Community Support and Domestic Actions

No report on the activities of the North Carolina Air National Guard would be complete without some coverage of the extensive community support and domestic actions in which individuals and units have participated. Following is a list of some of the more noteworthy aspects of this public relations program:

1. In addition to other visitors/tours, 4,832 school children and Junior ROTC Cadets visited and toured the base and facilities, to include a tour through one of our 4 engined transports.

2. 140 student nurses were given a complete tour of medical facilities, aeromedical evacuation system and a movie on the aeromedical evacuation system. 120 student nurses were transported to Charlotte via C-124 aircraft for this nurse recruiting open house. Local doctors and **registered nurses** were also given tour with student nurses.

3. Thirty-five crippled children from the North Carolina Orthopedic Hospital, Gastonia, NC were guests of the NCANG NCO Academy Graduates Association for a tour of the ANG Base, Charlotte, NC and "cook-out" at the NCANG Recreation Center.

4. 524 private student pilots attended two Safety Conferences sponsored by the FAA, and held in the Assembly Room of the NCANG Administration Building.

5. Forty mentally retarded/handicapped children from Western Carolina Center, Morganton, NC, were guests of the NCANG NCO Academy Graduates Association for a tour of the ANG Base, Charlotte, NC, and "cook-out" at the NCANG Recreation Center.

6. NCANG hosted one day trip to Knoxville, Tennessee to Air National Guard Non-Commissioned Officer's Academy for 26 North Carolina business and civic leaders. Academy declared "NORTH CAROLINA DAY" and State was honored at Awards Banquet.

7. NCANG Personnel played "Santa Claus" to 534 mentally retarded/handicapped children at Western Carolina Center, Morganton, NC. Approximately \$3,000.00 in cash and material was donated by Air Guardsmen and business leaders of North Carolina for this project. No Government/State funds were used. Approximately 50 Air Guardsmen and their wives and children helped with this party. This program won national recognition and acclaim, and was the principle factor in the selection of the NC ANG for the DOD Unit Award for outstanding contributions in the field of Community Support and Domestic Action in the year 1971.

8. NCANG hosted three black community leaders including the Mayor Pro-Tem of Charlotte, NC, Director of the Concentrated Employment Programs, and Past Director of the Black

Sterling Community Foundation at NCANG Base to familiarize them with the NCANG's 1972 Black Recruiting Project.

9. Representatives from 13 North Carolina business firms were guests of the NCANG on 9 April 1972. A slide presentation of the NCANG was given after a Base Tour and lunch in the dining hall. Replica pen sets shaped like the State of North Carolina were presented to the employers for their past support of the NCANG.

10. Officers and airmen of the 156 Aeromedical Evacuation Flight, NCANG, funded and coached 2 Little League Baseball Teams in Charlotte, NC.

11. An "Easter Egg Hunt" was sponsored by the 263rd Mobile Communications Squadron (Contg) for 83 underprivileged elementary school children from Stanley County.

12. 263 Mobile Communications Squadron (Contg) personnel established program for caring for senior citizens. Program consisted of visiting, writing letters for senior citizens, furnishing cosmetics and toiletries, music programs and providing meals.

13. In addition to the above, some 53 talks and programs were presented to civic and church groups by key officer and NCO personnel. Subjects were the NC Air National Guard, Patriotism, Our Flag, God and Country, Loyalty, and similar themes. At a conservative average of 25 in attendance, this represents public relations/promotions to over 1300 civic and lay leaders in the general vicinities of Charlotte and Badin.

14. Our NC Chapter of the NCO Academy Graduates Association, Chapter Seven, has been responsible for many of these projects. An organization of high motivated NCO's, it also lists among its achievements the following:

a. An organized Color Guard available for parades, exhibitions, and ceremonies.

b. Distribution of some 5,000 bumper stickers proclaiming "It's Great to be an American".

c. Distributed one hundred thousand "It's Great to be an American" stamps, and 2,500 American flag lapel pins at various conventions and meetings.

d. Instrumental in assisting local civic clubs in promoting the sale and appropriate display of American flags.

e. Most active and instrumental in promoting the NC Guard/Jaycees program to secure signatures in support of the

National POW Signature Day. Speeches, erection and manning of booths were exemplary and contributed greatly to the success in obtaining some 655,000 signatures.

f. Several members have presented programs on drug abuse to Guardsmen, church, and civic groups. An active program on drug abuse has been established.

15. The NC ANG hosted the eleventh annual NC National Guard Convention in Charlotte. Nearly seven hundred Guardsmen and their wives participated in this event. The NC ANG is a strong believer in good public relations and identification with the community, and, has contributed materially to the good image enjoyed by the Guard.

SECTION X

SIMPLIFIED FISCAL STATEMENT

The financial report of the operation of the Department is made on the fiscal year basis. This report is being made to cover the Fiscal Years 1971 and 1972. These two fiscal years have not been audited and will be shown in the next Report of the Adjutant General.

The following figures are a consolidation of The Adjutant General's Department and The North Carolina Armory Commission for the period 1 July 1970 thru 30 July 1972. The Adjutant General's Department received \$305,305.80 in Federal Funds during this period as reimbursement of expenses. The North Carolina Armory Commission received \$564,137.52 in Federal Funds as reimbursement for armory construction; \$24,718.68 in Local Funds as participation in armory construction; \$3,322.00 from sale of timber at Butner; \$66,475.00 for sale of National Guard property at Jacksonville; and \$24,296.00 from Law & Order Funds for extension of firing ranges at Butner.

Adjutant General's Department

	State	Local	Federal	Total
Administration	829,766			829,766
National Guard	709,501			709,501
Combined Support Mtnc Shop	10,303		30,909	41,212
USPFO Warehouse & Office	9,379		28,136	37,515
Morris Field	55,039		165,119	220,158
Bluethenthal Field	4,663		13,989	18,652
Wadesboro Radar Station	1,169		3,508	4,677
Badin Radar Station	3,450		10,349	13,799
Ral-Dur Army Aviation Shop	4,030		12,091	16,121
Service Centers	11,625		34,875	46,500
N. C. Military Academy	53,313		10,200	63,513
Special Duty-National Guard	176,220			176,220
Winston-Salem Army Aviation Facility	788		2,364	3,152
Total	1,869,246	—0—	311,540	2,180,786

Adjutant General's Department

	State	Local	Federal	Total
N. C. Armory Commission				
Maintenance and Repairs	82,713			82,713
Deeds and Land Titles	1,973			1,973
Equipment Purchases	2,322			2,322
Payments on Armory				
Construction	328,916	24,718	496,525	850,159
Total	415,924	24,718	496,525	937,167
GRAND TOTAL	2,285,170	24,718	808,065	3,117,953
	73.2%	.9%	25.9%	100%

SECTION XI

ATTACHMENTS

ARMORY COMMISSION

STATEMENT OF CAPITAL ASSETS

VEHICLE STORAGE BUILDINGS:

Location	Cost
Asheboro	\$ 27,875.00
Beulaville	17,528.00
Burlington	24,573.00
Clinton	31,867.00
Forest City	26,856.32
Kings Mountain	24,579.00
Lincolnton	24,840.00
Mocksville	30,798.83
Newton	27,300.00
North Wilkesboro	28,650.00
Parkton	15,666.00
Rocky Mount	26,781.49
Scotland Neck	26,025.00
Southern Pines	30,075.00
Statesville	23,300.00
Tarboro	29,029.00
Warsaw	28,459.00
Wilson	9,895.00

ORGANIZATIONAL MAINTENANCE SHOPS:

Ahoskie	23,976.00
Asheville	47,655.00
Butner	87,187.12
Concord	45,946.50
Durham	30,751.00
Goldsboro	24,784.00
Greensboro	24,495.00
Hickory	34,040.91
High Point	29,372.00
Kinston	24,627.00
Lenoir	27,475.00
Raleigh	110,652.46
Red Springs	27,845.00
Winston-Salem	46,929.00
Youngsville	31,700.00

NATIONAL GUARD ARMORIES:

Location	Cost
Ahoskie	\$ 96,968.50
Asheboro	208,079.94
Asheville	155,570.44
Belmont	130,620.78
Benson	134,154.47
Bladenboro	95,387.50
Beulaville	193,499.64
Burlington	97,281.00
Butner	266,138.11
Charlotte	274,103.77
Clinton	102,306.00
Durham	246,962.66
Edenton*	75,000.00
Elizabeth City	141,785.21
Elizabethtown	135,788.87
Elkin	138,674.50
Fair Bluff	127,500.00
Farmville	133,813.10
Fayetteville	117,159.00
Forest City	143,895.43
Fremont	199,694.12
Greensboro	308,815.21
Greenville	239,054.37
Goldsboro	93,575.00
Hamlet	131,301.68
Hendersonville	149,322.64
Hickory	90,525.00
High Point*	95,000.00
Jacksonville	237,892.68
Kings Mountain	142,903.89
Kinston	93,928.00
Laurinburg	140,573.59
Lenoir	97,528.00
Lexington	103,691.00
Lincolnton	129,829.96
Monroe*	75,000.00
Mooresville	138,694.81
Morehead City	215,108.27
Morganton*	85,000.00
Mount Airy	128,485.58
Mount Olive	135,405.29
Nashville	174,566.37
New Bern*	85,000.00
Newton	130,529.14
North Wilkesboro	93,308.00
Oxford	99,615.00
Parkton*	75,000.00

Location	Cost
Rae ford*	\$ 75,000.00
Raleigh	831,530.09
Raleigh-Durham Airport	435,546.76
Red Springs	98,513.00
Reidsville*	75,000.00
Roanoke Rapids*	75,000.00
Rockingham	133,717.35
Rocky Mount	150,000.00
Roseboro	191,901.80
Roxboro	140,319.58
Salisbury*	85,000.00
Shallotte	153,035.94
Siler City	136,977.20
Smithfield	135,510.71
Snow Hill	124,281.98
Southern Pines	130,000.00
St. Pauls	128,322.67
Statesville	139,417.14
Sylva	147,614.59
Tarboro	91,598.00
Thomasville	92,968.00
Wallace	135,330.73
Warsaw	102,444.00
Washington*	75,000.00
Whiteville*	75,000.00
Williamston	96,698.50
Wilmington	96,157.00
Wilson*	85,000.00
Windsor	143,505.25
Winston-Salem	275,190.40
Woodland	140,230.97
Zebulon	94,205.00

AUTOMOTIVE MAINTENANCE SHOPS (USAR)

Asheboro	25,803.00
Morehead City	22,587.00

TRAINING BUILDINGS

Butner (Range) (8)*	20,000.00
Goldsboro*	10,500.00

STORAGE BUILDINGS

Butner (7)*	252,000.00
Greensboro	12,000.00
Kinston*	8,700.00
Lenoir*	4,000.00
Raleigh-Durham	12,000.00

REPORT OF THE ADJUTANT GENERAL

65

Location	Cost
Raeford*	\$ 8,000.00
Rocky Mount*	12,000.00
Roxboro	4,427.00

USP AND FO WAREHOUSE AND OFFICE

Raleigh	363,428.31
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SUPPORT MAINTENANCE SHOP

Raleigh	423,145.50
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TOTAL CAPITAL ASSETS	\$13,844,177.62
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(Total does not include Land Values)

*Actual cost not available due to age of facility.
Cost shown represents estimated current value.

REPORT ON AUDIT, YEARS ENDED JUNE 30, 1968, JUNE 30, 1969 AND JUNE 30, 1970

The Advisory Budget Commission
Raleigh, North Carolina

Gentlemen:

We have made an examination of the accounts and records of the

DEPARTMENT OF THE ADJUTANT GENERAL Raleigh, North Carolina

for the years ended June 30, 1968, June 30, 1969 and June 30, 1970, and submit herewith our report.

Exhibit "A" and its supporting Schedules A-1 and A-2 report the transactions of the Current Operations Fund and will be found to be self-explanatory. The additional appropriation of \$249,472.00 from the Contingency and Emergency Fund in 1967-68 included \$11,500.00 for the North Carolina Military Academy and \$30,000.00 to cover two death claims awarded by the Industrial Commission to two national guardsmen. The remaining amount from C & E and transfers of \$500,000.00 and \$100,000.00 from the Motor Vehicles Department and Dept. of Administration respectively were needed to cover additional expenses incurred in the call to active duty of the National Guard. In the fiscal year of 1968-69, a \$200,000.00 appropriation from the Contingency and Emergency Fund was required to cover expenses of the call to duty of the National Guard. An appropriation of \$47,891.00 was made from the Contingency and Emergency Fund in 1969-70 for the following purposes: \$20,941.00 to cover death benefits payable to the widow and children of a national guardsman who died on state duty; \$7,000.00 for the activation of several units for two missing person searches; \$19,950.00 awarded to widows and national guardsmen injured in an explosion at the Winston-Salem national guard armory on September 27, 1969.

Exhibit "B" and its supporting Schedules B-1, B-2, B-3 and B-4 report the operations of the North Carolina Armory Commission. This Commission is charged with the responsibility of acquiring sites and constructing and maintaining suitable armories for the various National Guard Units and other military establishments throughout the State. The construction of armories is a joint operation of Local, State, and Federal Governments. Approximately 75% of the cost of construction is reimbursed by the Federal Government. There are a few armories in the State constructed entirely by the Federal Government as noted on Exhibit "C".

It will be noted that the unexpended balance in the Current Operations Code 12023 is not reverted at the end of each year, but is transferred to the 1963 Capital Improvement Code 66303 as provided in G.S. 143-236.1.

Exhibit "C" is a statement of Capital Assets and includes all armories and other establishments constructed and accepted to date by the Armory

Commission. This schedule shows in general the value of assets owned, but does not necessarily reflect the actual or market value of the various establishments.

We wish to express our appreciation to the staff of the department for the courtesies and cooperation extended us in the course of this assignment.

Respectfully submitted,

HENRY L. BRIDGES, STATE AUDITOR
Prepared by Richard H. Cash, Jr.

Approved:
Carlyle C. Craven
December 18, 1970

STATEMENT OF CURRENT OPERATIONS FUND — CODE 12021

YEARS ENDED JUNE 30, 1970, JUNE 30, 1969 AND JUNE 30, 1968

	Year Ended		
	June 30, 1970	June 30, 1969	June 30, 1968
Unexpended Balance Beginning of Year			
Additions:			
Regular Appropriations	\$ 687,745.00	\$ 596,105.00	\$ 589,981.00
Legislative Salary Increases	31,849.00	13,236.00	12,348.00
Contingency & Emergency Appropriations	47,891.00	200,000.00	249,472.00
Transfer from Motor Vehicles Dept. (A)	—0—	—0—	500,000.00
Transfer from Dept. of Administration (A)	—0—	—0—	100,000.00
Total State Appropriation	\$ 767,485.00	\$ 809,341.00	\$ 1,451,801.00
Departmental Receipts:			
Federal Funds:			
Morris Field	\$ 62,855.20	\$ 53,746.21	\$ 51,493.56
Wadesboro	995.52	873.76	598.13
Badin Radar	3,849.40	4,362.98	2,913.49
Butner, USP & FO, Blumenthal, Ral-Dur, and Service Centers	51,751.00	48,640.14	41,097.37
N. C. Military Academy	6,862.38	7,803.00	—0—
Total Federal Funds	\$ 126,313.50	\$ 115,426.09	\$ 96,102.55
Sale of Surplus Property	188.86	318.89	—0—
Total Departmental Receipts	\$ 126,502.36	\$ 115,744.98	\$ 96,102.55
Total Available Funds	\$ 893,987.36	\$ 925,085.98	\$ 1,547,903.55
Total Expenditures (Sch. A-1 and A-2)	885,684.17	895,743.18	1,538,483.91
Unexpended Balance End of Year Subject to Reversion to State's General Fund	\$ 8,303.19	\$ 29,342.80	\$ 9,419.64

Note: Analysis of 1968 Transfers from Motor Vehicle Department and Department of Administration is as follows:

	Motor Vehicles	Dept. of Adm.
Transfer received above (A)	\$ 500,000.00	\$ 100,000.00
Less Unused Portion Returned (Sch. A-1)	146,875.00	29,375.00
Net Amount Transferred	\$ 353,125.00	\$ 70,625.00

CURRENT OPERATIONS FUND — CODE 12021

DETAILED STATEMENT OF EXPENDITURES

YEARS ENDED JUNE 30, 1970, JUNE 30, 1969 AND JUNE 30, 1968

	Year Ended		
	June 30, 1970	June 30, 1969	June 30, 1968
Administration:			
Salary — Adjutant General	\$ 22,309.68	\$ 18,000.00	\$ 15,999.96
Salaries — Staff	259,858.23	211,203.99	200,389.85
Supplies and Materials	4,643.81	4,363.21	4,075.68
Telephone, Postage, Telegrams	8,184.47	8,200.74	8,675.98
Printing and Binding	1,075.16	1,416.25	1,097.37
Utilities	6,400.92	4,473.02	3,912.02
Repairs and Alterations	1,218.78	634.75	536.53
Equipment	2,460.08	2,750.29	971.98
Retirement Contributions	24,098.12	—0—	—0—
Social Security Contributions	11,312.21	—0—	—0—
Total Administration	\$ 341,561.46	\$ 251,042.25	\$ 235,659.37
National Guard:			
Officer's Special Duty	\$ 5,910.86	\$ 5,038.72	\$ 4,935.68
Travel, Adjutant General	6,320.46	3,623.83	3,068.03
Allotment to Organizations	203,375.00	202,550.00	203,103.00
Commanding General — 30th Div.	1,000.00	1,000.00	1,000.00
Physical Exams & Immunizations	896.50	1,155.50	969.00
Insurance and Bonding	146.00	—0—	229.06
Association Dues	1,262.70	1,271.00	1,328.10
Other Expenses	781.83	727.14	498.11
Travel — Checking Property	1,617.07	1,472.05	1,056.20
Allotment to Officers & Supply Sgt.	63,182.03	63,344.32	66,588.43
Workmen's Compensation	25,574.85	4,694.03	34,560.45
Moving Expense	—0—	759.54	1,052.98
Death Benefits	20,424.75	—0—	—0—
Total National Guard	\$ 330,492.05	\$ 285,636.13	\$ 318,389.04
Combined Support Maintenance Shop:			
Salaries and Wages	\$ 6,461.00	\$ 5,467.00	\$ 4,983.00
Supplies and Materials	6,811.16	6,226.21	5,846.77
Utilities	4,232.84	4,238.55	4,294.23
Maintenance and Repairs	4,472.04	3,041.31	949.10
Retirement Contributions	611.36	—0—	—0—
Social Security Contributions	336.74	—0—	—0—
Total Combined Support Maintenance Shop	\$ 22,925.14	\$ 18,973.07	\$ 16,073.10

	Year Ended		
	June 30, 1970	June 30, 1969	June 30, 1968
USP & FO Warehouse & Office:			
Salaries and Wages	\$ 8,430.00	\$ 7,206.00	\$ 6,819.00
Supplies and Materials	2,057.85	2,103.92	2,299.85
Utilities	3,594.91	3,644.92	3,417.67
Maintenance and Repairs	774.22	1,837.07	4,992.34
Retirement Contributions	721.36	—0—	—0—
Social Security Contributions	378.00	—0—	—0—
Total USP & FO Warehouse & Office	\$ 15,956.34	\$ 14,791.91	\$ 17,528.86
Morris Field:			
Salaries and Wages	\$ 37,189.00	\$ 31,845.11	\$ 29,555.00
Supplies and Materials	11,378.73	11,458.53	9,849.06
Communications and Shipping	2,843.13	2,879.67	2,850.56
Sub-Contractors	6,000.00	6,000.00	6,000.00
Utilities	15,730.30	15,084.27	12,294.19
Maintenance and Repairs	\$ 12,368.12	\$ 4,726.67	\$ 4,391.88
Retirement Contributions	3,328.41	—0—	—0—
Social Security Contributions	1,785.07	—0—	—0—
Total Morris Field	\$ 90,622.76	\$ 71,994.25	\$ 64,940.69
Blumenthal Field:			
Salaries and Wages	\$ 5,690.00	\$ 4,812.00	\$ 4,584.00
Supplies and Materials	641.90	679.93	612.73
Utilities	838.88	960.34	1,032.27
Maintenance and Repairs	1,182.63	1,472.67	699.81
Retirement Contributions	509.29	—0—	—0—
Social Security Contributions	273.13	—0—	—0—
Total Blumenthal Field	\$ 9,135.83	\$ 7,924.94	\$ 6,928.81
Wadesboro Radar Station:			
Supplies and Materials	\$ 277.34	\$ 426.84	\$ 331.46
Communications	148.83	152.01	147.72
Utilities	134.79	154.93	134.22
Maintenance and Repairs	1,455.08	461.39	548.49
Total Wadesboro Radar Station	\$ 2,016.04	\$ 1,195.17	\$ 1,161.89
Badin Radar Station:			
Supplies and Materials	\$ 1,305.59	\$ 1,357.93	\$ 1,492.20
Communications	581.85	561.66	576.48
Utilities	2,137.61	1,859.49	1,615.09
Maintenance and Repairs	1,970.27	1,213.28	1,193.26
Total Badin Radar Station	\$ 5,995.32	\$ 4,992.36	\$ 4,877.03

	Year Ended		
	June 30, 1970	June 30, 1969	June 30, 1968
Ral-Dur Army Aviation Shop:			
Supplies and Materials	\$ 373.79	\$ 390.97	\$ 249.72
Utilities	1,833.04	1,897.22	1,776.62
Maintenance and Repairs	217.33	272.21	245.42
Contractual Services	4,800.00	4,800.00	4,800.00
Total Ral-Dur Army Aviation Shop	\$ 7,224.16	\$ 7,360.40	\$ 7,071.76
N. C. Military Academy:			
Salaries and Wages	\$ 5,839.21	\$ 4,812.00	\$ 9,089.42
Officers Special Duty	6,477.41	6,328.45	8,736.88
Travel Expense	11,012.13	10,389.77	19,817.22
Supplies and Materials	448.20	442.31	301.36
Printing	—0—	43.34	—0—
Utilities	1,866.33	1,716.18	731.45
Per Diem Allowance to Candidates	515.00	3,050.00	5,785.00
Maintenance and Repairs	2,322.42	3,637.52	4,957.44
Retirement Contributions	522.63	—0—	—0—
Social Security Contributions	280.27	—0—	—0—
Total N. C. Military Academy	\$ 29,283.60	\$ 30,419.57	\$ 49,418.77
Service Centers	\$ 21,397.89	\$ 15,757.93	\$ 13,106.76
Special Duty — National Guard:			
Salaries and Wages	\$ 7,778.62	\$ 155,595.46	\$ 530,865.31
Subsistence	458.96	21,991.16	76,332.19
Gas and Misc. Purchases	814.69	6,813.86	8,662.34
Cleaning Uniforms	—0—	619.71	7,047.08
Communications	21.31	483.34	3,085.22
Utilities	—0—	151.67	1,085.69
Transfer to Dept. of Motor Vehicles (See Note to Exh. "A")	—0—	—0—	146,875.00
Transfer to Dept. of Administration (See Note to Exh. "A")	\$ —0—	\$ —0—	\$ 29,375.00
Total Special Duty — National Guard	\$ 9,073.58	\$ 185,655.20	\$ 803,327.82
Total Expenditures (To Exhibit "A")	\$ 885,684.17	\$ 895,743.18	\$1,538,483.91

**CURRENT OPERATIONS FUND — CODE 12021
STATEMENT OF EXPENDITURES BY PURPOSE
AND OBJECT**

YEARS ENDED JUNE 30, 1970; JUNE 30, 1969; AND JUNE 30, 1968

Summary by Purpose:

Administration	\$ 341,561.46	\$ 251,042.25	\$ 235,659.37
National Guard	330,492.05	285,636.13	318,389.04
Combined Support			
Maintenance Shop	22,925.14	18,973.07	16,073.10
USP & FO Warehouse and Office	15,956.34	14,791.91	17,528.86
Morris Field	90,622.76	71,994.25	64,940.69
Blumenthal Field	9,135.83	7,924.94	6,928.81
Wadesboro Radar Station	2,016.04	1,195.17	1,161.89
Badin Radar Station	5,995.32	4,992.36	4,877.03
Ral-Dur Aviation Shop	7,224.16	7,360.40	7,071.76
Service Centers	21,397.89	15,757.93	13,106.76
N. C. Military Academy	29,283.60	30,419.57	49,418.77
Special Duty — National Guard	9,073.58	185,655.20	803,327.83

Total Expenditures by Purpose	\$ 885,684.17	\$ 895,743.18	\$1,538,483.91
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Summary by Object:

Salaries and Wages	\$ 345,777.12	\$ 283,346.10	\$ 271,420.23
Supplies and Materials	27,938.37	27,449.85	25,058.83
Communications	11,758.28	11,794.08	12,250.74
Travel Expense	18,949.66	15,485.65	23,941.45
Printing and Binding	1,075.16	1,459.59	1,097.37
Utilities	36,769.62	34,028.92	29,207.76
Repairs and Alterations	25,980.89	17,296.87	18,514.27
General Expense	2,044.53	1,998.14	1,826.21
Insurance and Bonding	146.00	—0—	—0—
Retirement Contributions	29,791.17	—0—	—0—
Social Security Contributions	14,365.42	—0—	—0—
Equipment	2,460.08	2,750.29	971.98
Extraordinary	368,627.87	500,133.69	1,153,966.01

Total Expenditures by Object (To Exhibit "A")	\$ 885,684.17	\$ 895,743.18	\$1,538,483.91
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NORTH CAROLINA ARMY COMMISSION
SUMMARY STATEMENT OF STATE APPROPRIATED FUNDS

YEARS ENDED JUNE 30, 1968, JUNE 30, 1969, AND JUNE 30, 1970

	Current			Totals
	Operations Fund Code 12023	Capital Improvement Funds Code 66303	Code 66705	
Unexpended Balance July 1, 1967	\$ —0—	\$ 220,495.31	\$ —0—	\$ 220,495.31
Additions:				
State Appropriations	51,000.00	—0—	—0—	51,000.00
Transfer From Code 12023	—0—	36,640.34	—0—	36,640.34
Federal Funds	—0—	843.75	—0—	843.75
Total Additions	\$ 51,000.00	\$ 37,484.09	\$ —0—	\$ 88,484.09
Total Beginning Balances and Additions	\$ 51,000.00	\$ 257,979.40	\$ —0—	\$ 308,979.40
Deductions:				
Expenditures	\$ 14,359.66	\$ 22,610.26	\$ —0—	\$ 36,969.92
Transfer to Code 66303	36,640.34	—0—	—0—	36,640.34
Total Deductions	\$ 51,000.00	\$ 22,610.26	\$ —0—	\$ 73,610.26
Unexpended Balance June 30, 1968	\$ —0—	\$ 235,369.14	\$ —0—	\$ 235,369.14
Additions:				
State Appropriations	\$ 41,600.00	\$ —0—	\$ 25,000.00	\$ 66,600.00
Transfer From 12023	—0—	77.34	—0—	77.34
City-County Funds	—0—	12,725.00	—0—	12,725.00
Sale of Property — Greenville	—0—	71,125.00	—0—	71,125.00
Sale of Property — Apex	—0—	6,000.00	—0—	6,000.00
Sale of Timber — Butner	—0—	638.08	—0—	638.08
Total Additions	\$ 41,600.00	\$ 90,565.42	\$ 25,000.00	\$ 157,165.42

	Current Operations Fund Code 12023	Capital Improvement Funds Code 66303	Code 66705	Totals
Total Beginning Balances and Additions	\$ 41,600.00	\$ 325,934.56	\$ 25,000.00	\$ 392,534.56
Deductions:				
Expenditures	\$ 41,522.66	\$ 145,772.84	\$ —0—	\$ 187,295.50
Reversion to General Fund	—0—	—0—	25,000.00	25,000.00
Transfer to Code 66303	77.34	—0—	—0—	77.34
Total Deductions	\$ 41,600.00	\$ 145,772.84	\$ 25,000.00	\$ 212,372.84
Unexpended Balance June 30, 1969	\$ —0—	\$ 180,161.72	\$ —0—	\$ 180,161.72
Additions:				
State Appropriations	\$ 41,350.00	\$ —0—	\$ —0—	\$ 41,350.00
City-County Funds	—0—	46,178.40	—0—	46,178.40
Federal Funds	—0—	318,707.35	—0—	318,707.35
Sale of Right-of-Way — Asheboro	—0—	3,600.00	—0—	3,600.00
Total Additions	\$ 41,350.00	\$ 368,485.75	\$ —0—	\$ 409,835.75
Total Beginning Balance and Additions	\$ 41,350.00	\$ 548,647.47	\$ —0—	\$ 589,997.47
Deductions:				
Expenditures	\$ 40,115.33	\$ 413,353.55	\$ —0—	\$ 453,468.88
Transfer to 66303	1,234.56	—0—	—0—	1,234.56
Total Deductions:	\$ 41,349.89	\$ 413,353.55	\$ —0—	\$ 454,703.44
Unexpended Balance June 30, 1970	\$.11	\$ 135,293.92	\$ —0—	\$ 135,294.03
	(Sch. B-1)	(Sch. B-2, B-3, B-4)		

**NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF CURRENT OPERATIONS FUND —
CODE 12023**

YEARS ENDED JUNE 30, 1970, JUNE 30, 1969 AND JUNE 30, 1968

	Years Ended		
	June 30, 1970	June 30, 1969	June 30, 1968
State Appropriations	\$ 41,350.00	\$ 41,600.00	\$ 51,000.00
Deduct Expenditures:			
Maintenance and Repairs	\$ 39,466.58	\$ 41,096.16	\$ 14,234.66
Deeds and Land Titles	648.75	426.50	125.00
Transfer to C. I. Fund			
Code 66303	1,234.56	77.34	36,640.34
Total Expenditures	\$ 41,349.89	\$ 41,600.00	\$ 51,000.00
Unexpended Balance — End of Year Reverted to State's General Fund	\$.11	\$ —0—	\$ —0—

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1963 C.I. FUND — CODE 66303

INCEPTION TO JUNE 30, 1970

	Original Budget	Increase In Requirements	Total Require- ments	Actual Expenditures	Unex- pended Balance	Out- standing Encum- brances	Unen- cumbered Balance
	Original Availability	Increase In Availability	Total Avail- ability	Actual Receipts 1969-70 To Date	Unreal- ized Balance		
Requirements By Purpose:							
1. Armory Construction	\$1,600,000.00	\$(A) 1,600,000.00*	\$ —0—	\$ —0—	—0—	\$ —0—	\$ —0—
Etkin	(A) 125,432.54	(A) 125,432.54	125,432.54	125,432.54			
Sylvia	(A) 147,014.59	(A) 147,014.59	147,014.59	147,014.59			
Fremont	(A) 209,194.12	(A) 209,194.12	209,194.12	138,477.98	61,216.14	61,216.14	
Winston-Salem	(A) 69,094.00	(A) 69,094.00	69,094.00	—0—			
Raleigh-Durham Airport	(D) 6,000.00	(D) 6,000.00		4,198.28	1,801.72		1,801.72
Raleigh	(A) 9,304.31	(A) 9,304.31	15,304.31	13,502.59			
Nashville	(A) 33,566.00	(A) 33,566.00	33,566.00	33,566.00			
Greenville	(A) 174,566.37	(A) 174,566.37	174,566.37	105,791.02			
Badin	(D) 60,718.10	(D) 60,718.10					
	(A) 182,677.78	(A) 182,677.78	243,395.88	162,792.65	77,318.23	77,318.23	
	(A) 1,300.00	(A) 1,300.00	1,300.00	867.00	433.00		433.00
2. Unallocated Funds							
State C.I. Appropriations	(A) 41,649.16	(A) 41,649.16	41,649.16		41,649.16		41,649.16
City-County Funds	(A) 57,971.61	(A) 57,971.61	57,971.61		57,971.61		57,971.61
Federal Funds	(D) 1,250.00	(D) 1,250.00					
State Unrestricted Funds	(A) 548,229.52	(A) 548,229.52	549,479.52		549,479.52		549,479.52
Sale of Timber at Camp Butner	(C) 40,045.59	(C) 40,045.59	40,045.59		40,045.59		40,045.59
Sale of Property	(B) 3,385.37	(B) 3,385.37	3,385.37		3,385.37		3,385.37
	(D) 9,156.90	(D) 9,156.90	9,156.90		9,156.90		9,156.90

3. Armory Maintenance

Equipment Purchases	(C)	2,600.00	2,600.00	973.49	2,263.32	336.68	336.68
Maintenance and Repairs	(C)	48,000.00	48,000.00	253.13	47,202.99	797.01	797.01
Land and Deed Titles	(C)	212.75	212.75	—0—	212.75		
Total Requirements		\$ 1,600,000.00	\$ 1,771,368.71	\$ 413,353.55	\$927,777.78	\$843,590.93	\$138,534.37
							\$705,056.56

Funds Available By Source:

State Capital Improvement Fund Approp.		\$ 200,000.00	\$ —0—	\$ 44,867.80	\$ 64,706.08	\$135,293.92	
City-County Funds		200,000.00	200,000.00	46,178.40	166,860.14	33,139.86	
Federal Funds		1,200,000.00	1,200,000.00	318,707.35	521,242.85	678,757.15	
State Unrestricted Funds:							
Transfer from C.I. Fund — Code 66120	(C)	29,735.46	29,735.46		32,482.75	2,747.29*	
Transfer from Code 12023	(C)	61,122.88	61,122.88	(E) 1,234.56	62,357.44	1,234.56*	
Sale of Timber at Camp Butner	\$ —0—	\$ (B) 3,385.37	\$ 3,385.37	\$ —0—	\$ 638.08	\$ 2,747.29	
Sale of Property	(D)	77,125.00	77,125.00	3,600.00	80,725.00	3,600.00*	
Total Funds Available		\$ 1,600,000.00	\$ 1,771,368.71	\$ 414,588.11	\$929,012.34	\$842,356.37	

The Unexpended Balance (Available Balance) of State Appropriations is reflected on the records of the State Disbursing Officer as follows:

Appropriation Account	\$ 41,649.16
Allotment Account	93,644.76
Unrealized Balance from State Appropriations as above	<u>\$135,293.92</u>

Note (A): These items in the "Increase in Requirements" column represent transfers between projects within the Capital Improvement Code.

Notes (B) (C) and (D): The items are indexed in the "Increase in Requirements" column to match the appropriate receipt line in the "Increase in Availability" column.

Note (E): \$1,234.56 represents a deposit in transit as of June 30, 1970 from Code 12023.

Note: The description above the dividing line in the column headings refer to the "Requirements" section and the description below the dividing line refer to the "Funds Available" section.

*Indicates negative figure.

NORTH CAROLINA ARMORY COMMISSION STATEMENT OF 1963 C.I. FUND — CODE 66303

INCEPTION TO JUNE 30, 1969

	Original Budget	Increase In Requirements	Total Require- ments	Actual Expenditures	Unex- pended Balance
	Original Availability	Increase In Availability	Total Avail- ability	Actual Receipts To Date	Unreal- ized Balance
Requirements By Purpose:					
1. Armory Construction	\$1,600,000.00	\$(A) 1,600,000.00*	\$ —0—	\$ —0—	\$ —0—
Elkin	(A)	125,432.54	125,432.54	125,432.54	—0—
Sylvia	(A)	147,014.59	147,014.59	147,014.59	—0—
Fremont	(A)	9,500.00	9,500.00	9,500.00	—0—
Winston-Salem	(A)	69,094.00	69,094.00	69,094.00	—0—
Raleigh-Durham Airport	(A)	9,304.31	9,304.31	9,304.31	—0—
Raleigh	(A)	33,566.00	33,566.00	33,566.00	—0—
Nashville	(A)	174,566.37	174,566.37	68,775.35	105,791.02
Greenville	(A)	7,962.03	7,962.03	3,285.00	4,677.03
2. Unallocated Funds					
State C.I. Appropriation	(A)	82,872.42	82,872.42		82,872.43
City-County Funds	(A)	79,318.26	79,318.26		79,318.26
Federal Funds	(A)	861,369.48	861,369.48		861,369.48
State Unrestricted Funds	(B)	40,968.25	40,968.25		40,968.25
Sale of Timber at Camp Butner	(C)	3,385.37	3,385.37		3,385.37
Sale of Property	(D)	6,000.00	6,000.00		6,000.00
3. Armory Maintenance					
Equipment Purchases	(B)	1,600.00	1,600.00	1,289.83	310.17

Maintenance and Repairs	(B)	48,000.00	46,949.86	46,949.86	1,050.14
Land and Deed Titles	(B)	212.75	212.75	212.75	—0—
Total Requirements		<u>\$1,600,000.00</u>	<u>\$1,700,166.37</u>	<u>\$ 145,772.84</u>	<u>\$1,185,742.14</u>
Funds Available By Source:					
State Capital Improvement					
Fund Appropriation	\$	200,000.00	\$	55,207.42	\$ 180,161.72
City-County Funds		200,000.00		12,725.00	120,681.74
Federal Funds		1,200,000.00			202,535.50
State Unrestricted Funds:					
Transfer from C.I. Fund —					
Code 66120	(B)	29,735.46	29,735.46		2,747.29*
Transfer from Code 12023	(B)	61,045.54	61,045.54	77.34	77.34*
Sale of Timber at	(C)	3,385.37	3,385.37	638.08	2,747.29
Camp Butner					
Sale of Property	(D)	6,000.00	6,000.00	77,125.00	71,125.00*
Total Funds Available		<u>\$1,600,000.00</u>	<u>\$1,700,166.37</u>	<u>\$ 145,772.84</u>	<u>\$1,185,742.14</u>

The Unexpended Balance (Available Balance) of State Appropriations is reflected on the records of the State Disbursing Office as follows:

Appropriation Account	\$ 82,872.42
Allotment Account	97,289.30

Unrealized Balance from State Appropriations as above

\$ 180,161.72

Note (A): These items in the "Increase in Requirements" column represent transfers between projects within the Capital Improvement Code.

Notes (B) (C) & (D): The items are indexed in the "Increase in Requirements" column to match the appropriate receipt in the "Increase in Availability" column.

Note: The description above the dividing line in the column headings refer to the "Requirements" section and the description below the dividing line refer to the "Funds Available" section.

*Indicates negative figures.

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1963 C.I. FUND — CODE 66303

INCEPTION TO JUNE 30, 1968

	Original Budget	Increase In Requirements	Total Require- ments	Actual Expenditures	Unex- pended Balance
	Original Availability	Increase In Availability	Total Avail- ability	Actual Receipts 1968-69 To Date	Unreal- ized Balance
Requirements By Purpose:					
1. Armory Construction	\$1,600,000.00	\$(A) 1,600,000.00*	\$ —0—	\$ —0—	\$ —0—
Elkin		(A) 125,432.54	125,432.54	125,432.54	—0—
Sylvia		(A) 147,014.59	147,014.59	147,014.59	—0—
Fremont		(A) 4,500.00	4,500.00	4,500.00	—0—
Winston-Salem		(A) 69,094.00	69,094.00	69,094.00	—0—
Raleigh-Durham Airport		(A) 9,371.49	9,371.49	9,043.66	327.83
Raleigh		(A) 33,566.00	33,566.00	13,566.60	19,999.40
2. Unallocated Funds:					
State Funds		(A) 121,513.62	121,513.62		121,513.62
City-County Funds		(A) 92,043.26	92,043.26		92,043.26
Federal Funds		(A) 997,464.50	997,464.50		997,464.50
State Unrestricted Funds		(B) 29,735.46	29,735.46		29,735.46
Sale of Timber at Camp Butner		(C) 2,747.29	2,747.29		2,747.29
Total Requirements	\$1,600,000.00	\$ 32,482.75	\$1,632,482.75	\$ 22,610.26	\$1,263,831.36

Funds Available By Source:

State C.I. Fund Appropriation	\$ 200,000.00	\$	—0—	\$ 200,000.00	\$ 14,873.83*	\$ 35,369.14*	\$ 235,369.14
City-County Funds	200,000.00			200,000.00		107,956.74	92,043.26
Federal Funds	1,200,000.00			1,200,000.00	843.75	202,535.50	997,464.50
Sale of Timber at Camp Butner	(C)	2,747.29		2,747.29			
State Funds Unrestricted:							
Transfer from Capital Improvement Fund — Code 66120	(B)	29,735.46		29,735.46		32,482.75	2,747.29*
Transfer from Code 12023					36,640.34	61,045.54	61,045.54*
Total Funds Available		\$1,600,000.00	\$ 32,482.75	\$1,632,482.75	\$ 22,610.26	\$ 368,651.39	\$1,263,831.36

The Unexpended Balance (Available Balance) of State Appropriations is reflected on the records of the State Disbursing Officer as follows:

Appropriation Account	\$ 121,513.62
Allotment Account	113,855.52
Unrealized Balance from State Appropriations as above	<u>\$ 235,369.14</u>

Note (A): These items in the "Increase in Requirements" column represent transfers between projects within the Capital Improvement Code.

Notes (B) & (C): The items are indexed in the "Increase in Requirements" column to match the appropriate receipts line in the "Increase in Availability" column.

Note: The description above the dividing line in the column headings refer to the "Requirements" section and the description below the dividing line refer to the "Funds Available" section.

*Indicates red or negative figure.

NORTH CAROLINA ARMORY COMMISSION

STATEMENT OF CAPITAL ASSETS

AT JUNE 30, 1970

MOTOR VEHICLE STORAGE WAREHOUSES:

Location	Cost
Asheboro	\$ 27,875.00
Asheville	47,655.00
Beulaville	17,258.00
Burlington	24,573.00
Clinton	31,867.00
Durham	30,751.00
Forest City	26,856.32
Goldsboro	24,784.00
Hickory	34,040.91
High Point	29,372.00
Jacksonville	27,601.00
Kings Mountain	24,579.00
Lenoir	27,475.00
Lincolnton	24,840.00
Mocksville	30,798.83
Mount Airy	28,427.00
Newton	27,300.00
North Wilkesboro	28,650.00
Parkton	15,666.00
Red Springs	27,845.00
Rocky Mount	26,781.49
Scotland Neck	26,025.00
Southern Pines	30,075.00
Statesville	23,300.00
Tarboro	29,029.00
Wallace	16,970.00
Warsaw	28,459.00
Wilson	9,895.00
Youngsville	31,700.00

ORGANIZATIONAL MAINTENANCE SHOPS: (100% FEDERAL FUNDED)

Ahoskie	23,976.00
Concord	45,946.50
Greensboro	24,495.00
Kinston	24,627.00
Winston-Salem	46,929.40
Youngsville	18,162.00

NATIONAL GUARD ARMORIES:

Location	Cost
Ahoskie	\$ 96,968.50
Asheboro	208,079.94
Asheville	155,570.44
Belmont	130,620.78
Benson	134,154.47
Bladenboro	95,387.50
Burlington	97,281.00
Charlotte	274,103.77
Clinton	102,306.00
Durham	246,962.66
Edenton*	75,000.00
Elizabeth City	141,785.21
Elizabethtown	135,788.87
Elkin	138,674.50
Fair Bluff	127,500.00
Farmville	133,813.10
Fayetteville	117,159.00
Forest City	143,895.43
Fremont	199,694.12
Greensboro	308,815.21
Greenville	239,054.37
Goldsboro	93,575.00
Hamlet	131,301.68
Hendersonville	149,322.64
Hickory	90,525.00
High Point*	75,000.00
Kings Mountain	142,903.89
Kinston	93,928.00
Laurinburg	140,573.59
Lenoir	97,528.00
Lexington	103,691.00
Lincolnton	129,829.96
Monroe*	75,000.00
Mooreville	138,694.81
Morehead City	215,108.27
Morganton*	75,000.00
Mount Airy	128,485.58
Mount Olive	135,405.29
Nashville	174,566.37
New Bern*	75,000.00
Newton	130,529.14
North Wilkesboro	93,308.00
Oxford	99,615.00
Parkton*	75,000.00
Raeford*	75,000.00
Raleigh	831,530.09
Raleigh-Durham Airport	435,546.76

Location	Cost
Red Springs	\$ 98,513.00
Reidsville*	75,000.00
Roanoke Rapids*	75,000.00
Rockingham	133,717.35
Rocky Mount	150,000.00
Roseboro	191,901.80
Roxboro	140,319.58
Salisbury*	75,000.00
Shallotte	153,035.94
Siler City	136,977.20
Smithfield	135,510.71
Snow Hill	124,281.98
Southern Pines	130,000.00
St. Pauls	128,322.67
Statesville	139,417.14
Sylva	147,614.59
Tarboro	91,598.00
Thomasville	92,968.00
Wallace	135,330.73
Warsaw	102,444.00
Washington*	75,000.00
Whiteville*	75,000.00
Williamston	96,698.50
Wilmington	96,157.00
Wilson*	75,000.00
Windsor	143,505.25
Winston-Salem	275,190.40
Woodland	140,230.97
Zebulon	94,205.00
USP AND FO WAREHOUSE AND OFFICE	363,428.31
COMBINED SUPPORT MAINTENANCE SHOP	423,145.50
TOTAL CAPITAL ASSETS	<u>\$12,587,681.01</u>

*WPA — Cost Estimated

REPORT OF THE UNITED STATES PROPERTY AND FISCAL OFFICER

FISCAL YEARS 1971 AND 1972

24 November 1972

TO: The Adjutant General, State of North Carolina

GENERAL INFORMATION

The following report of the operation of activities of the USPFO for North Carolina for Fiscal Years 1971 and 1972, beginning 1 July 1970 and ending 30 June 1972, is respectfully submitted.

The USPFO is authorized this State under the provisions of Title 10, United States Code, Section 672(d). The required duties of this position are prescribed in Federal Statutes which are implemented by the Secretary of the Army and the Secretary of the Air Force by means of Army and Air Force Regulations, National Guard Bureau Regulations and other directives. In the Comptroller area, he is responsible for the proper financial planning, obligating, accounting, reporting and administrative control of Federal funds allotted to the State for the support of Army and Air National Guard units and activities by the National Guard Bureau and other Government agencies. In the Logistical area, he is responsible for the requisitioning, receipt, warehousing, issue, shipment, disposition and accounting for supplies furnished and equipment loaned to the State by the Federal Government for the training support of Federally recognized Army and Air National Guard units and activities. The USPFO is appointed by the National Guard Bureau as the Federal Contracting Officer and designated the Transportation Officer for the National Guard of this State. The USPFO is also the representative of the National Guard Bureau responsible for making interim and final inspections of all construction projects for the National Guard of this State which are executed under State contracts utilizing Federal funds. Annex A to this report contains a breakdown of the functions of the Divisions and Offices of this Activity in the two years covered by the report.

To assist the USPFO in carrying out his responsibilities, this office is authorized a total of sixty-seven (67) technician employees under the Army National Guard Technician Program. The organizational manning structure for these employees is established in accordance with current functional criteria developed by the National Guard Bureau on a nation-wide basis. Under the Air National Guard Technician Program, technicians are authorized for this purpose at the North Carolina Air National Guard Activities located at Douglas Municipal Airport, Charlotte, N. C.

Colonel Thomas B. Longest, who was appointed to this position 1 May 1959, served as the USPFO for the State during this period.

COMPTROLLER

Total Federal funds expended (see Annex B) including pay for Inactive Duty Training amount to \$19,776,818.00 during FY 1971 and \$23,590,782.00 during FY 1972. This represented an obligation rate of 99.85% of total funds allocated for both fiscal years.

CONTRACTS AND CONSTRUCTION PROJECTS

Numerous R&U and Non-Armory Construction projects were completed. Annex C contains a complete listing of the projects, their location and the amount of each contract.

LOGISTICS

The increased responsibility being given to the National Guard by the Department of Defense and the phase-down of the war in Southeast Asia has resulted in many new items of equipment being added to our inventory.

Additional funds have made it possible to continue the over-all improvement of authorized TOE and TDA equipment. This has brought about the highest level of operational readiness that we have ever enjoyed.

A major percentage of units in the State have been selected to participate in tests authorized by the Office of the Secretary of Defense. These units have all benefited by the large quantities of new and reconditioned equipment received due to their selection. Major items of equipment received during the period of this report are listed in Annex D.

The Weekend Training Equipment Pool (WETEP) was redesignated as an Annual Training Equipment Pool (ATEP) and many additional pieces of equipment have been added for use by the units for both weekend and annual training. These assets are listed at Annex E to this report.

INSPECTIONS

The activities of the USPFO were inspected once each Fiscal Year by the Third U. S. Army Inspector General and a rating of Satisfactory was received on each of these inspections. There were no major deficiencies noted.

The vehicles and equipment used by the USPFO Warehouse were inspected by the Maintenance Assistance Inspection Team (MAIT) each Fiscal Year and there were no reportable deficiencies on either of these inspections.

Headquarters, Military Airlift Command, Scott AFB, Illinois, conducted a Comptroller Inspection of the Accounts of the Assistant USPFO (Fiscal), NC Air National Guard, Charlotte, N. C. A rating of Satisfactory was received and no major deficiencies noted.

The USAF Auditor General Resident Office, Shaw AFB, South Carolina, conducted an audit of the NC Air National Guard during each Fiscal Year and found them completely in order.

Headquarters, Ninth Air Force (Tactical Air Command), Shaw AFB, South Carolina, conducted a "no notice" inspection of the Assistant USPFO (Fiscal, Property and Real Property), NC Air National Guard. No ratings are given; however, no major deficiencies were noted.

Seven inspections were performed by the USPFO Examiners at the NC Air National Guard during the two Fiscal Years. No major deficiencies were disclosed during any of these inspections.

The Atlanta Region of the Defense Contract Audit Agency made an audit of each Fiscal Year of the costs of each of the Service Contracts administered by this office for the support of facilities used by the North Carolina National Guard. No exception to the costs or the payments made by this office under these contracts was taken by the Defense Contract Audit Agency.

In addition to the inspections by other agencies and higher headquarters, examination personnel of this office conducted twenty-two (22) Internal Reviews of various USPFO functions during the reporting period to evaluate financial and internal controls.

THOMAS B. LONGEST
Colonel, NGB
USPFO for N. C.

Annex A — Activities of Divisions and Offices

Annex B — Itemized Expenditure of Federal Funds

Annex C — List of Awarded R&U and Non-Armory Construction Projects,
Locations and Costs

Annex D — List of Major Items of Equipment Received and Distributed to
ARNG Units of this State

Annex E — List of Major Items of Equipment at N. C. Annual Training
Equipment Pool, Fort Bragg, N. C., for Use of ARNG Units of
this State.

ANNEX A

ACTIVITIES OF DIVISIONS AND OFFICES

1. Administrative Office

- a. Received, processed and distributed incoming mail, dispatched outgoing mail and processed all USPFO NC publications.
- b. Maintained central administrative file for all USPFO NC Activities.
- c. Prepared and distributed all changes to USPFO NC Manuals.
- d. Maintained current USPFO NC Library of Regulations and Directives.
- e. Maintained the Records Holding Area for USPFO NC.
- f. Maintained control and safekeeping of classified material received by the USPFO NC.
- g. Prepared and distributed USPFO NC publications, including operation of multilith and photocopy machine.
- h. Maintained Biweekly Time and Attendance Report for USPFO NC.
- i. Administered the Records Administration Program for the maintenance and disposition of records required in the operation of the USPFO NC.
- j. Prepared and maintained a current consolidated list of file numbers used in the USPFO NC Activities.
- k. Approved and allocated numbers to offices and divisions of this activity to identify and control locally reproduced forms used in their area of operation.

2. Logistics Division

	FY 1971	FY 1972
a. Number of Property Vouchers Processed	117,056	138,610
b. Number of Requisitions forwarded to Depots	19,128	24,341
c. Number of Purchase Requests Prepared	144	137
d. Number of Excess Reports Prepared	812	934
e. Total Value of Excess Reports	\$2,236,065.00	\$6,957,106.00
f. Total Value of Excess Dispositions	\$2,236,065.00	\$6,945,293.00
g. Number of Unit Issue Documents Processed	49,008	72,000
h. Number of Unit Turn-In Documents Processed	11,631	21,230
i. Total Value of Salvage Turn-in to PDO	\$ 291,342.00	\$1,451,761.00
j. Number of Statements of Charges Processed	505	494
k. Number of Certificates of Droppage Processed	79	97
l. Total Value of Certificates of Droppage	\$ 12,918.26	\$ 15,193.54
m. Number of Inventory Adjustment Reports Processed	332	358

	FY 1971	FY 1972
n. Number of Scheduled Deliveries	335	309
o. Number of Actual Deliveries Made	1,811	1,606
p. Number of Miles Driven to Deliver Property	46,169	39,944
q. Number of Transactions in Direct Exchange Shop	9,417	9,019
r. Number of Items Exchanged by DES	16,560	15,742
s. Job Order Property Delivered and Picked-up	4,637	3,215
t. Number of Transportation Requests	1,648	1,950
u. Number of Bills of Lading	207	265
v. Total Tons Freight Shipped	1,820	2,200
w. Total Number of Shipments Received ...	1,661	2,051
x. Self Service Supply Center Sales\$	68,732.53	\$ 67,077.88
y. Number of Items Issued by Service Stock	27,951	27,732
3. Examination Office		
a. Examination Accounts	150	153
b. Work Units:		
(1) Annual and Initial Examination of Property Book Officer's Accounts	46	44
(2) Annual Examination of Hand Receipt Holder's Accounts	109	100
(3) Examination for Change of Property Book Officers	8	17
(4) Reexamination of Property Book Officer's Accounts Due to Unsatisfactory Ratings	1	—
(5) Internal Reviews	11	11
(6) Other Reviews	2	2
(7) Air National Guard Examinations ...	3	4
Totals	180	178
c. Property Losses:		
(1) Quarterly Reports of Operational Losses\$	2,325.95	\$ 1,772.61
(2) Statements of Charges	5,656.38	5,700.47
(3) Reports of Survey	2,251.26	25,641.86
Totals	10,233.59	\$ 33,114.94
d. Examination Report Ratings (Percentage):		
(1) Satisfactory	98.2%	100.0%
(2) Unsatisfactory	1.8%	0.0%
e. Miles Traveled by Examiners	37,174	35,758
f. Number of Examiners	8	8

4. Purchasing and Contracting Branch

	FY 1971	FY 1972
a. Purchase and Delivery Orders processed:		
(1) Army National Guard	1,126	1,106
(2) Air National Guard	346	350
b. Medical Payment Vouchers processed	1,277	1,126
c. Communication Vouchers processed	420	468
d. Imprest Fund Vouchers processed:		
(1) Army National Guard	389	356
(2) Air National Guard	771	634
e. Purchase Orders (SF-44) processed	788	685
f. Service Contracts negotiated:		
(1) Army National Guard	1	1
(2) Air National Guard	1	1
g. R&U Contracts	1	4
h. Construction Contracts, Air National Guard	8	3
i. A&E Contracts (negotiated)	0	1
j. ARNG Field Training Site Contracts	1	1
TOTALS	<u>5,129</u>	<u>4,737</u>

5. Automatic Data Processing Center

a. The ADP Center continues to provide the required services in the preparation of data summaries for the personnel, logistics and fiscal sections of this activity and the Office of the Adjutant General. Additionally, they have developed many programs that provide all units and special activities in the NCARNG with management type data.

b. The current inventory of equipment is as follows:

Quantity	Type/Model	Function
2	026	Key Punch Machine
1	056	Verifying Machine
1	083	Sorter
1	087	Alphabetic Collator
1	407 X A1	Computing Accounting Machine
1	514	Reproducing Punch
1	548	Interpreter

c. Present plans are to replace the 407 system with the 1401 System not later than 1 January 1973. When this conversion is completed, the current data programs will be greatly improved.

ANNEX B

ITEMIZED EXPENDITURE OF FEDERAL FUNDS

The following is an itemized statement of expenditure of Federal funds including pay for Inactive Duty Training for period of report:

	FY 1971	FY 1972
Total Expenditure	\$19,776,818.00	\$23,590,782.00
Army National Guard	15,587,391.00	19,193,231.00
Air National Guard	4,189,427.00	4,397,551.00
Pay of Civilian Technicians		
Army	4,955,500.00	6,014,526.00
Air	1,984,830.00	2,211,188.00
Operation of Units		
Army	1,800,220.00	3,220,359.00
Air	493,500.00	467,000.00
Service Contracts		
Army	49,900.00	61,350.00
Air	113,500.00	125,900.00
Repairs and Utilities		
Army	12,500.00	13,618.00
Air	61,150.00	72,000.00
Pay for Inactive Duty Training		
Army	5,968,101.00	6,506,752.00
Air	910,047.00	937,763.00
AT Pay and Allowances		
Army	1,649,755.00	1,794,144.00
Air	350,000.00	365,000.00
AT Costs other than P&A		
Army	161,025.00	228,147.00
Air	73,000.00	48,000.00
Armory and Non-Armory Construction		
Army	433,797.00	464,043.00
Air	71,400.00	20,000.00
Service and Army Area School Costs		
Army	503,500.00	845,145.00
Air	130,000.00	148,000.00
Uniform Allowances		
Army	12,400.00	16,950.00
Air	2,000.00	2,700.00
Pay and Allowances while Incapacitated		
Army	36,312.00	22,757.00
Air	—0—	—0—
Military Support to Civil Authorities		
Army	4,381.00	5,440.00

ANNEX C

LIST OF AWARDED R&U, AND CONSTRUCTION
CONTRACTS, LOCATIONS OF PROJECTS AND COST

	FY 1971	FY 1972
Army National Guard		
1. Charlotte		
Construction of a wash platform and installation of a drainage system for Organizational Maintenance Shop		\$ 3,410.49
2. Fort Bragg		
Erection of a prefabricated maintenance shed at the Annual Training Equipment Pool		\$ 4,362.00
3. Morrisville (Ral-Dur Airport)		
(a) Modifications to security fencing		\$ 3,333.00
(b) Modifications to aviation fuel dispensing system		\$ 6,875.00
4. Raleigh		
Construction of concrete access drive, Combined Support Maintenance Shop	\$ 4,935.00	
Air National Guard		
1. Badin		
(a) Installation of anti-pollution system	\$ 6,287.00	
(b) Asphalt concrete paving and relocation of security fencing	\$ 3,576.50	
(c) Construction of new asphalt concrete pavement (Area A) and placement of asphalt concrete surface course on existing base (Area B)		\$ 7,495.50
2. Charlotte		
(a) Emergency repairs to POL fuel storage system	\$ 4,375.00	
(b) Construction of 8-inch sanitary sewer extension	\$ 3,590.99	
(c) Installation of intrusion detection systems in three ammunition and weapons vaults	\$ 6,700.00	
(d) Construction of two anti-pollution systems	\$19,359.00	
(e) Clean and repair POL systems	\$ 9,170.00	
(f) Construction, repair and overlay of asphalt pavements	\$ 5,945.00	
(g) Installation of an automatic smoke and fire detection system		\$ 8,200.00

	FY 1971	FY 1972
(h) A-E Contract, Construction of composite maintenance facility		\$50,978.00
(i) Repair and overlay of asphalt pavements		\$13,995.00

ANNEX D

LIST OF MAJOR ITEMS OF EQUIPMENT RECEIVED AND
DISTRIBUTED TO ARNG UNITS OF THIS STATE

Item	Quantity
Antenna, AT-784	45
Antenna, RC-292	3
Armament Sub-System, M-21	6
Armament Sub-System, 40MM, M-5	3
Automobile, Sedan, 4 Dr.	26
Bayonet, M-7	7,390
Binocular, Infrared	17
Body Armor	1,050
Bucket, Clam Shell	1
Bucket, Drag Line	2
Carrier, Mortar, M125A1, FT	9
Carrier, Mortar, M106 FT	2
Carrier, Command Post, M577A1, FT	16
Carrier, Personnel, M-113, FT	69
Carrier System, Telephone, AN/TCC-7	4
Chassis Trailer, GP, 3½ Ton	7
Chassis Trailer, Generator, M200A1	4
Combat Engineer Vehicle, B728	2
Crane, Shovel	1
Crane, Wheel Mtd, 20 Ton	1
Demounter-Mounter Tire	14
Demolition Set, Explosive	3
Dental Operating & Instrument Unit	10
Disperser, Riot Control	3
Extinguisher, Fire	86
Fairlead	1
Filing Cabinets	33
Flame Thrower, Portable	13
Floodlight Set	7
Generator Set, 0.3 KW	9
Generator Set, 0.5 KW	6
Generator Set, 1.5 KW	70
Generator Set, 3 KW	81
Generator Set, 5 KW	23
Generator Set, 10 KW	52
Generator Set, 30 KW	1
Generator Set, 60 KW	1
Guided Missile System, M46A1	5
Gun, Sub-caliber, 7.62MM	18

Item	Quantity
Helicopter	47
Howitzer, SP, 8 in., M-110	12
Howitzer, SP, 155MM, M-109	18
Intercommunication Set, AN/VIC-1	19
Launcher Grenade, 40MM (Aircraft)	3
Launcher Grenade, M-79	408
Launcher Rocket, M158A1, 2.75"	22
Light Set, General Illumination	28
Light Set, Operational Area Aircraft	3
Loader, Scoop	4
Machine Gun, Cal. 30, M-37	10
Machine Gun, Cal. 50	16
Machine Gun, 7.62, M-134, 6 BBL	12
Machine Gun, 7.62, M60	217
Mask, Protective Field, M17A1	149
Medical Equipment Set, Laboratory	6
Medical Instrument Supply Set	4
Mortar, 81MM, M-178	16
Night Vision Sight	51
Operations Center, AN/MSC-31A	1
Pistol, Cal. 45	13
Public Address Set	46
Radio Set, AN/ARC-102	1
Radio Set, AN/GRC-19	9
Radio Set, AN/PRC-77	329
Radio Set, AN/VRC-12	42
Radio Set, AN/VRC-24	1
Radio Set, AN/VRC-46	320
Radio Set, AN/VRC-47	29
Radio Set, AN/VRC-49	11
Radio Set, Control Group, AN/GRA-49	145
Radio Terminal Set, AN/MRC-69	7
Receiver, Radio, AN/PRR-9	151
Receiver, Radio, AN/URC-4	4
Receiver-Transmitter, RT-159/URC-4	51
Receiver-Transmitter, Radio, RT-718	11
Recovery Vehicle, FT, M-578	6
Revolver, Cal. 38, 4" BBL	168
Rifle, Cal. 22	203
Rifle, 5.56MM, M16A1	6,859
Rifle, 90MM, Gun, M-67	18
Rock, Drill	1
Saw, Power	1
Semi-Trailer, 25 Ton	1
Semi-Trailer, 52½ Ton, M747	2
Semi-Trailer, State, 12 Ton 4 Wheel	5
Semi-Trailer, Tank Fuel, 5,000 Gal.	1
Semi-Trailer, Van, Cargo, 6 Ton	3
Semi-Trailer, Van, Cargo, 12 Ton	5

Item	Quantity
Semi-Trailer, Van, Expansible, 6 Ton	7
Semi-Trailer, Van, Repair, 6 Ton	9
Semi-Trailer, Van, Shop, 6 Ton	10
Semi-Trailer, Van, 12 Ton, M129A2C	3
Shop Equipment, Automotive Maintenance	8
Shop Set, Automotive	2
Shop Set, Machine Shop	3
Shop Truck, Instrument Repair	10
Submachine Gun, Cal. 45, M3A1	16
Subtracting and Adding Machine, Full Key, Elec.	1
Surgical Instrument & Supply Set	2
Surveying Set, Arty, Fire Control	2
Tank and Pump Unit, 600 Gal.	19
Telephone Central, AN/MTC-7	2
Telephone Set, TA/312	76
Teletypewriter Set, AN/PGC-1	2
Ten, Expansive	9
Tent, GP, Medium	27
Tent, GP, Small	70
Tent, Kitchen	21
Tent, Maintenance	21
Terminal, Telegraph	1
Tractor, Wheel, Warehouse	3
Trailer, Bolster, 4 Ton, GP	10
Trailer, Cargo, $\frac{3}{4}$ Ton	77
Trailer, Cargo, $1\frac{1}{2}$ Ton	47
Trailer, Flat Bed, 10 Ton	5
Trailer, Tank, Water, $1\frac{1}{2}$ Ton	6
Transmitter, Radio, AN/PRT-4	79
Truck, Ambulance, $\frac{3}{4}$ Ton	3
Truck, Ambulance, $1\frac{1}{4}$ Ton	5
Truck, Cargo, $2\frac{1}{2}$ Ton, M35A1	64
Truck, Cargo, 5 Ton, M813A1	99
Truck, Dump, 5 Ton, M-51	21
Truck, Pickup, $\frac{1}{2}$ Ton, Commercial	18
Truck, Stake, 5 Ton, Bridge, XM-821	32
Truck, Stake, $2\frac{1}{2}$ Ton, Commercial	1
Truck, Fire	1
Truck, Lift, Wheel	2
Truck, Tank, Fuel, $2\frac{1}{2}$ Ton	4
Truck, Tractor, 5 Ton, M-52	77
Truck, Tractor, 10 Ton, XM123E2	2
Truck, Utility, $\frac{1}{4}$ Ton, M151A2	5
Truck, Van, Expansion, 5 Ton, M820	4
Truck, Van, Shop, $2\frac{1}{2}$ Ton, M109	74
Truck, Wrecker, 5 Ton, XM816	31
Typewriter, Non-Portable, 13"	60
Typewriter, Non-Portable, Elec. 16"	8
Typewriter, Non-Portable, 20"	20

Item	Quantity
Warhead Section, Training, M-42	1
Weapon Sight, Infrared	4
Wind Measuring Set	4
Calculator, Electric, 10 Key	8
Machine, Automatic Writing W/Selectric Typewriter, Model 975	1

ANNEX E

LIST OF MAJOR ITEMS OF EQUIPMENT AT ANNUAL TRAINING
EQUIPMENT POOL, FORT BRAGG, N. C. FOR USE OF
ARNG UNITS OF THIS STATE
3J JUNE 1972

Carrier, Command Post, M577A1	19
Carrier, Cargo, M-548	7
Carrier, Personnel, M-113	76
Combat Engineer Vehicle, M-728	2
Howitzer, 8", SP, M-110	12
Howitzer, 155MM, SP, M-109	27
Mortar, 107MM, SP, M-106A1	9
Recovery Vehicle, M-88	2
Recovery Vehicle, M-578	4
Semi-Trailer, Tank, FS, 5,000 Gal.	1
Semi-Trailer, 25T, M172A1	4
Tank, Combat, M48A1	46
Truck, FS, 2½ Ton, M49C	2
Truck, Tractor, 5 Ton, M-52	4
Truck, Wrecker, 5 Ton, XM-816	1

DEPARTMENT OF THE ARMY
HEADQUARTERS 30TH INFANTRY DIVISION (MECHANIZED)
North Carolina Army National Guard
Post Office Box 10886
Raleigh, North Carolina 27605

22 September 1970

SUBJECT: After Action Report, AT 1970

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, N. C. 27611

1. GENERAL: AT was conducted at three training sites: Fort Bragg, N. C., Fort Stewart, Ga., and Fort Benning, Ga. Training was conducted in seven phases in order to accommodate specialist training, utilize the sites assigned, and the available equipment to best advantage.

2. ORGANIZATION FOR AT: See Inclosure 1 (Inclosure Item 4-10, 30th Inf Div (M) Pam 130-1).

3. TROOP MOVEMENTS: Troop movements were accomplished by motor convoy, military busses, and private automobiles. Movements were completed without serious mishap to personnel and equipment.

4. PERSONNEL:

a. Physically Present (1st Day)

1st Bde (23 May) Fort Stewart	3,006
Div Troops (30 May) Fort Bragg	4,164
3d Bde (13 Jun) Fort Stewart	2,619
Troop D (Air Cav) 1-196th Cav Sqdn (20 June) Fort Bragg ..	138
Co E, 730th Maint Bn (5 Jul) Fort Bragg	168
2d Bde (4 Jul) Fort Stewart	2,277
AVLB Platoons and CEV Sections (11 Jul) Fort Benning	55

TOTAL	12,427
-------	--------

b. Accidents connected with training were minimal. However, off duty accidents resulted in one death and several hospitalizations.

c. Seven (7) individuals were left at Post hospitals beyond AT periods.

d. Health and morale were Excellent.

5. US ARMY RESERVE REINFORCEMENTS:

Unit	Number of Fillers
1st Bde	456
Div Troops	97
TOTAL	553

6. TRAINING:

a. The general training mission was to complete platoon level Army Training Tests, conduct company level training to include combined arms

exercises, conduct training in command and staff functions, and conduct re-training at basic unit training level.

b. Objectives established and attained were:

- | | | |
|------------------|---|-------------------------------------|
| (1) Mech Inf Bns |) | |
| Tank Bns (-) |) | |
| Cav Sqdn (-) |) | Completion of platoon ATT for |
| Bde Commo Plts |) | all platoons not previously tested. |
| MP Co |) | |

(2) Engineer Bn (-) — Completion of locally devised platoon level tests and perform engineer construction on two combined arms live fire courses at Fort Bragg.

(3) DS Arty Bns — Retraining in preparation for battery ATT.

(4) GS Arty Bn — Completion of BUT.

(5) Rocket Bn — Retraining to maintain proficiency, and conduct AUT.

(6) All headquarters — Support, command, and control.

- | | | |
|------------|---|-----|
| (7) Div Hq |) | |
| SUPCOM (-) |) | |
| Div Arty |) | CPX |
| Sig Bn |) | |

(8) Specialized units — Conduct MOS training.

c. All units were awarded Satisfactory ratings by Third U. S. Army Evaluation Board.

7. LOGISTICS:

a. Each brigade was supported by respective slices of DISCOM as indicated on Inclosure 1. Division Troops and Div Arty were supported by the Hq (-) of DISCOM units.

b. Maximum cross-loan of organic equipment among Division units, and Non-Division units, reduced the amount of equipment borrowed from Host Posts.

c. Logistical support was provided by Host Posts for specialist units attending AT separately.

DANIEL K. EDWARDS
Major General, NCARNG
Commanding

ITEM 4-10

ORGANIZATION FOR AT

1. GENERAL: This item prescribes the troop organization for AT 1970.

2. APPLICATION: See paragraph 2, Item 3, this pamphlet.

3. ORGANIZATION AND DATES FOR AT:

a. Fort Stewart, Ga (23 May-7 Jun 70)

1st Brigade, 30th Infantry Division (Mech)

Bde HHC (M)

1-119th Inf Bn (M)

1-120th Inf Bn (M)

1-252d Armor Bn (-) AVLB

2-252d Armor Bn (-) AVLB

1st MP Platoon, 30th MP Co

Pers Admin Det, 30th Admin Co

Co B, 105th Med Bn

Co B, 730th Maint Bn

Det, 230th S & T Bn

Det, Div Sup Section, Hq Co, 230th S & T Bn

1st Lt Trk Platoon, Co B, 230th S & T Bn

1st Fwd Sup Sec, Co A, 230th S & T Bn

Bath Unit, Co A, 230th S & T Bn

b. Fort Bragg, NC (30 May-13 June 70)

Division Troops

HHC, 30th Inf Div (Mech)

30th MP Co (- 3 MP Platoons)

130th Sig Bn

105th Engr Bn (- Co B, Co C, AVLB Platoon, CEV Sections)

1-196th Cav Sqdn (- Trp D)

Division Artillery

HHC, 30th Inf Div (Mech) Arty

1-113th Arty Bn

1-178th Arty Bn

4-113th Arty Bn

5-113th Arty Bn

Radar Section, 1-230th Arty Bn

SUPCOM

HHC & Band, 30th Inf Div (Mech) SUPCOM

30th Admin Co (-) 3 Admin Dets

105th Med Bn (-) Co B, Co C, Co D

730th Maint Bn (-) Co B, Co C, Co D, Co E

230th S & T Bn (-) 3 Lt Trk Platoons, 3 Fwd Sup Sections, 1 Bath Unit

c. Fort Bragg, NC (30 May-13 June 70)

Artillery Radar

d. Fort Bragg, NC (30 May-13 June 70)

ADM Platoon, 105th Engr Bn

e. Fort Stewart, Ga (13-27 June 70)

3rd Brigade, 30th Infantry Division (Mech)

Bde HHC (M)

1-121st Inf Bn (M)

2-121st Inf Bn (M)

1-108th Armor Bn (-) AVLB

1-230th Arty Bn (-) Radar Section

Co C, 105th Engr Bn (-) CEV Section

3rd MP Platoon, 30th MP Co

Pers Admin Det, 30th Admin Co

Co D, 105th Med Bn

Co D, 730th Maint Bn

3rd Lt Trk Platoon, Co B, 230th S & T Bn

3rd Fwd Sup Section, Co A, 230th S & T Bn

f. Fort Bragg, NC (20 Jun-4 Jul 70)

Troop D (Air Cav) 1-196th Cav Sqdn

g. Fort Bragg, NC (5-19 Jul 70)

Co E (TAM), 730th Maint Bn

h. Fort Stewart, Ga (4-18 Jul 70)**2nd Brigade, 30th Infantry Division (Mech)**

Bde HHC (M)

1-118th Inf Bn (M)

4-118th Inf Bn (M)

2-263d Armor Bn (-) AVLB

Co B, 105th Engr Bn (-) CEV

2nd MP Platoon, 30th MP Co

Pers Admin Det, 30th Admin Co

Co C, 105th Med Bn

Co C, 730th Maint Bn

2nd Lt Trk Platoon, Co B, 230th S&T Bn

2nd Fwd Sup Section, Co A, 230th S&T Bn

i. Fort Benning, GA (11-25 Jul 70)

AVLB Platoon, Co E, 105th Engr Bn

AVLB Section, 1-108th Armor Bn

AVLB Section, 1-252d Armor Bn

AVLB Section, 2-252d Armor Bn

AVLB Section, 2-263d Armor Bn

CEV Section, Co A, 105th Engr Bn

CEV Section, Co B, 105th Engr Bn

CEV Section, Co C, 105th Engr Bn

CEV Section, Co C, 105th Engr Bn

DEPARTMENT OF THE ARMY
HEADQUARTERS NON-DIVISION TROOP COMMAND
North Carolina Army National Guard
Post Office Box 10431
Raleigh, North Carolina 27605

31 August 1970

SUBJECT: Annual Training — After Action Report 1970

The Adjutant General
State of North Carolina
Post Office Box 26268
Raleigh, North Carolina 27611

1. GENERAL: Annual Training during calendar year 1970 was conducted at two training sites: Fort Bragg, N. C., and Butner, N. C. The AT schedule is shown in paragraph 2 below.

2. ORGANIZATION FOR TRAINING:

- a. Fort Bragg, N. C. (30 May-13 June 1970)
 - HHD (-), NC ARNG
 - 167th MP Bn (Army)
 - HHD (-), 690th Maint Bn (GS) (Army)
 - 691st Maint Co (DS) (Div)
 - 696th Hv Equip Maint Co (GS) (Army)
- b. Fort Bragg, N. C. (8-22 August 1970)
 - Hq, Non-Div Trp Comd; HHD (-), NCARNG
 - 205th Med Det (Den Svc) (Tm KJ)
 - 2d Bn (M) 120th Inf
 - HHD, 109th MP Bn
 - 210th MP Co (Gd)
 - 211th MP Co (Gd)
 - 213th MP Co (Gd)
 - HHD, 540th Trans Bn
 - QM Team AA (Plat Hq)
 - QM Team KF (Petrol)
 - 1450th Trans Co (Lt Trk)
 - 1451st Trans Co (Lt Trk)
 - 1452d Trans Co (Mdm Trk Cgo)
 - HHD (IP), 690th Maint Bn (GS) (Army)
 - QM Team BA (Supply)
 - QM Team IA (Reefer)
 - 382d QM Det (Port Bath) (Team GI)
 - 694th Maint Co (DS)
- c. Butner, N. C. (8-22 August 1970)
 - 878th Engr Co (LE)
 - 823d Med Det (Disp) (Team MA)

3. TROOP MOVEMENT: Movement of troops and material to the training sites from home stations and return was made by military convoy, utilizing vehicles organic to this command. Ten percent of the personnel

were authorized to travel by privately owned vehicles. All convoy movements were completed without serious mishap to personnel, vehicles or cargo.

4. PERSONNEL:

a. Statistics highlights follow:

Description	AT Period	
	30 May-13 June 70	8-22 Aug 70
(1) Present for duty strength on first day:		
Fort Bragg	765	1,593
Camp Butner	NA	155
(2) Reported damage to military vehicles:	0	0
(3) Reported injuries to personnel while riding in/on military vehicles:	0	1
(4) Reported injuries to personnel while riding in civilian vehicles: ...	0	0
(5) Reported injuries which required hospital treatment without confinement:	7	10
(6) Reported injuries which required hospital treatment with confinement:	0	4
(7) Reported diseases which required hospital treatment without confinement:	0	0
(8) Reported diseases which required hospital treatment with confinement:	1	2
(9) Deaths as a result of lightning	0	1
(10) Personnel left in hospital at end of AT:	1	2

b. The health and morale of the command was excellent during all training periods.

5. TRAINING:

a. Fort Bragg (30 May-13 June 1970)

(1) The 167th MP Bn (Army) conducted platoon level field training exercises based upon the ATT; practiced riot control formations; performed OJT in post military police operations; performed duty with the Post Stockade; and participated in a four day field bivouac.

2. The 691st Maint Co (DS) (Div) and the 696th Hv Equip Maint Co (GS) (Army) conducted a practice Army Training Test in field bivouac for four days. During the remainder of the AT period, they performed OJT in support of post host units.

b. Fort Bragg (8-22 August 1970)

(1) The 250th Med Det (Den Svc) (Team KJ) was in field bivouac during the first week of the AT period. They conducted a practice Army

Training Test at unit level. During the second week, training objectives were accomplished by providing emergency dental care and dental hygiene service to all elements of NDTG.

(2) The 2d Bn (M) 120th Inf trained from a field bivouac during the entire AT period. Primary training consisted of company exercises, 81mm Section ATT, Anti-Tank Section ATT and the Heavy Mortar Platoon conducted exercises with service practice firing.

(3) The 109th MP Bn conducted platoon level field training exercises based upon the ATT; practiced riot control formations; performed OJT in post military police operations; performed duty with the Post Stockade; and participated in a four day field bivouac.

(4) The 540th Trans Bn, from a field bivouac, tested the 1450th and the 1451st Truck Companies in company level ATT. The 1452d Truck Company was tested in a practice company level ATT. The remainder of the training time was used in Post support missions and defensive driving tactics.

(5) The 694th Lt Maint Co (DS) of the 690th Maint Bn (GS) (Army) conducted a practice Army Training Test in field bivouac for four days. During the remainder of the AT period, they performed OJT in support of the 189th Maint Bn of the post. The 382d QM Det (Port Bath) (Team GI) conducted OJT in support of the 2d Bn (M) 120th Inf. QM Teams BA & IA trained with counterpart MOS personnel within the 12th Support Brigade, as well as assisted in Class I support to the 878th Engr Co (LE) at Butner, N. C.

(6) The Fort Bragg CBR School conducted a school for qualification of unit CBR Officers and NCO's. All units of the command had representation. A total of 58 individuals attended this school.

c. Butner, N. C. (8-22 August 1970)

The 878th Engr Co (LE) conducted AT on NCNG range property. OJT was performed through the following work projects: repairing roads, installing culverts; and, installing concertina wire and gates for security and range safety. Three days of the AT period were devoted to a practice Army Training Test. The 823d Med Det (Disp) (Team MA) performed OJT by providing medical support to the 878th Engr Co.

6. EVALUATIONS: Evaluations are noted as either "Satisfactory" or "Unsatisfactory". All evaluations of this command were noted "Satisfactory".

7. LOGISTICS: Regular Army host units provided outstanding logistical support to our units. Direct support maintenance and petroleum supply was provided from within our resources at Fort Bragg. No major problems were encountered.

WILLIAM M. BUCK
Brigadier General, NC ARNG
Commanding

NORTH CAROLINA MILITARY ACADEMY

Post Office Box 280

Fort Bragg, North Carolina 28307

23 August 1970

SUBJECT: Report of Annual Training — 1970

The Adjutant General

State of North Carolina

Post Office Box 26268

Raleigh, North Carolina 27611

1. This report of Annual Training on the North Carolina Military Academy is submitted in compliance with General Order Number 13, AGD NC dated 28 April 1970.

2. The North Carolina Military Academy conducted its annual fifteen (15) day training period 12-26 July 1970 at Fort Bragg, North Carolina. The Academy staff was augmented where necessary with officers and enlisted men from other units of the North Carolina Army National Guard.

3. Administration:

a. Advance detachment: The advance detachment did not exceed the authorized allowances and were considered to be adequate.

b. Instructor Support: The instructor staff was organized into four (4) committees: Leadership, Map Reading, Tactics, and Weapons. These committees were composed of North Carolina Army National Guard Technicians, professional educators, and other highly motivated and qualified individuals. The performance of these individuals was considered superior. A roster of instructors and their assignments is attached (see incl. 1).

c. Medical Support: The medical support section consisted of one (1) Medical Doctor and eight (8) Medical Specialists. The medical section provided twenty-four (24) hour support at the Academy Dispensary. They also provided medical aidmen for all range firing and tactical training. Womack Army Hospital provided back-up support as required.

d. Transportation: Three (3) buses from the Transportation Motor Pool, Raleigh, North Carolina were used to provide transportation to non-tactical training areas outside the Academy area. Four (4) sedans from the Transportation Motor Pool, Raleigh, North Carolina were used for administrative transportation for the staff and faculty of the Academy. Required tactical vehicles were provided by the 1st and 2d Battalions, 252d Armor and the Weekend Training Equipment Pool, Fort Bragg, North Carolina. Maintenance support and facilities were provided by OMS #11, Fort Bragg, North Carolina. All areas of this operation were considered adequate.

e. Mess Support: The Post Food Service School at Fort Bragg provided the Mess Steward and cooks required. Kitchen police were detailed from administrative support personnel provided by units of the North Carolina Army National Guard. Rations were drawn from the Post Quartermaster according to their schedules and the master menu. All areas of the Academy mess and mess support were considered adequate.

f. Inspections and Visits:

(1) The annual general inspection was conducted by Major Carroll M. Coomer, Assistant Inspector General, Third U. S. Army, on 21 July 1970 with no major deficiencies noted and no recommendations.

(2) During this Annual Training Period the Academy was host to the following distinguished guests:

LTG John J. Tolson, III, Commanding General, XVIII Airborne Corps & Fort Bragg.

MG Ferd L. Davis, The Adjutant General, State of North Carolina.

COL Sidney L. Underdown, ARFPC, CS, Army.

MAJ Carroll M. Coomer, Asst IG, TUSA.

CPT Harvey G. Brown, Dept Non-Res Instr, Fort Benning, Georgia.

g. Miscellaneous:

(1) Graduation exercises for Officer Candidate Class Number 12 and NCO Leadership Class Number 7 were conducted in Theater Number 10, Fort Bragg, North Carolina 25 July 1970. LTG John J. Tolson, Commanding General of XVIII Airborne Corps and Fort Bragg, made the principal address.

(2) Military Police support for the Graduation exercise was provided by the 30th Military Police Company, Greensboro, North Carolina.

(3) The 30th Infantry Division Band, Raleigh, North Carolina, provided music for the Graduation exercise.

(4) Thirty-Four (34) Basic Trainees from the Basic Training Center attended the graduation exercises. All are REP Trainees from units of the North Carolina Army National Guard.

4. Training:

a. Officer Candidate Class Number 12 completed their training and the thirteen (13) members were commissioned Second Lieutenants. This class was the smallest ever to graduate from the academy; this small class presented problems in the conduct of their training. This was the first class to have members from units other than the North Carolina Army National Guard. The class consisted of nine (9) individuals from the North Carolina Army National Guard and four (4) individuals from U. S. Army Reserve units located in North Carolina (see incl. 2).

b. NCO Leadership Class Number 7 completed their training and thirty-seven (37) members graduated (see incl. 3).

c. Officer Candidate Class Number 13 with forty-eight (48) members remaining completed their schedules training in Phase I, were tested, and are ready to start Phase II training in August 1970.

d. The instructor group was composed of fifteen (15) officers and ten (10) enlisted men, all members of the North Carolina Army National Guard (see incl. 1). Assistant instructors and demonstration teams were provided by the 3d Battalion, 325th Infantry, 82d Airborne Division.

5. Active Army Support: Support for our Annual Training period was requested from the Commanding General, Fort Bragg, and was provided in an outstanding manner by the following units/installations:

- a. Womack Army Hospital.
- b. 3d Battalion, 325th Infantry, 82d Airborne Division.
- c. Post Food Service School.
- d. Post Range Headquarters.
- e. Training Aids Center.
- f. Reserve Component Supply Activities.

6. Recommendations:

a. Reestablish the Pre-OCS Program to insure that adequate command emphasis is placed on the selection and motivation of individuals to attend OCS and to insure a more uniform level of knowledge in basic military subjects.

b. NCO Leadership Class normally scheduled on weekends between annual training periods be combined with the Pre-OCS Class. This school would be a leadership school to serve the needs of both groups and make the school available to a larger number of individuals.

c. Conduct a pre-camp conference as early as possible after 1 January each year to include, Committee Chiefs, Medical Officer, Senior Tactical Officer, and the Academy Staff.

d. Conduct a faculty study to develop a higher level NCO school that would be aimed at the needs of the enlisted men in grades E5 and E9.

e. Evaluate the past and current role of the North Carolina Military Academy in order to prepare long range plans for using the full potential of the Academy in meeting the diverse educational needs of the North Carolina Army National Guard.

f. Conduct a faculty study to develop long range plans for improving the physical facilities of the Academy.

ROBERT A. HUGHES
Col, Armor, NCARNG
Commandant

ROSTER INSTRUCTOR STAFF AND ASSIGNMENTS

Committee 12-1 (Tactics):

Maj Earl B. Huie	Committee Chief
Maj Robert J. Durham	Instructor
Cpt Edgar E. Lane	Instructor
Cpt David L. Jeanette	Instructor
Sgm Charles E. Young	Assistant Instructor
1Sg Roy L. Brantley	Assistant Instructor
Sfc James H. Parham	Assistant Instructor
Psg Jimmy B. Vaughan	Assistant Instructor

Committee 13-1 (Leadership):

Cpt Arnold M. Jones	Committee Chief
Sgm Jaylon P. Jones	Instructor

Committee 13-2 (Map Reading):

Cpt Clinton V. Willis	Committee Chief
Cpt Harold L. Stephenson	Instructor
1Lt Christopher R. Canipe	Instructor
1Lt James W. Emerson	Instructor
Sgm Joseph L. Jennings	Assistant Instructor
1Sg Donald E. Pope	Assistant Instructor

Committee 13-3 (Weapons):

Ltc Henry C. Merritt	Committee Chief
Maj Robert R. Harris	Instructor
Maj Ronald W. Hyatt	Instructor
Cpt Fred L. McKenzie	Instructor
Cpt John E. R. Perry	Instructor
Cpt Joe I. White, Jr.	Instructor
Csm Thomas A. Barnette	Assistant Instructor
Msg William T. Morrow	Assistant Instructor
1Sg Robert C. Best	Assistant Instructor

Committee 7-1 (Methods of Instruction):

Sgm Robert C. Sasser	Committee Chief
Sgm Jaylon P. Jones	Instructor
1Sg Donald E. Pope	Instructor
Psg Jimmy B. Vaughan	Instructor

ROSTER OFFICER CANDIDATE CLASS NUMBER 12

North Carolina Army National Guard Candidates:

Terry D. Barbee	HHT (-), 1st Sqdn, 196th Cav, Concord, N. C.
Wallace D. Bowling	HHB, 30th Inf Div (M) Arty, Greensboro, N. C.
George C. Bradley, Jr. . .	HHC (-), 1st Bn (M), 120th Inf, Wilmington, N. C.
Robert J. Clontz	210th MP Co (-), Hendersonville, N. C.
Kenneth W. Hammond	HHC (-), 2d Bn, 252d Armor, Raeford, N. C.
Arthur C. Harmon	HHT (-), 1st Sqdn, 196th Cav, Concord, N. C.
Louis A. Mauro, Jr.	Co C (-), 1st Bn (M), 120th Inf, Smithfield, N. C.

United States Army Reserve Candidates:

ROSTER

NCO LEADERSHIP CLASS NUMBER 7

Pfc Robert W. Barbee Co A (IP), 105th Engr Bn, Mooresville, N. C.
Pfc Ronald W. Benfield Co B, 730th Maint Bn, Greensboro, N. C.
Pfc Elton K. Boyce Det 1, Co C, 1st Bn (M), 119th Inf, Edenton, N. C.
Py2 Gary L. Branton .. Det 1, HHC, 2d Bn (M), 120th Inf, Statesville, N. C.
Sp4 Larry R. Byrd Co A (-), 1st Bn (M), 119th Inf, Wilson, N. C.
Pfc Donald S. Bryson 213th MP Co (-), Waynesville, N. C.
Pfc Rudy H. Callahan Btry C, 1st Bn, 113th Arty, Forest City, N. C.
Sp4 John E. Cort 1451st Trans Co, W. Asheville, N. C.
Sp4 James R. Crenshaw ... Trp A (IP), 1st Sqdn, 196th Cav, Hamlet, N. C.
Sp4 Parris M. Croom .. HHC (-), 1st Bn (M), 120th Inf, Wilmington, N. C.
Sp4 James A. Crowder Co A (IP), 167th MP Bn, Farmville, N. C.
Pfc Ronald G. England Co B (-), 2d Bn (M), 120th Inf, Lexington, N. C.
Pfc Melvin W. Gabriel .. Co A, 230th Sup & Trans Bn, Winston-Salem, N. C.
Sgt Clarence V. Hargrove . Co B (-), 2d Bn (M), 120th Inf, Lexington, N. C.
Sp4 Jimmy W. Keith Btry B, 5th Bn, 113th Arty, Youngsville, N. C.
Pfc Dana N. Lewis Co A, 130th Sig Bn, Durham, N. C.
Sgt Ronnie H. Lytle Co B, 167th MP Bn, Greenville, N. C.
Pfc Larry W. Massengill 691st Maint Co (-), Benson, N. C.
Pfc Edward G. Ormsby Trp A (IP), 1st Sqdn, 196th Cav, Hamlet, N. C.
Sp4 Larry B. Ostwalt .. Det 1, HHC, 2d Bn (M), 120th Inf, Statesville, N. C.
Sp4 Hubert C. Outland Co A (IP), 167th MP Bn, Farmville, N. C.
Sp5 Dennis W. Owen, Jr. .. Co A, 1st Bn, 252d Armor, Elizabethtown, N. C.
Pfc Jimmie D. Revill Co B, 2d Bn, 252d Armor, Sanford, N. C.
Sp4 Jay O. Roesner 1451st Trans Co, W. Asheville, N. C.
Sp4 Creed F. Smith, III Svc Btry, 1st Bn, 113th Arty, Charlotte, N. C.
Sp4 Monroe J. Smith, Jr. Co B, 230th Sup & Trans Bn,
Winston-Salem, N. C.
Sp4 William C. Smith 694th Lt Maint Co (IP), Fremont, N. C.
Pfc Tony D. Smoak Co A, 130th Sig Bn, Durham, N. C.
Pfc Kenneth E. Stewart .. HHC (-), 1st Bn, 252d Armor, Fayetteville, N. C.
Sp4 Michael A. Thompson 211th MP Co, Canton, N. C.
Pfc John A. Tripp HHS Btry, 4th Bn, 113th Arty, High Point, N. C.
Cpl Allan L. Wiggins HHC & Band, 30th Inf Div (M) Spt Comd,
Raleigh, N. C.
Sgt Carlton J. Williams Co B, 167th MP Bn, Greenville, N. C.
Pfc Donald R. Williams ... Co B (-), 2d Bn (M), 120th Inf, Lexington, N. C.
Pfc James D. Womble HHC (-), 1st Bn (M), 119th Inf, Ahoskie, N. C.
Pfc Gerald C. Yaskiewicz ... Btry D, 4th Bn, 113th Arty, Greensboro, N. C.
Sp4 Larry P. Ritchie Co E, 730th Maint Bn, Morrisville, N. C.

SELECTIVE SERVICE SECTION
HEADQUARTERS AND HEADQUARTERS DETACHMENT

North Carolina Army National Guard
P. O. Box 26088
Raleigh, North Carolina 27611

21 March 1972

SUBJECT: Report of Annual Active Duty for Training — 1970

THRU: State Director of Selective Service
P. O. Box 26088
Raleigh, North Carolina 27611

TO: The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, North Carolina 27611

1. Pursuant to Special Orders Number 120, AGDNC, paragraph 4, dated 29 June 1970, the Selective Service Section, Headquarters and Headquarters Detachment, North Carolina Army National Guard performed active duty for training at North Carolina State Headquarters Selective Service System during the calendar year 1970. Thirteen officers of the Section participated for two weeks in this period of active duty training.

2. At the request of the State Director, North Carolina Selective Service System, and on the approval of National Headquarters, Selective Service System, the Section participated in on-the-job-training with duty at State Headquarters and local boards within the state.

3. Officers were ordered to two weeks full-time training duty individually, starting in July (1970) and continuing into December (1970). This arrangement allowed for full participation by the Section over an extended period of time. This procedure was requested by the State Director and it permitted efficient utilization of officer manpower during peak work load periods.

4. Most of the active duty time by this Section was spent in working in local boards. The purpose of this work was to show the officer what the local boards do and to help certain local boards catch-up on their work. This was particularly true of Local Board No. 32 in Durham which has the added load of students for Duke University and North Carolina College at Durham. In addition, Local Board No. 17 at Yanceyville, which was destroyed by fire, received the help of one officer for one week.

5. The special legal training of Major Byrd, who is Professor in the Law School at the University of North Carolina at Chapel Hill, was used to good advantage by State Headquarters on recent court decisions and preparing Circular Letters dealing with the change from delinquents to violators and conscientious objectors.

6. Two hundred forty (240) man hours were spent in summarizing cases for the Appeal Board.

7. The following officers performed the training indicated:

a. On-the-job-training — Local Boards:

- (1) COL D. L. Britt — 11 Oct 70-25 Oct 70
- (2) COL J. C. Rice — 9 Aug 70-23 Aug 70
- (3) LTC I. T. Avery, Jr. — 25 Oct 70-9 Nov 70
- (4) LTC W. Brown — 27 Sep 70-11 Oct 70
- (5) LTC G. Hayes — 25 Oct 70-9 Nov 70
- (6) MAJ R. D. Jenkins — 13 Sep 70-27 Sep 70
- (7) CPT D. B. Shaw — 2 Aug 70-16 Aug 70
- (8) 1LT C. B. Shapard — 29 Nov 70-12 Dec 70

b. On-the-job-training — one week at State Headquarters and one week at Local Boards:

- (1) LTC S. W. Sechriest — 5 Jul 70-19 July 70
- (2) MAJ H. A. Smith — 23 Aug 70-6 Sep 70
- (3) CPT B. J. Nelson — 29 Nov 70-12 Dec 70

c. On-the-job-training — State Headquarters:

- (1) MAJ R. G. Byrd — 19 Jul 70-2 Aug 70
- (2) CW3 J. C. Bowling, Jr. — 8 Nov 70-22 Nov 70

8. All officers have been highly complimentary of the cooperation and assistance of all of the members of the State Headquarters Staff and the Staffs of the Local Boards where they trained. This contributed greatly to the value of this training in helping to prepare these officers for duty with Selective Service in time of an emergency.

JOHN C. RICE, JR.
Col, SSS, NC ARNG
Commanding Officer

DEPARTMENT OF THE ARMY
HEADQUARTERS 30TH INFANTRY DIVISION (MECHANIZED)

North Carolina Army National Guard
Post Office Box 10886
Raleigh, North Carolina 27605

20 October 1972

SUBJECT: Annual Training (AT) After Action Report 1971

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, North Carolina 27611

1. GENERAL: Annual Training was conducted in six phases at two training sites (Fort Bragg, NC and Fort Stewart, GA) during the period 22 May through 22 August 1971 in order to effect maximum utilization of the sites assigned and available equipment, while completing company level, individual specialist, and team training and retraining.

2. ORGANIZATION FOR AT:

a. Troop List — Fort Stewart, Georgia, 7-22 August 1971.

Division Troops

HHC, 30th Inf Div (Mech) (-)

30th MP Co (- 2nd and 3rd MP Platoons)

Avn Co, 30th Inf Div (Mech)

130th Sig Bn

1st Brigade (Mech)

HHC, 1st Bde

1-119th Inf Bn (M)

1-120th Inf Bn (M)

1-252nd Armor Bn

2-252nd Armor Bn

Support Command

HHC & Band

30th Admin Co (-)

105th Med Bn (- Co B, Co C & Co D)

730th Maint Bn (- Co B, Co C, Co D & Co E)

Det Co E (TAM), 730th Maint Bn

230th S&T Bn (-)

b. Troop List — Fort Stewart, Georgia, 22 May-5 June 1971.

2nd Brigade (Mech)

HHC, 2nd Bde

1-118th Inf Bn (M)

4-118th Inf Bn (M)

2-263rd Armor Bn

2nd MP Platoon, 30th MP Co

Pers Admin Det, 30th Admin Co

Co C, 105th Med Bn
Co C, 730th Maint Bn
2nd Fwd Sup Section, Co A, 230th S&T Bn
2nd Lt Trk Plat, Co B, 230th S&T Bn

c. Troop List — Fort Stewart, Georgia, 20 June-4 July 1971.

3rd Brigade
HHC, 3rd Bde
1-121st Inf Bn (M)
2-121st Inf Bn (M)
1-108th Armor Bn
1-230th Arty Bn
3rd MP Platoon, 30th MP Co
Pers Admin Det, 30th Admin Co
Co D, 105th Med Bn
Co D, 730th Maint Bn
3rd Fwd Sup Section, Co A, 230th S&T Bn
3rd Lt Trk Platoon, Co B, 230th S&T Bn

d. Troop List — Fort Bragg, North Carolina, 29 May-12 June 1971.

Division Artillery
HHB, 30th Inf Div (Mech) Atry
1-113th Arty
1-178th Arty
4-113th Arty
5-113th Arty
Admin Det, 30th Admin Co
1st Fwd Sup Section, Co A, 230th S&T Bn
1st Lt Trk Platoon, Co B, 230th S&T Bn
Co B, 105th Med Bn
Co B, 730th Maint Bn
ADM Platoon, HHC, 105th Engr Bn (Attached for Administration)

e. Troop List — Fort Stewart, Georgia, 6-20 June 1971.

Cavalry Squadron
1st Squadron, 196th Cavalry
Det HHC, 30th Inf Div (Mech) Attached for Administration
Det, Hq & Co A, 730th Maint Bn
Co E (TAM), 730th Maint Bn
Admin Det, 30th Admin Co
Det, Co A, 230th S&T Bn
206th Weather Det (ANG)

f. Troop List — Fort Stewart, Georgia, 29 May-13 June 1971.

Engineer Battalion
105th Engr Bn (- ADM Platoon)

3. TROOP MOVEMENTS: Movement of troops and material from home stations to training sites and return was by military convoy employing organic transportation. Ten percent of the command were authorized to travel by privately owned vehicles to the two training sites. Movements were completed without serious mishap to personnel or equipment.

4. PERSONNEL:

a. Physically Present (1st Day)

2d Bde (22 May)	2,400
Div Arty (29 May) Fort Bragg	1,894
105th Engr Bn (-) (29 May) Fort Stewart	765
1/196th Cav Sqdn (6 June) Fort Stewart	752
3d Bde (20 June) Fort Stewart	2,820
Division Troops (-) (7 Aug) Fort Stewart	2,215
1st Bde (7 Aug) Fort Stewart	2,285

TOTAL 13,131

b. Training related accidents resulted in two fatalities — one the result of an overturned $\frac{1}{4}$ ton truck and the other from lightning striking in the command post area of the 1st Brigade during field bivouac at Fort Stewart, Ga.

Off Duty accidents resulted in two additional fatalities — one involving a civilian car, the other found dead in bed, and hospitalization for several others.

c. Four individuals were required to remain in Post Medical Treatment facilities beyond Annual Training Periods.

d. Health and morale were generally excellent throughout the command.

5. US ARMY RESERVE REINFORCEMENTS:

Unit	Number of Fillers
HHC, Division	14
30th MP Co	15
130th Sig Bn	46
1/196 Cav Sqdn	28
105th Engr Bn	19
Div Arty	82
Support Command	162
1st Bde	413
2nd Bde	55
3rd Bde	134
TOTAL	968

6. TRAINING:

a. The General training mission was completion of Basic Unit Training including conduct of Company level Army Training Tests, retraining, combined arms exercises and training in command and staff functions.

b. Objectives established and attained were:

(1) Mech Inf Bns — Completed Co level training and ATT.

(2) Tank Bns (-) — Completed Co level ATT for 1/252 and 2/252, 2/263 completed Platoon ATT and other company level training, 1/108 completed specified company level training.

(3) Cav Sqdn (-) — Completed Troop level ATT and Air Cav Trp conducted MOS and unit training.

(4) Engineer Battalion (-) — Completed engineer projects assigned by host unit at Fort Stewart, Ga. and conducted MOS and Team Training.

(5) Division Artillery — Tested Batteries scheduled for ATT and conducted nuclear weapons training with I&D Team; DS Bns completed Battery ATT's. GS Bn Completed battery ATT's. Honest John Bn conducted retraining to maintain training level.

(6) Signal Battalion — Conducted progressive MOS and Section Training and supported Div Hq CPX 9-13 August.

(7) MP Co — Conducted OJT in support of major elements of the division.

(8) Brigade Headquarters — Provided command, control and supervision of attached elements, tested companies undergoing ATT's, and organized combined arms task forces for training.

(9) Support Command — Conducted comprehensive on-the-job training program while providing service and administrative support to the division. Conducted progressive MOS and Section training where applicable and participated in the Division CPX 9-13 August.

(10) Division Headquarters and Headquarters Co — Provided command, control and supervision to the command, conducted a command post exercise to develop expertise in operations and staff functions through on-the-job training and tested the Armored Cavalry Troops.

c. All units were awarded satisfactory ratings by the Third U. S. Army Evaluation Board.

7. LOGISTICS:

a. Five of the six phases of annual training were supported by Brigade slices or tailored service and administrative support elements of the Division Support Command.

b. Shortages of TOE equipment, and other items not on hand but required for training were secured on a loan basis from the Active Army and/or the Georgia National Guard Annual Training Equipment Pool, Fort Stewart, Ga. or the North Carolina Week-end Training Equipment Pool, Fort Bragg, NC.

c. Maximum cross-loan of organic equipment among Division and Non-Division units was effected which materially reduced the quantities borrowed.

d. Logistical support for the 105th Engr Bn (-) (attending AT separately) was provided by the host unit at Fort Stewart, Ga.

DANIEL K. EDWARDS
Major General, NCARNG
Commanding

DEPARTMENT OF THE ARMY
HEADQUARTERS NON-DIVISION TROOP COMMANDNorth Carolina Army National Guard
Post Office Box 10431
Raleigh, North Carolina 27605

2 November 1971

SUBJECT: Annual Training — After Action Report 1971

The Adjutant General
State of North Carolina
Post Office Box 26268
Raleigh, N. C. 27611

1. GENERAL: During calendar year 1971, Annual Training was conducted during four periods at three training sites as shown in paragraph 2 of this report.

2. ORGANIZATION FOR TRAINING:

- a. Red River Army Depot, Texarkana, Texas (29 May-12 June 1971)
696th Hv Equip Maint Co (GS) (Army)
- b. Fort Bragg, N. C. (29 May-12 June 1971)
HHD (IP), NC ARNG
205th Med Det (Den Svc) (Team KJ)
2nd Bn (Mech), 120th Inf
167th MP Bn (Army)
HHD, 690th Maint Bn (GS) (Army)
382nd QM Det (Bath) (Team GI)
691st Maint Co (DS) (Div)
694th Lt Maint Co (DS)
- c. Fort Bragg, N. C. (19 June-3 July 1971)
HHD, 540th Trans Bn (Trk)
1450th Trans Co (Lt — 2½T)
- d. Fort Bragg, N. C. (3-17 July 1971)
1451st Trans Co (Lt — 2½T)
- e. Fort Bragg, N. C. (7-21 August 1971)
HHD (-), NC ARNG
HHD, 109th MP Bn
210th MP Co (Gd)
211th MP Co (Gd)
213th MP Co (Gd)
- f. Camp Butner, N. C. (7-21 August 1971)
878th Engr Co (LE)
823rd Med Det (Disp) (Team MA)

3. TROOP MOVEMENT: Movement of troops and material to the training sites from home stations and return was made by military convoy in all instances except the movement to and from Red River Army Depot, which

was made by military airlift. Ten percent of the personnel were authorized to travel by privately owned vehicles. All movements were completed without serious mishap to personnel or equipment.

4. PERSONNEL:

a. Statistical highlights for all units and Annual Training periods follow:

(1) On the first day of all AT periods, the "present for duty" strength was 2,388, which was 84.3% of the total assigned strength of 2,830. The constructively present strength was 406 (14.3%). This amounts to a total of 2,794 (98.6%) being either physically or constructively present.

(2) There were 34 personnel other than USAR personnel attached to the Non-Division Troop Command.

(3) There were 366 USAR personnel attached to the Non-Division Troop Command.

(4) There were five (5) personnel confined to the hospital during all Annual Training periods. Of these five, there were three (3) personnel who remained in the hospital upon conclusion of the various Annual Training periods.

(5) There were no deaths.

b. The health and morale of the command was excellent during all Annual Training periods.

c. There were no major disciplinary problems.

5. TRAINING:

a. Fort Bragg, N. C. (29 May-12 June 1971)

(1) The 167th MP Battalion (Army) conducted and successfully completed company level graded Army Training Tests. They also practiced riot control formations and techniques, and performed OJT including traffic control, stockade guard duty, accident investigation, criminal investigation, and other phases of MP work. Four days of the training period were spent in field bivouac.

(2) The 691st Maintenance Company (DS) (Div), the 694th Light Maintenance Company (DS), and HHD 690th Maintenance Battalion (GS) (Army), received satisfactory grades on company level graded Army Training Tests conducted during four days of field bivouac. The remainder of the training period was spent in OJT in support of the other units of the Non-Division Troop Command and the Weekend Training Equipment Pool.

(3) The 205th Medical Detachment (Den Svc) (Team KJ) successfully completed their Army Training Test at unit level during a 2-day and 2-night bivouac period. The team also provided emergency dental care and dental hygiene service to all units of the Non-Division Troop Command.

(4) The 696th Heavy Equipment Maintenance Company (GS) (Army) flew to Red River Army Depot via North Carolina Air National Guard airlift. While at Red River, the unit was satellited on a like-type unit and performed OJT in support of the host unit. The unit returned to home station via North Carolina Air National Guard airlift.

(5) The 2nd Battalion (Mech), 120th Infantry, conducted company-level graded Army Training Tests. All units attained satisfactory or better grades. Units also updated vehicle driver training and small unit tactics training. The mortar sections, anti-tank sections, and heavy mortar platoon, also successfully completed Army Training Tests. The entire training period was spent in field bivouac.

b. Fort Bragg, N. C. (19 June-3 July 1971) — HHD 540th Transportation Battalion and 1450th Transportation Company was in support of the ROTC summer camp, furnishing all transportation for the 4th Cadet Battalion for the two-week period. The battalion staff conducted a CPX and performed satellite training with their counterparts in the 774th Transportation Group.

c. Fort Bragg, N. C. (3 July-17 July 1971 — The 145st Transportation Company was in support of the ROTC summer camp and assumed responsibility for all transportation for the 4th Cadet Battalion.

d. Fort Bragg, N. C. (7-21 August 1971) — HHD 109th MP Battalion, 210th MP Company (Guard), 211th MP Company (Guard), and 213th MP Company (Guard), were tested in company-level ATT and successfully completed the tests from a field bivouac. They assisted the 100th MP Battalion in stockade duty, security patrols and other MP duties. They conducted riot control training.

e. Camp Butner, N. C. (7-21 August 1971)

(1) The 878th Engineer Company (LE) successfully conducted company ATT. They improved the roads of the North Carolina National Guard property, and excavated rock from a hill which was processed through the rock crusher. Company was in field bivouac the entire period.

(2) The 823rd Medical Detachment (Disp) (Team MA) supported the 878th Engineer Company (LE) and participated in a field exercise. The unit was in field bivouac the entire period.

6. EVALUATIONS: Evaluations are noted as either "satisfactory" or "unsatisfactory". All evaluations of this command were noted "satisfactory".

7. LOGISTICS:

a. All logistics support and requirements were provided by units organic to this command and supplemented by Fort Bragg and Red River Army Depot when necessary and appropriate. There were no reported shortages that seriously affected the training of the units.

b. Although the supply of repair parts was adequate, this support could be made more responsive to requirements if the National Guard Bureau would authorize basic loads for Maintenance Companies supporting elements in the field. These loads would make it necessary for Organizational Maintenance Shops to transport their stocks to Annual Training, and provide this command with realistic requirements for future Annual Training periods.

ROBERT A. HUGHES
Col, Armor, NC ARNG
Commanding

DEPARTMENT OF THE ARMY
NORTH CAROLINA MILITARY ACADEMYPost Office Box 280
Fort Bragg, North Carolina 28307

22 September 1971

SUBJECT: Report of Annual Training — NCMA 1971

The Adjutant General
State of North Carolina
Post Office Box 26268
Raleigh, North Carolina 27611

1. This report of Annual Training for the North Carolina Military Academy is submitted in compliance with General Order 17, dated 8 April 1971.

2. The North Carolina Military Academy conducted its Annual Training during the period 11-25 July 1971. The Academy's Staff and Faculty were augmented as necessary with officers and enlisted men from other units of the North Carolina Army National Guard.

3. ADMINISTRATION:

a. **Advance Detachment:** The advance detachment did not exceed the authorized Federal allowances; however, the mandays authorized were not adequate and had to be augmented with personnel in State Pay status.

b. **Instructor Staff:** The instructor staff was organized into five (5) committees. The OCS committee were: Leadership, Map and Aerial Photograph Reading, Weapons, and Tactics. The NCO Leadership School instruction was conducted by the NCO Leadership Committee. These committees consisted of North Carolina Army National Guard Technicians, both commissioned and enlisted, some Guardsmen who are professional educators, and other highly motivated and qualified persons. The performance of these persons was considered superior. A roster of instructors and their assignments is attached. (See Inclosure 1)

c. **Medical:** The medical support section consisted of one (1) medical doctor and nine (9) medical specialists. (See Inclosure 2) The Medical Section provided twenty-four (24) hour support at the Academy Dispensary, and evacuation support for all range firing and tactical training. Womack Army Hospital provided back-up support as required.

d. **Transportation:** Three (3) buses from the Transportation Motor Pool, Raleigh, were used to provide transportation to and from training sites outside the Academy area. Three (3) sedans and three (3) pickup trucks from the Transportation Motor Pool, Raleigh, were used for administrative and supply activities. Required tactical vehicles were provided by 2d Battalion, 252d Armor; 690th Maintenance Battalion; and the Weekend Training Equipment Pool (WETEP), Fort Bragg. Maintenance support and facilities were provided by Organizational Maintenance Shop (OMS) 11, Fort Bragg. All transportation support was considered adequate.

e. **Mess Support:** The Post Food Service School at Fort Bragg provided the Academy with a Mess Steward and two (2) food service supervisors. The 12th Support Brigade, Fort Bragg, provided the Academy with six (6) cooks. Kitchen Police were detailed from administrative support personnel provided by units of the North Carolina Army National Guard. Rations were delivered to the Academy Mess Hall by the Fort Bragg Quartermaster according to the Army Master Menu. All areas of the Academy Mess and Mess Support were considered adequate.

f. **Inspections and Visits:**

(1) The Annual General Inspection was conducted by Major Herman C. Brown, Assistant Inspector General, Third U. S. Army, on 20 July 1971 with no deficiencies noted and no recommendations.

(2) During this Annual Training Period the Academy was host to the following distinguished guests:

MG Ferd L. Davis, The Adjutant General, State of N. C.

BG Roy E. Thompson, The Asst Adjutant General, State of N. C.

MAJ Herman C. Brown, Asst Inspector General, TUSA

g. **Miscellaneous:**

(1) Graduation exercises for Officer Candidate Class Number 13 and NCO Leadership Class Number 8 were conducted in Theater Number 8, Fort Bragg, 24 July 1971. MG Ferd L. Davis, The Adjutant General, State of North Carolina, delivered the graduation address.

(2) Military Police support for the Graduation Exercises was provided by the 30th Military Police Company, Greensboro, North Carolina.

(3) The 30th Infantry Division (M) Band, Raleigh, under the direction of CWO Millard Burt, provided music for the graduation exercises.

4. **Training:**

a. Thirty-five (35) members of Officer Candidate Class Number 13 completed their training. Thirty-one (31) received commissions as second lieutenants, NC ARNG, two (2) received certificates of eligibility and hopefully will be commissioned in the near future. Two (2) were commissioned second lieutenants in the United States Army Reserve. (See Inclosure 3)

b. NCO Leadership Class Number 8 completed its training and forty-three (43) members graduated and were awarded certificates of training. (See Inclosure 4)

c. Officer Candidate Class Number 14 with sixty-five (65) members on the first day of Annual Training was reduced to fifty-eight (58) at the conclusion of AT period. The fifty-eight (58) remaining members completed Phase I of training, were tested, and are presently starting Phase II.

d. The instructor group was composed of sixteen (16) officers and fifteen (15) enlisted men, all members of the North Carolina Army National Guard. (See Inclosure 1) Demonstration teams were provided by the 82d Airborne Division, Fort Bragg.

5. **Active Army Support:** Support for Annual Training was requested from the Commanding General, XVIII Airborne Corps and Fort Bragg and was provided in an outstanding manner by the following:

- a. Womack Army Hospital
- b. Post G3 Section, Reserve Components Activities
- c. Reserve Component Supply Activities
- d. Third Army Training Aids Center, Fort Bragg
- e. Audio-Visual Support Center
- f. Post Range Headquarters
- g. Post Food Service School
- h. 12th Support Brigade
- i. 82d Airborne Division (Demonstration Teams)

6. Recommendations:

a. Continue the Area Leadership School Program to insure that adequate command emphasis is placed on the selection and motivation of individuals to attend OCS and to insure a more uniform level of knowledge in basic military subjects.

b. The advance detachment man days be based on combined strength of the NCMA Staff and the projected number of students and support personnel.

COLLIN McKINNE
Col, FA, NCARNG
Commandant

INSTRUCTOR STAFF AND ASSIGNMENTS NCMA AT 1971

Committee 13-1 — Tactics

LTC Robert J. Durham

Committee Chief HHC 30th Inf Div Spt Comd

CPT Edgar E. Lane

Instructor HHC 1st Bn (M) 119th Inf

CPT Harold L. Stephenson

Instructor HHC 1st Bn 252d Armor

1LT Robert L. Benfield

Instructor HHT 1st Sqdn 196th Cav

SGM Charles E. Young

Asst Instructor HHC 30th Inf Div (M)

1SG Roy L. Brantley

Asst Instructor 696th Maint Co.

SFC William P. Whitley

Asst Instructor HHT 1st Sqdn 196th Cav

PSG Jimmy B. Vaughn

Asst Instructor Co B 1st Bn 119th Inf

Committee 14-1 — Leadership (OCS)

MAJ Earl B. Huie

Committee Chief HHD 690th Maint Bn

CPT Herman L. Eldreth

Instructor HHC 2d Bn (M) 120th Inf

SGM Jaylon P. Jones

Asst Instructor HHC 30th Inf Div (M)

MSG Elton M. White

Asst Instructor HHD NCARNG

Committee 14-2 — Map and Aerial Photo. Reading

CPT James W. Emerson

Committee Chief HHC 105th Engr Bn

1LT Willard E. Blalock

Instructor HHC 1st Bn 119th Inf

1LT Christopher R. Canipe

Instructor Btry A 5th Bn 113th Arty

SGM Joseph L. Jennings

Asst Instructor HHC 30th Inf Div (M)

1SG Donald E. Pope

Asst Instructor HHC 1st Bde 30th Inf Div (M)

Committee 14-3 — Weapons

LTC Henry C. Merritt

Committee Chief Hq 1st Bde 30th Inf Div (M)

MAJ Ronald W. Hyatt

Instructor HHC 30th Inf Div Spt Comd

CPT Ronald J. Bower

Instructor HHC 1st Bn 252d Armor

CPT Joe I. White, Jr.

Instructor HHC 105th Engr Bn

2LT Richard P. Schalmo

Instructor HHC 2d Bn 252d Armor

CSM Thomas A. Barnette

Asst Instructor HHC 30th Inf Div Spt Comd

MSG William T. Morrow

Asst Instructor HHC 105th Engr Bn

1SG Douglas R. Fink

Asst Instructor 30th Admin Co

Committee 8-1 — Leadership (NCO)

MAJ Robert R. Harris

Committee Chief HHD NC ARNG

MAJ John E. R. Perry

Instructor HHC 1st Bn 119th Inf

CSM Robert M. Cassell

Instructor HHD NC ARNG

CSM Thomas W. Dennis

Instructor HHD 130th Sig Bn

SGM Rex D. Taylor

Instructor HHC 30th Inf Div Spt Comd

1SG Robert C. Best

Instructor Co C 1st Bn 120th Inf

MEDICAL SUPPORT PERSONNEL NCMA AT 1971

COL John A. Parrott

Medical Doctor HHC 30th Inf Div (M)

MSG Jesse C. Riley

NCOIC HHC 30th Inf Div (M)

MSG Hugh S. Rhodes

Asst NCOIC Hq & Co A 105th Med Bn

SFC Billy R. Adams

Clinical Spec Hq & Co A 105th Med Bn

SFC Clarence E. Payne

Clinical Spec HHT 1st Sqdn 196th Cav

SP6 Robert E. Gay

Aidman Hq & Co A 105th Med Bn

SSG Eugene C. Davis

Aidman Hq & Co A 105th Med Bn

SSG James W. Fields

Aidman Hq & Co A 105th Med Bn

SSG Elton G. Grice

Aidman Hq & Co A 105th Med Bn

SP5 Billy Goff

Aidman Hq & Co A 105th Med Bn

OFFICER CANDIDATE CLASS 13—NCMA AT 1971

Name	Home Town	Unit of Assignment
2LT Roland S. Boyette Jr.	Wilson	HHC 1st Bn 119th Inf
2LT Elbert T. Buck Jr.	Winterville	Co A 167th MP Bn
**2LT Samuel P. Cason Jr.	Raleigh	HHB 4th Bn 17th Arty
2LT Michael H. Chappell	Durham	30th Admin Co
*2LT William D. Creasman	Asheville	HHD 109th MP Bn
2LT Curtis L. Ellis	Raleigh	Btry B 5th Bn 113th Arty
2LT Lee H. Goodwin	Greensboro	Btry A 5th Bn 113th Arty
2LT Richard N. Henderson	Charlotte	Co D 105th Engr Bn
2LT Baron G. Hignite	Jacksonville	Co C 167th MP Bn
2LT Dean B. Holt	Butner	Hq & Co A 730th Maint Bn
2LT George S. Jackson	Elizabeth City	HHC 1st Bn 119th Inf
2LT John C. Johnson	Grifton	30th Admin Co
2LT George R. Lentz	Kannapolis	HHT 1st Sqdn 196th Cav
2LT Robert S. Lilien	Raleigh	Co B 130th Sig Bn
2LT William L. McNeely Jr.	Lake Toxaway	213th MP Co
2LT John L. Milholland	Asheville	211th MP Co
2LT David L. Miller	Albemarle	HHT 1st Sqdn 196th Cav
2LT George A. Molloy Jr.	Creedmoor	Hq & Co A 730th Maint Bn
2LT Roy L. Montague	Butner	Hq & Co A 730th Maint Bn
2LT John W. Neal	Hamlet	Co A 2d Bn 252d Armor
2LT Stanley K. Perry	High Point	Co B 730th Maint Bn
2LT Mack G. Pittman	Greensboro	Co B 105th Med Bn
2LT Donald M. Pratt	Rockingham	Co C 2d Bn 252d Armor
2LT Bruce E. Roseboro	Kings Mountain	Co E 105th Engr Bn
**2LT Ellis L. Selph Jr.	Durham	824th QM Co
2LT Joseph H. Stepp III	Hendersonville	210th MP Co
2LT John E. Thames	High Point	Trp A 1st Sqdn 196th Cav
2LT John E. Turner	Concord	HHT 1st Sqdn 196th Cav
2LT Charles M. Vincent	Greenville	Co A 2d Bn 120th Inf
2LT Franklin D. Waldron	Whiteville	Co A 1st Bn 252d Armor
2LT Robert D. Walker	Durham	Co B 130th Sig Bn
2LT James A. Wall Jr.	Durham	Co A 130th Sig Bn
2LT Francis C. Winston Jr.	Raleigh	Btry A 5th Bn 113th Arty
*2LT Robert D. Wright	Asheville	210th MP Co

**United States Army Reserve

*Certificate of Eligibility

NONCOMMISSIONED OFFICER LEADERSHIP CLASS 8 —
NCMA AT 1971

Name	Unit of Assignment
SP4 Raymond M. Barger	Hq & Svc Btry 4th Bn 113th Arty
PFC Ricky E. Barnes	691st Maint Co
PFC Clarence L. Bass	691st Maint Co
PFC William O. Bowen Jr.	Co B 1st Bn 119th Inf
SP4 Thomas W. Bowman	Hq & Co A 730th Maint Bn
SP4 James D. Brill	Co B 105th Med Bn
PFC Norman T. Butler	Co A 1st Bn 252d Armor
*SGT John P. Calhoun	Co A 2d Bn 252d Armor
PFC David S. Calloway	Co A 2d Bn 120th Inf
PFC Scott L. Cober	1450th Trans Co
SP4 Herman Crumpler Jr.	694th Maint Co
SP4 Samuel P. Dickens	HHC 1st Bn 119th Inf
SP4 Jack N. Edney	211th MP Co
PFC James S. Edwards	213th MP Co
SP4 Thomas J. Haddock	Co B 167th MP Bn
PFC Robert W. Hester	Co A 1st Bn 119th Inf
SP4 Joseph S. Hughes	Co C 130th Sig Bn
SGT Robert H. Inman	Co B 1st Bn 252d Armor
SP4 Johnnie R. Jarman	696th Maint Co
PFC Jimmy E. Knight	Co C 1st Bn 120th Inf
PFC Dennis P. Lassiter	Co C 1st Bn 120th Inf
SP5 Troy H. Lee Jr.	Trp A 1st Sqdn 196th Cav
PFC Ronald L. Manning	696th Maint Co
SP4 Larry A. McLawhorn	HHC 1st Bn 120th Inf
PFC Michael G. Medlin	HHC 2d Bn 120th Inf
SP4 Neill A. Monroe Jr.	HHC 1st Bn 252d Armor
SP4 Edwin D. Newton Jr.	Co C 2d Bn 252d Armor
SP4 John L. Pecora Jr.	HHC 2d Bn 252d Armor
SP4 Jody L. Riggan	Hq & Co A 730th Maint Bn
SP4 Gary E. Sanders	HHB 540th Trans Bn
SP4 Robert H. Sasser	Hq & Co A 105th Med Bn
PFC Randy A. Setzer	HHC 2d Bn 120th Inf
PFC Stephen B. Shane	30th MP Co
SP4 Robert M. Tatum	Co B 2d Bn 252d Armor
SP4 Richard L. Thompson	Hq & Co A 105th Med Bn
PFC Burgess D. Waldron	Btry A 4th Bn 113th Arty
PFC William R. Waugh	Co B 2d Bn 120th Inf
PFC Bobby W. White	HHB 690th Maint Bn
PFC Larry D. White	HHC 1st Bn 120th Inf
PFC Wallace G. Whiten	HHB 30th Inf Div Arty
PFC Chester E. Williams	Co A 1st Bn 120th Inf
SP4 Teddy D. Williams	Co C 2d Bn 120th Inf
SP4 Lonnie D. Woodard	694th Maint Co

*Distinguished Graduate

DEPARTMENT OF THE ARMY
HEADQUARTERS NON-DIVISION TROOP COMMANDNorth Carolina Army National Guard
Post Office Box 10431
Raleigh, North Carolina 27605

27 September 1972

SUBJECT: Annual Training — After Action Report 1972

The Adjutant General
State of North Carolina
Post Office Box 26268
Raleigh, North Carolina 27611

1. GENERAL: During Calendar year 1972, Annual Training was conducted during three (3) periods at four (4) training sites as shown in paragraph 2 of this report.

2. ORGANIZATION FOR TRAINING:

a. Fort Bragg, North Carolina (29 April-13 May 1972)

HHC 167th MP Bn (Stkd) (Rehab Tng Cen)

213th MP Co (Gd)

514th MP Co (Gd)

b. Fort Bragg, North Carolina (13-27 May 1972)

HQ, Non-Div Trp Comd/HHD (IP), NCARNG

878th Engr Co (LE)

382nd Pub Info Det (Op) (Fld Svc)

205th Med Det (Den Svc) (Tm HA)

823d Med Det (Gen Disp) (Tm OB)

HHD 690th Maint Bn (GS) (Army)

691st Maint Co (Lt DS)

694th Lt Maint Co (DS) (COMMZ)

HHD 109th MP Bn

210th MP Co

211th MP Co

HHD 540th Trans Bn (Mtr Trans)

1450th Trans Co (Med Trk-Petrl)

1451st Trans Co (Lt-Med Trk)

c. Red River Army Depot, Texas (13-27 May 1972)

696th Hv Equip Maint Co (GS) (Army)

d. Fort Hood, Texas (8-22 July 1972)

2d Bn (M) 120th Inf

3. TROOP MOVEMENT:

a. Movement of troops and material to the training sites from home stations and return was made by military convoy in all instances except the movement to and from Red River Army Depot by the 696th Maint Co and to and from Fort Hood by the 2d Bn (M) 120th Inf. These movements were accomplished by commercial airlines.

b. Troop movement by commercial airlines was well accepted by the troops and provided quite a lift in morale. Commanders were also very well pleased with this method of transportation. It was remarked that several days are needed to rest and return to normal activities after a long convoy movement. Due to these air movements, the troops were fresh and no recovery period was required.

c. Ten percent of the personnel were authorized to travel by privately owned vehicles. All movements were completed without any mishaps to personnel or equipment.

4. PERSONNEL: Statistical highlights for all units during Annual Training are as follows:

a. On the first day of all AT periods, the "present for duty" strength was 2,277 which was 87% of the total assigned strength of 2,627. The "constructively present" strength was 290 (11%). This amounted to a total of 2,567 (98%) being either physically or constructively present.

b. There were 263 USAR personnel attached to units of the Non-Division Troop Command.

c. There was only one individual confined to the hospital during all AT periods. He remained in the hospital upon conclusion of the AT period.

d. There were no deaths.

e. The health and morale of the command was excellent during all AT periods.

f. There were no major disciplinary problems.

g. Several organizations experienced some shortages of critical personnel. The shortages occurred in the 823d Med Det, 690th Maint Bn, 109th MP Bn and 2d Bn (M) 120th Inf.

5. TRAINING:

a. Fort Bragg, North Carolina (29 April-13 May 1972)

(1) The HHC 167th MP Bn furnished administrative support and additional officer personnel to assist in training for the two military police companies of the battalion. The specialized sections of the companies received on-the-job training by reinforcing the similar sections of their host unit.

(2) The 213th MP Co received on-the-job training by reinforcing their host unit in its primary mission. Personnel were trained in stockade guard duty, traffic control, crime investigation and other military police duties.

(3) The 514th MP Co completed the same type of training as that of the 213th MP Co.

b. Fort Bragg, North Carolina (13-27 May 1972)

(1) The 878th Engr Co (LE) had a mission of rebuilding flight strip 18 which it successfully completed. This unit was able to conduct effective training despite a shortage of equipment and several days of inclement weather. The maintenance section of the company was especially busy in repairing and servicing equipment borrowed from the host unit.

(2) The 382d Pub Info Det was organized on 1 December 1971 and experienced its first AT period. This unit spent most of the period in OJT, providing home town, state wide and other news coverage on units of the Non-Division Troop Command. VIP visits and other activities of the NCARNG were publicized. Several hours of formal instruction were given to personnel on photographic techniques.

(3) The 205th Med Det successfully completed their Annual Training by providing emergency dental care and dental hygiene service to all units of the command. In addition, this unit supported regular Army dental units in providing dental service for regular Army personnel.

(4) The 823d Med Det supported the Non-Division Troop Command and participated in a field bivouac period with the 205th Med Det. Also, this unit provided dispensary and ambulance service.

(5) The HHD 690th Maint Bn successfully completed their ATT. In addition, this unit provided administrative support for company sized units of the battalion. Battalion officers provided additional strength to the companies for supervision of training.

(6) The 691st Maint Co performed OJT in support of the other units of the command and the ATEP. This unit was able to handle all needed maintenance. All sections were able to perform mission type OJT.

(7) The 694th Maint Co was in the AIT phase of training and was satellited on a like type host unit. There was equipment to be repaired by all sections and host unit personnel worked side by side with our personnel. Excellent training was accomplished and much work was turned out by this arrangement.

(8) The 109th MP Bn performed OJT including traffic control, stockade guard duty, accident investigation, criminal investigation and other phases of military police duties. Four days of the training period were spent in field bivouac. The 211th MP Co successfully completed the company level ATT.

(9) The HHD 540th Trans Bn successfully completed the unit level ATT. This unit and the 1450th and 1451st Transportation Companies in addition to providing support for the Non-Division Troop Command, also provided support to the 82d Airborne Division while taking part in the exercise "Exotic Dancer".

c. Red River Army Depot, Texas (13-27 May 72). The 696th Hv Equip Maint Co was transported to Red River via commercial air and was satellited on a like type unit. The unit performed OJT in support of its host unit. The unit commander rates this as the most effective type of training that could be devised. The unit returned to home station via commercial air.

d. Fort Hood, Texas (8-22 July 1972). The 2d Bn (M) 120th Inf conducted company level ATT's. Training was extremely effective due to the availability of good terrain suitable for mechanized unit exercises and a full complement of equipment. Companies B and C did not receive a satisfactory rating on their ATT's. The value received from this training pointed out many weaknesses and problem areas, many of which were already known. Corrective action has been or will be initiated to correct all known problems and deficiencies.

6. EVALUATIONS: Evaluations are rated as either "Satisfactory" or "Unsatisfactory". Only two unsatisfactory ratings were received.

7. LOGISTICS:

a. Most logistics support and requirements were provided by units organic to this command and supplemented by Fort Bragg and Red River Army Depot when necessary and appropriate. Support for the 2/120th Inf during AT at Fort Hood was furnished by post facilities, their host unit and the Texas Army National Guard. There were no reported shortages that seriously affected the training of the units.

b. Although the supply of repair parts was adequate, training of the maintenance companies would be enhanced if limited basic loads were furnished in response to prior planning, requisitioning, and stocking. Unused portions of basic loads should be turned in after AT to prevent a stagnant parts pool. Each year the experience factor would improve the procedure.

ROBERT A. HUGHES
Brigadier General, NCARNG
Commanding

NORTH CAROLINA MILITARY ACADEMY

Post Office Box 280

Fort Bragg, North Carolina 28307

14 August 1972

SUBJECT: Report of Annual Training — NCMA 1972

The Adjutant General's Office
State of North Carolina
P. O. Box 26268
Raleigh, N. C. 27611

1. This report of Annual Training for the North Carolina Military Academy is submitted in compliance with General Order 32, dated 8 May 1972.

2. The North Carolina Military Academy conducted its Annual Training during the period 11-25 June 1972. The Academy's Staff and Faculty were augmented as necessary with officers and enlisted men from other units of the North Carolina Army National Guard.

3. ADMINISTRATION:

a. **Advance Detachment:** The advance detachment did not exceed the authorized Federal allowances; the mandays authorized were adequate.

b. **Instructor Staff:** The instructor staff was organized into five (5) committees. The OCS committees were: Leadership, Map and Aerial Photograph Reading, Weapons, and Tactics. The NCO Leadership School instruction was conducted by the NCO Leadership Committee. These committees consisted of North Carolina Army National Guard Technicians, both commissioned and enlisted, some Guardsmen who are professional educators, and other highly motivated and qualified persons. The performance of these persons was considered superior. A roster of instructors and their assignments is attached. (See Inclosure 1)

c. **Medical:** The Medical Support Section consisted of one (1) medical doctor and nine (9) medical specialists. (See Inclosure 2) The Medical Section provided 24-hour support at the Academy Dispensary, and evacuation support for all range firing and tactical training. Womack Army Hospital provided back-up support as required.

d. **Transportation:** Three (3) buses from the Transportation Motor Pool, Raleigh, were used to provide transportation to and from sites of training located outside the Academy Area. Three (3) sedans and three (3) pickup trucks from the Transportation Motor Pool, Raleigh, were used for administrative activities. Required tactical vehicles were provided by 2d Battalion, 252d Armor, 690th Maintenance Battalion; and the Annual Training Equipment Pool (ATEP), Fort Bragg. Maintenance support and facilities were provided by Organizational Maintenance Shop (OMS) 11, Fort Bragg. All transportation support was adequate.

e. **Mess Support:** In addition to Fort Bragg Food Service School Instructors and students, the Mess Section, HHD NC ARNG, and 13 KPs from various units of the North Carolina Army National Guard provided the mess support for Annual Training. Rations were delivered to the Academy

Mess Hall by the Fort Bragg Quartermaster according to the Army Master Menu. All areas of the Academy Mess and mess support were considered adequate.

f. Inspections and Visits:

(1) The Annual General Inspection was conducted by Major George M. Downs, Jr., Assistant Inspector General, Third U. S. Army, on June 1972 with no deficiencies noted and no recommendations.

(2) During this Annual Training Period the Academy was host to the following distinguished guests:

MG Ferd L. Davis, The Adjutant General, State of North Carolina

MG John A. Lang, Jr., Secretary, Department of Military and Veterans Affairs, State of North Carolina

BG William M. Buck, The Assistant Adjutant General, State of North Carolina

COL Samuel T. Arrington, Operations and Training Officer, TAGO NC

COL William C. Dobson, Senior Army Advisor, USAADBGP (ARNGUS) NC

COL Louie W. Donoho, Senior Army Advisor, 30th Inf Div (M)

MAJ George M. Downs, Asst Inspector General, Third U. S. Army

g. Miscellaneous:

(1) Graduation exercises for Officer Candidate Class Number 14 and NCO Leadership Class Number 9 were conducted in Theater Number 10, Fort Bragg, 24 June 1972. MG George S. Blanchard, Commanding General, 82d Airborne Division, delivered the graduation address.

(2) Military police support for the graduation exercise was provided by the 30th Military Police Company, Greensboro, North Carolina.

(3) The 30th Infantry Division (M) Band, under the direction of CW4 Millard Burt, provided music for the graduation exercise.

4. TRAINING:

a. Forty-five (45) members of Officer Candidate Class Number 14 completed training. Forty (40) received commissions as Second Lieutenant, NC ARNG, four (4) received certificates of eligibility and hopefully will be commissioned in the near future. One (1) graduate is pending waiver of physical disqualification (defective eyesight). Three (3) were commissioned Second Lieutenants in the United States Army Reserve. (See Inclosure 3)

b. NCO Leadership Class Number 9 completed its training and 48 members were graduated and awarded certificates of training. (See Inclosure 4)

c. Officer Candidate Class Number 15 with 68 members on the first day of Annual Training was reduced to 56 at the conclusion of AT period. The 56 remaining members completed Phase I of training, were tested, and are presently starting Phase II.

d. The instructor group was composed of 15 officers and 15 enlisted men, all members of the North Carolina Army National Guard. (See Inclosure 1) Demonstration teams were provided by the 82d Airborne Division, Fort Bragg.

5. ACTIVE ARMY SUPPORT: Support for Annual Training was requested from the Commanding General, XVIII Airborne Corps and Fort Bragg and was provided in an outstanding manner by the following:

- a. Womack Army Hospital
- b. XVIII Airborne Corps, G3 Reserve Component Branch
- c. Reserve Components Supply Activity
- d. Third Army Training Aids Center, Fort Bragg
- e. Audio-Visual Support Center
- f. Post Range Control
- g. Post Food Service School
- h. 12th Support Brigade
- i. 82d Airborne Division (Demonstration Teams)

6. RECOMMENDATIONS:

a. The NCO School should be up-graded as to the type of instruction offered, or discontinued. In lieu of present practice, reinstitute Area Leadership Schools for leadership instruction. This should have the two-fold advantage of reaching more persons and motivating participants to advance their military training by attending OCS. This would free the NCO School to concentrate on more specialized subject matter such as the training of Operations NCOs.

b. Establish a state-wide personnel policy giving NCO School graduates priority of consideration for promotion over non-graduates. It is recognized that practical checks and enforcement procedures would have to be developed in order to make such a policy effective.

c. Consider awarding a state ribbon for successful completion of an NCO School of the type suggested in a, above. This is now being done in the USAF NCO Leadership School.

d. Appoint a study committee to develop long-range recommendations on the NCMA, in the areas of:

- (1) Physical Plant
- (2) Expanded Services

The present physical plant is old, deteriorating and of inadequate capacity. With improved plant and staff, the Academy could offer a variety of additional instruction and serve as a conference center for military activities, much as the Institute of Government in Chapel Hill now does for civilian activities.

COLLIN McKINNE
Col, FA, NC ARNG
Commandant

INSTRUCTOR STAFF AND ASSIGNMENTS — NCMA AT 1972

Committee 14-1 — Tactics

LTC Lawrence L. Steed	Committee Chief
MAJ Harold L. Stephenson	Instructor
CPT Edgar F. Lane	Instructor
CPT Earl T. Wade	Instructor
1LT Joseph D. Hughes, Jr.	Instructor
1SG Roy C. Brantley	Asst Instructor
SFC Edmond M. Parker	Asst Instructor
PSG Jimmy B. Vaughn	Asst Instructor
PSG Marshall B. Willis	Asst Instructor

Committee 15-1 — Leadership

MAJ John R. Kennedy	Committee Chief
MAJ Benjamin R. Setzer	Instructor
SGM Jaylon P. Jones	Asst Instructor
PSG Ernest D. Bass	Asst Instructor

Committee 15-2 — Map Reading

CPT James W. Emerson	Committee Chief
CPT Floyd C. Bowen, Jr.	Instructor
CPT F. Douglas Phelps	Instructor
1SG Donald E. Pope	Asst Instructor
MSG Robert D. Douglas	Asst Instructor

Committee 15-3 — Weapons

MAJ Earl H. Keith	Committee Chief
MAJ Eugene P. Smith	Instructor
CPT Ronald J. Bower	Instructor
CPT Horace G. Flora	Instructor
CSM Thomas A. Barnette	Asst Instructor
MSG William T. Morrow	Asst Instructor
1SG Douglas R. Fink	Asst Instructor

Committee 9-1 — Leadership (NCO)

CPT Willie E. Poole	Committee Chief
CSM Robert M. Cassell	Instructor
CSM Frederick G. Richardson	Instructor
CSM Thomas W. Dennis	Instructor
SGM Rex D. Taylor	Instructor

MEDICAL SUPPORT PERSONNEL — NCMA AT 1972

COL John A. Parrott	MD	Hqs, 30th DISCOM
SFC Eugene Davis	NCOIC	Hqs/Co A 150th Med Bn
SFC James W. Fields	Aidman/Dvr	Hqs/Co A 150th Med Bn
PSG Ardell W. Goulding, Jr.	Aidman	Co B 105th Med Bn
PSG Elton G. Grice	Aidman	Co B 105th Med Bn
SSG Leslie R. Capps	Aidman/Dvr	Co B 105th Med Bn
SSG David E. Collins	Aidman/Dvr	Co B 105th Med Bn
SSG Billy Goff	Aidman/Dvr	Hqs/Co A 150th Med Bn
SP5 Charles E. Carter	Aidman	HHC 1st Bde 30th Inf Div (M)
SP4 Delanor L. Daw	Aidman/Dvr	Co B 105th Med Bn

OFFICER CANDIDATE CLASS NUMBER 14 — NCMA AT 1972

Name	Home Town	Unit of Assignment
2LT Wiley E. B. Andrews	Goldsboro	Hqs/Co A 105th Med Bn
*2LT William L. Andrews	Butner	HHD 130th Sig Bn
**2LT Harold D. Armstrong, Jr	Charlotte	HHC 108th Div (Tng)
2LT Ralph C. Brown	Raleigh	HHSB 5/113th Arty
2LT James F. DeBruhl	Rocky Mount	Co A 1/119th Inf
2LT Michael D. Denton	Burlington	Co B 130th Sig Bn
*2LT Herbert A. Duke	Stem	Hqs & Co A 730th Maint Bn
†2LT Ralph W. Flanary, Jr.	Murphy	HHC (-) 1/252d Armor
2LT Larry S. Foster	Hickory	Co A (-) 2/120th Inf
**2LT John P. Garriss, Jr.	Raleigh	805th MP Co
2LT James A. Grant	Webster	Det 1 211th MP Co
2LT Johnny M. Greer	Murphy	Det 1 211th MP Co
2LT Isaiah L. Guyton	Bladenboro	Co B 1/252d Armor
2LT John S. Hair, Jr.	Fayetteville	HHC 1/252d Armor
2LT Phillip J. Hall	Roxboro	Co F (-) 730th Maint Bn
*2LT Robert L. Hayes	Charlotte	Btry A 1/113th Arty
2LT Thomas S. Hester, Jr.	Henderson	Det 1 878th Engr Co
*2LT Danny R. Hill	Monroe	HHB 1/113th Arty
2LT Lloyd P. Horne	Durham	HHC 1/252d Armor
**2LT John J. Hunt, Jr.	Wilmington	HHC 301st Armor Gp
2LT William E. Ingram, Jr.	Greenville	Co C (-) 1/119th Inf
2LT Raymond D. Keitzman	Charlotte	HHB 1/113th Arty
2LT William P. Kinken	Orangeburg	SC 211th MP Co (-)
2LT Hoyt G. Leggett, Jr.	Greenville	HHC 167th MP Bn
2LT Jesse L. Long	Greenville	Det 1 Spt Co 1/119th Inf
2LT James C. McCaskill	Lumberton	Co C 2/252d Armor
2LT Terry K. Milner	Swannanoa	211th MP Co (-)
2LT John F. Mitchell	Youngsville	HHSB 5/113th Arty
2LT Larry D. Moore	Marion	Det 1 210th MP Co
2LT Carl N. Norgaard	Creedmore	Co A 130th Sig Bn
2LT Roy E. Parrish, Jr.	Woodland	Det 1 Co B 1/119th Inf
21LT John A. Parrott, Jr.	Kinston	Hqs/Co A 105th Med Bn
2LT Cecil M. Rachels, Jr.	Shelby	HHC 105th Engr Bn
2LT Jesse T. Rawls, Jr.	Washington	HHC 167th MP Bn
2LT Alison T. Richbourg	Greensboro	30th MP Co (-)
2LT Randy M. Riley	Greensboro	Btry B 4/113th Arty
2LT David O. Ryon	Plymouth	HHC 167th MP Bn
2LT William H. Seymour	Goldsboro	Det 1 691st Maint Co
2LT Dearing F. Stone	Charlotte	HHB 1/113th Arty
2LT Charles W. Strickland, Jr.	Rich Square	Det 2 Co B 1/119th Inf
2LT Michael S. Turlington	Chapel Hill	Co B (-) 2/120th Inf
2LT Theodore L. Wade	Buies Creek	Det 1 878th Engr Co
2LT Larry G. Wells	Raleigh	HHD NC ARNG
2LT William E. West	Elizabeth City	Co C (-) 1/119th Inf
2LT Cal A. Wray, III	Greensboro	Btry A 4/113th Arty

*Certificate of Eligibility

**United States Army Reserve

†Pending Waiver

NONCOMMISSIONED OFFICER LEADERSHIP CLASS 9 —
NCMA AT 1972

Name	Unit of Assignment
SP4 Gilbert A. Blaylock	Det 1 878th Engr Co
SP4 Orion R. Blizzard, Jr.	Det 2 Co A 1/120th Inf
PFC Henry R. Calfee	213th MP Co (-)
SP4 Ronald G. Cates	HHC 230th S&T Bn
PFC Ronald E. Cherry	213th MP Co (-)
PFC Lee R. Church	Co B (-) 230th S&T Bn
SP4 Joe B. Clark	Co A 2/252d Armor
SP4 William C. Clark	514th MP Co
SP4 James L. Cobb	Det 1 Co E 105th Engr Bn
SP4 William R. Crisp	Spt Co (-) 1/119th Inf
SP4 William E. Eudy	210th MP Co (-)
PFC Donald R. Faucette	Det 1 691st Maint Co
*SP5 Ralph P. Gentry	HHC 2/252d Armor
PFC George F. Glover, Jr.	Det 2 691st Maint Co
PV2 Glenn W. Goodson, Jr.	HHC 1/120th Inf
SP4 Edward D. Gurganus	Co B 150th Med Bn
PFC Michael A. Harrell	694th Maint Co (-)
PFC Darryl E. Harrington	HHT (-) 1/196th Cav
SP4 Dennis W. Harrison	Det 1 696th HEM Co
SP4 Herman M. Hoggard	Det 2 Co B 1/119th Inf
PFC Larry A. Holder	Co B 2/252d Armor
SP4 Gregory K. Holman	1450th Trans Co
SP4 Thomas M. Isley	Btry B 4/113th Arty
PFC David E. Jackson	Det 1 694th Maint Co
SP4 Ronald W. Joines	HHT (-) 1/196th Cav
PFC Forest C. Jones	Co B (-) 730th Maint Bn
SP4 Floyd G. Kinlaw	Co B 1/252d Armor
PFC Robert E. Lanier, Jr.	Spt Co (-) 1/120th Inf
SP4 Thomas B. Latta	Hqs/Co A 730th Maint Bn
SP4 David C. Lee	Co A 130th Sig Bn
PFC Julian E. Martin	213th MP Co (-)
SP4 James A. McCall	Det 1 210th MP Co
SP4 Earl A. McIntosh	HHC 1/252d Armor
SP4 Charles V. Merrell	Det 1 Co A 2/120th Inf
SP4 William K. Mozingo	HHD 690th Maint Bn
PFC Johnny L. Pearson	Det 1 Co E 105th Engr Bn
SP4 Coy W. Quakenbush	Co B 130th Sig Bn
SP4 Sterling R. Quick	878th Engr Co (-)
SP4 John W. Riley	Co B 2/252d Armor

Name	Unit of Assignment
PFC Ronald R. Sasser	Co B 105th Med Bn
SP4 Frederick G. Smith	Co C (-) 1/120th Inf
SGT Terry D. Smith	Det 1 213th MP Co
SP4 David J. Smithwick	Det 2 Co C 1/119th Inf
PFC Ronald D. Swindell	213th MP Co (-)
SP4 Carl S. Talley	Co C (-) 2/120th Inf
SP4 Rudolph B. West, Jr.	Det 1 691st Maint Co
SP4 Steven A. White	1450th Trans Co
SP4 Ted M. Whitfield	Co F (-) 730th Maint Bn

DEPARTMENT OF THE ARMY
DETACHMENT 1, COMPANY B, 1ST BATTALION (MECH)
120TH INFANTRY

North Carolina Army National Guard
Shallotte, N. C. 28459

12 October 1970

SUBJECT: Final (After Action) Report

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, North Carolina 27611

1. GENERAL:

a. Situation: Unit was requested to help search for missing person, Mr. Clarence "Preacher" Johnson Peterson, thought to be in wooded area West, Northwest of Shallotte, N. C. Mr. Peterson was thought to be lost in woods and helpless since he is mentally retarded and becomes confused at times when not in familiar surroundings.

b. Starting and ending date, time and location: Unit went on State Duty at 0850 hours 7 October 1970 at the NG Armory in Shallotte and remained on duty until 1830 hours 9 October 1970.

c. Total number of National Guard Personnel involved: 35 Enlisted Men and 2 Officers entered State Duty on 7 October and 39 EM and 1 Officer were on duty 8 and 9 October 1970.

d. Military equipment, by type, utilized: 6 each $\frac{1}{4}$ ton trucks, 2 each $\frac{3}{4}$ ton cargo trucks, and one each $\frac{3}{4}$ ton commercial vehicle were used on 7 October 1970. On 8 and 9 October five each $\frac{1}{4}$ ton trucks, 2 each $\frac{3}{4}$ ton cargo trucks and one $\frac{3}{4}$ ton commercial truck, six each PRC-6 radios, and one each PRC-10 radio were used.

e. Type Duty Performed: The personnel were dispersed in the wooded area along highway NC 130 and other local roads to cover a triangle of approximately seven (7) miles in each direction. Men were on foot and vehicles were used along with aircraft to cover area.

f. Commander of Troops: Captain Joe T. Smith, Jr. of Whiteville, N. C. commanded the troops on 7 October followed on 8 and 9 October by 1LT Lewis N. Sasser of Shallotte, N. C.

2. OPERATIONS:

a. Planning/Alert Phase: PSG Sam F. Frink was contacted by Sheriff Harold Willetts on 6 October 1970 and informed that a request was being submitted for the National Guard to assist in the hunt and that the unit would be requested effective 7 October 1970 to assist the sheriff and other groups search for the missing person. Personnel of the unit were alerted that a possible call to State Duty would come around 0830 hours on 7 October and informed as to what equipment and clothing would be needed for the operation.

b. Execution phase. Upon arrival at the scene the commander of the troops dispersed the troops on foot and in vehicles to look for the missing person.

c. Post-operations phase. Upon release from the search duty the unit personnel assembled at the NG Armory in Shallotte and cleaned and inventoried all equipment which had been issued for the search operation.

3. PERSONNEL:

a. Actual and committed strength and home station of units involved. Company B (-) 1st Bn (Mech) 120th Inf NCARNG, Whiteville, N. C. furnished One Officer and one Enlisted Man on 7 October 1970. One Officer and thirty-nine Enlisted Men were furnished by Det 1, Co B, 1st Bn (Mech) 120th Inf NCARNG, Shallotte, N. C. on 8 and 9 October 1970, with one Officer and 36 being furnished on 7 October 1970.

b. Non-National Guard forces involved. Approximately ten to twenty civilians were aiding in the search.

c. Special services: None.

d. Casualties: None.

e. Troop information: None.

f. Consolidated report of daily strength accounting: Attached.

4. LOGISTICS:

a. Communications equipment. Six (6) each Radio Sets AN/PRC-6 and one (1) each Radio Set AN/PRC-10 were used by personnel on foot in the wooded area.

b. Special equipment utilized and source of issue. None.

c. Equipment lost/damaged: None.

5. PROBLEM AREAS AND LESSONS LEARNED:

a. Personnel. No problems were experienced.

b. Operations. Vehicles had to be borrowed from HHC (-) 1st Bn (Mech) 120th Inf NCARNG, Wilmington, N. C. and had to be picked up by unit personnel before unit could be dispatched to area. These vehicles were issued and received at local unit by 1100 hours. Unit had only one (1) $\frac{3}{4}$ ton cargo truck and one (1) $\frac{3}{4}$ ton commercial vehicle assigned and on hand, and were inadequate in quantity for transportation of unit personnel.

c. Training and Organization: No problem areas were experienced in training and organization.

d. Intelligence: None.

e. Logistics. None.

f. Public affairs. Local citizens were very appreciative of the NG for their efforts and willingness to assist in any way possible.

g. Other: None.

LEWIS N. SASSER
1LT Inf NCARNG
Commanding

STATE OF NORTH CAROLINA
OFFICE OF THE ADJUTANT GENERALP. O. Box 26268
Raleigh, North Carolina 27611

1 December 1970

SUBJECT: Final (After Action) Report (RCS-ARNGB-98)

Chief, National Guard Bureau
Departments of the Army and the Air Force
ATTN: NGARM
Washington, DC 20310

1. GENERAL:

a. Situation. Henderson, County Seat of Vance County, North Carolina, had been the scene of a month long protest by blacks against the policies of the Vance County School Board. The reopening of Nutbush Elementary School on an all-black basis in early October had been the focal point of protests. Approximately twenty other grievances had been presented to the County School Board. Ben Chavis, a colored leader, with help from other black elements, had led a protest march, consisting of approximately 900 school pupils and Kittrell College students, through Henderson on 2 November. On 4 November, with several hundred blacks gathered outside the Vance County Board of Education offices, the School Superintendent announced the immediate closing of segregated Nutbush School. A meeting scheduled to negotiate other demands and grievances on Friday, 6 November was cancelled. Police broke up the group after the meeting cancellation and followed the group of blacks, led by Chavis, about six blocks to Davis Chapel Church area. The police chief ordered the group of approximately 350 blacks to disperse and to clear the streets. Bricks, bottles, rocks, and other debris were hurled at the police. Police turned a tear gas machine (Pepper Fogger) on the crowd. Firebombings, arson, sniping, beatings, robbery, and other acts of violence followed for several hours. During this period one (1) tobacco warehouse and two (2) dwelling houses were burned. Upon the urgent request of the Mayor, the Governor ordered approximately sixty (60) highway patrolmen into the area, and at the same time a National Guard Liaison Officer was dispatched to the scene. At 0330 hours, 7 November, the liaison officer recommended to The Adjutant General that National Guard forces be ordered to Henderson to assist local law enforcement personnel and the state highway patrol in the restoration of law and order. National Guard forces were ordered to Henderson on the morning of 7 November.

b. Starting and ending date, time, and location: 071430 Nov 70-101500 Nov 7; Henderson, NC.

c. Total number of National Guard personnel involved: 427.

d. Military equipment by type utilized. Normal TOE and TA equipment. Special equipment utilized as listed below.

- (1) Armored Personnel Carrier — 2 each.
- (2) Helicopter — 2 each.
- (3) Infrared Weaponsight — 4 each.
- (4) Shotgun — 8 each.
- (5) Floodlight Truck — (2½ Ton) — 1 each.
- (6) Searchlight Vehicle — (¼ Ton) — 1 each.
- (7) M5 Chemical Disperser Mtd on ¾ Ton — 1 each.

c. Type of duty performed. State Emergency Duty. Military support to civil authorities due to a civil disturbance.

f. Commander of Troops. Colonel William P. Keeton, Jr.

2. OPERATIONS:

a. Planning/Alert Phase. Unit alert plans were put into effect immediately upon notification of order to state duty. Units formed at their home armories and moved to Henderson on order.

b. Execution Phase. The Mayor of Henderson ordered a curfew for the city 7 November to be in effect from 1800 hours through 0600 hours daily. This curfew was discontinued after 0600 hours 9 November. During curfew hours two (2) National Guardsmen were assigned to each of nineteen road blocks/check points with one (1) State Highway Patrolman. Two (2) Guardsmen were placed with each mobile and walking patrol established by the city police. Ten (10) roving mobile patrols, consisting of four or more men with radio equipment, patrolled the entire city in conjunction with the state highway patrol. Four (4) walking patrols of Guardsmen covered the main business area of the city. Guardsmen were assigned to accompany fire trucks and city ambulance service. The water treatment and distribution system was patrolled and guarded by National Guardsmen. During daylight hours, four 4-man patrols covered the city to assist state highway patrol and city police patrols. National Guard and State Highway Patrol escorts were placed in the main trouble area to assist public utility companies in restoration of electric power and telephone facilities that had been burned, making them inoperative. Approximately two (2) platoons constituted a reserve and were available on a standby status for immediate employment in case of trouble in a concentrated area. Helicopters were used for aerial observation. Other special equipment, as listed in item 1d above, was held in a standby status to be employed on order.

c. Post-Operations Phase. The 5th Bn 113th Arty was released from Henderson 101100 Nov 70 and returned to home station without incident. The 878th Engr Co and special teams released 101500 Nov 70. EOC command post was closed 101500 Nov 70 in Henderson and The Adjutant General's command EOC in Raleigh was officially closed 101530 Nov 70. Upon return to home stations, units conducted maintenance, cleaning and storage of all unit equipment that was utilized in the civil disturbance operation.

3. PERSONNEL:

a. Actual and committed strength, and home station of units involved.

- (1) Actual troops present.

Unit	Home Station	Off	WO	EM	Total
HHD, NCARNG	Raleigh	18	5	19	42
HHC & Band (DISCOM)	Raleigh	9	0	22	31
5-113th Arty	Louisburg-Zebulon- Youngsville	21	2	177	200
878th Engr Co	Henderson-Warrenton	5	1	135	141
Avn Sec	Raleigh-Durham Airport	2	0	0	2
2-252d Armor	Raeford	0	0	4	4
HHC, 30th Inf Div	Raleigh	0	0	3	3
HQ, 730th Maint Bn	Butner	0	1	3	4
Total		55	9	363	427

b. Non-National Guard forces involved. Henderson Police, Vance County Sheriff's Department, State Highway Patrol, State Bureau of Investigation and Federal Alcohol and Tobacco Agents.

c. Special services. State of North Carolina provided free laundry service at the rate of one (1) utility uniform per day after first forty-eight hours of duty. Athletic equipment, TV sets, reading material, radios and dart boards were readily available in unit day rooms. Athletic playing fields were available for the conduct of organized sports.

d. Casualties. None.

e. Troop Information. Initial briefing — All individuals were briefed on the situation which resulted in the necessity of National Guard troops being ordered into the City of Henderson. Troops were also briefed on the command structure of the task force, a brief outline of the plan of operation, legal liabilities, rules of engagement, and degrees of force. Other briefings were held daily or as the situation warranted.

f. Consolidated Report of Daily Strength Accounting. See attached rosters and AGD NC Special Orders.

4. LOGISTICS:

a. Communications equipment. TOE & TA equipment utilized. Additional radio equipment was obtained from other NCARNG units within the state (10 each PRC-10 and 10 each PRC-6). Additional radio equipment was air delivered to the using units in Henderson. Reaction time to the requirement was excellent.

b. Special equipment utilized and source of issue.

- (1) Armored Personnel Carrier, 2 each, from 2-252d Armor.
- (2) Helicopter, 2 each, from Avn Sec, 30th Inf Div (M).
- (3) Infrared Weaponsights, 4 each, from HHC & Band (DISCOM).
- (4) Shotgun, 8 each, from HHC & Band (DISCOM).
- (5) Searchlight mounted on ¼ Ton Truck, 1 each, from HHC & Band (DISCOM).
- (6) Floorlight mounted on 2½ Ton Truck, 1 each, from HHC & Band (DISCOM).
- (7) M5 Disperser mounted on ¾ Ton Truck, 1 each, from HHC 30th Inf Div.
- (8) Aerotron Base Radio, 1 each, from Raleigh Police Department.

c. Equipment lost/damaged. Dishwasher heater unit burned out at Henderson High School. This school was being utilized by 5-113th Arty to quarter troops.

d. Cost of operation.

Pay and allowances	\$27,805.51
Subsistence	2,623.72
P O L	285.32
Cleaning uniforms	175.22
Other	162.55
Total Cost	\$31,052.32

5. PROBLEM AREAS AND LESSONS LEARNED:

a. Personnel. None.

b. Operations. Shifts shorter than twelve (12) hours should be encouraged. Radio equipment for effective communications still remains the most critical area in civil disturbance missions. The State Highway Patrol communication system was the most reliable system in the Henderson operation. A need for communication equipment that will operate efficiently in built-up areas is still one of the most pressing needs for a civil disturbance operation.

c. Training and organization. Commanders need to continually stress military bearing and conduct when troops are in the public view. Guards and patrols should be equipped with flashlights during the hours of darkness.

d. Intelligence. Commanders should continually stress the importance of obtaining intelligence information and the prompt transmission of same through the proper intelligence channels. A joint EOC, consisting of City Police, State Highway Patrol, SBI, city officials, Sheriff's Dept, and National Guard personnel, made the gathering and exchange of intelligence information beneficial to the entire operation.

e. Logistics. Units followed AGD NC Pamphlet 500-60, State Active Duty Procedures, and no problems were detected in this area.

f. Public affairs. Urgings and suggestions by The Adjutant General and the Commander of Troops to city officials, Superintendent of Schools, The Good Neighbor Council and others, caused conciliatory efforts to be made. The State Adjutant General's Public Affairs Section controlled all information released to the news media. In this direction a news conference was conducted twice daily, 0900 each morning and 1600 each afternoon, by the Public Affairs Section. Radio, TV and newspaper personnel were present for these conferences. The National Guard left Henderson with public opinion of the Guard on a very high level.

g. Other. Units should bring recreation equipment to the scene of operations. The presence of a JAG Officer throughout the Henderson Operation indicates that inclusion of a legal officer on all civil disturbance operations should be SOP.

FOR THE ADJUTANT GENERAL:

ARTHUR J. BOUCHARD
Col, GS, NCARNG
MSPO

STATE OF NORTH CAROLINA
OFFICE OF THE ADJUTANT GENERALP. O. Box 26268
Raleigh, North Carolina 27611

19 January 1971

SUBJECT: Final (After Action) Report (RCS ARNGB-98)

Chief, National Guard Bureau
Departments of the Army and the Air Force
ATTN: NGARM
Washington, DC 20310

1. GENERAL:

a. Situation. Missing person in the Mount Pleasant, NC area. The individual was identified as Mr. Thaddes Morgan, age 51 years and mentally retarded. Mr. Morgan had been reported missing since 4 January 1971. On 9 January a request was made to the Governor's office for National Guard troops to assist in the search. The request was approved and Headquarters Troop (-), 1st Squadron, 196th Cavalry located in Concord, NC was mobilized for State Duty (see Inclosure 2).

b. Starting and ending date, time, and location: 9 January 1971, 0001-1315 hours. Search for missing person was conducted in the Mount Pleasant and Rimer Town areas, which are located in Cabarrus County, NC.

c. Total number of National Guard personnel involved: 60.

d. Military equipment, by type, utilized.

(1) Truck, $\frac{1}{4}$ Ton, M151A1 with Radio, AN/VRC-8 — 3 each.

(2) Truck, $\frac{1}{4}$ Ton, M170 — 1 each.

(3) Sedan — 1 each.

(4) Truck, $\frac{3}{4}$ Ton, Commercial — 2 each.

e. Type of duty performed. Search for missing person.

f. Commander of troops. CPT Bobby J. Barnes, CO, HHT (-) 1-196 Cav, NCARNG, Concord, NC.

2. OPERATIONS:

a. Planning/alert phase. Unit began alerting personnel at 0010 hours 9 January 1971. The unit was assembled at the armory at 0745 hours 9 January and proceeded to the search area, arriving at 0900 hours. Upon arrival, liaison was established with the Sheriff of Cabarrus County and search plans were coordinated. A formal search for the missing person commenced at 0915 hours. The missing person was located at 1030 hours. He was alive and in good physical condition. The unit returned to home station, arriving at 1115 hours. The dinner meal was served at 1200 hours, and the unit dismissed at 1315 hours.

b. Execution phase. Search plans were coordinated with the Sheriff of Cabarrus County. National Guard personnel were organized into search

teams, 20 men to each team, and areas of search were assigned. All searching was conducted in search patterns of the search area. Teams utilized radio communications throughout the search period.

c. Post-operations phase. Unit equipment was cleaned and stored, and the reports required by AGDNC Pamphlet 500-60 was completed and sent forward.

3. PERSONNEL:

a. Actual and committed strength and home station of units involved.

(1) Actual strength: OFF—3 WO—2 EM—55 TOTAL—60

(2) Committed strength: OFF—2 WO—1 EM—51 TOTAL—54

(3) Home station: HHT (-), 1-196th Cavalry, Concord, NC.

b. Non-National Guard forces involved. Sheriff Department personnel Cabarrus County, NC.

c. Special services. N/A.

d. Casualties. None.

e. Troop information. Troops were briefed as to the situation before deploying to the area of search operations.

f. Consolidated report of daily strength accounting (see Inclosure 1).

4. LOGISTICS:

a. Communications equipment. 3 each AN/VRC-8 Radios. Portable radio equipment belonging to the Cabarrus County Sheriff's Department.

b. Special equipment utilized and source of issue. See subparagraph a above.

c. Equipment lost/damaged. None.

d. Cost of operation.

(1) Pay and Allowances	\$1,053.66
(2) Subsistence	43.67
(3) POL	4.60
(4) Total	<u>\$1,101.93</u>

5. PROBLEM AREAS AND LESSONS LEARNED:

a. Personnel. None.

b. Operations. None.

c. Training and organization. None.

d. Intelligence. None.

e. Logistics. Commercial type, hand, portable radios (walkie-talkies) would have been of great assistance if they had been available to the search commander and his search teams.

f. Public affairs. None.

g. Other. None.

FOR THE ADJUTANT GENERAL:

ARTHUR J. BOUCHARD
Col, GS, NCARNG
MSPO

STATE OF NORTH CAROLINA
THE ADJUTANT GENERAL'S DEPARTMENTPost Office Box 26268
Raleigh, North Carolina 27611

22 June 1971

SUBJECT: Final (After Action) Report (RCS ARNGB-98)

Chief, National Guard Bureau
Departments of the Army and the Air Force
ATTN: NGARM
Washington, DC 20310

1. GENERAL:

a. Situation.

(1) Racial tensions had been increasing in the City of Wilmington during the last two (2) weeks of January 1971 following the suspension of twenty-six (26) students from Hoggard and New Hanover High Schools. Suspensions were for racial incidents and attempted sit-ins in the two city high schools. On 28 January 1971 approximately one hundred (100) students gathered at Gregory Congregational Church, a predominately Negro church with a white pastor (Rev. Eugene Templeton), to declare a student boycott. On 30 January 1971 black students gathered again at the church and Rev. Templeton announced that Rev. Leon White of the North Carolina-Virginia Commission for Racial Justice had been contacted and was invited to help organize the school boycott early in the following week. On 1 February 1971 Ben Chavis arrived in the city to represent Rev. White and organize marches and boycotts. On 2 February 1971 incidents of violence and vandalism increased in the city. In addition, two youths were shot following a basketball game at New Hanover High School and two (2) cranes on a construction project sustained \$40,000.00 damage from dynamite blasts. Violence continued during the week with fire bombings, sniper fire, and damage to homes, automobiles, business and equipment.

(2) During the early morning hours of 5 February arsonists fire-bombed Lum's Restaurant, and the building was burned to the ground. During the early morning hours police were fired upon while affording protection to firemen fighting a fire at Mike's Grocery, one city block from the Gregory Congregational Church. A black male was shot and wounded in the same area at 2150 hours, and sniper fire continued in the vicinity of the church. Police were fired upon, and some private cars were damaged by small arms fire.

(3) On 6 February police were again called to protect firemen fighting a blaze at Mike's Grocery. A police officer was shot; a young black male, armed with a shotgun, was shot and killed. The same night a black minister was shot.

(3) During the morning of 7 February Harvey E. Cumber, 57, white male was shot and killed by sniper fire while riding in his truck one block

from Gregory Congregational Church. The situation continued to deteriorate during the morning as there were further reports of cars being fired upon. At 1500 hours the 1st Bn (M), 120th Inf, NCARNG was ordered to State duty.

b. Starting and ending date, time, and location.

(1) Start — 071500 February 1971.

(2) End —

(a) Co A 1st Bn (M) 120th Inf — 092400 February 1971.

(b) Co C 1st Bn (M) 120th Inf — 112400 February 1971.

(c) HHC 1st Bde 30th Inf Div (M), HHC and Co B 1st Bn (M) 120th Inf, and attached units — 121700 February 1971.

(3) Location — Wilmington, North Carolina.

c. Total number of National Guard personnel involved. 778.

d. Military equipment, by type, utilized. Normal TOE and TA equipment. Special equipment utilized as listed below.

(1) Armored Personnel Carriers (M59 and M113A1).

(2) Chemical Disperser, M3.

(3) Weaponsight, Infrared, w/Rifle M-14.

(4) Rifle, Sniper, Cal .30, w/Scope M-84.

(5) Vest, Body, Protective Armor.

(6) Floodlight Set, w/Generator.

(7) Searchlight, Vehicular Mounted.

(8) Shotgun, Riot, 12 Gauge.

(9) Helicopter, HU-1D.

(10) Rifle, M1, w/Bayonet (in lieu of M16A1 issued to units).

e. Type duty performed.

(1) Personnel for protection of firefighting equipment.

(2) Personnel to augment local and state patrolmen in police cars.

(3) Personnel on guard posts around troubled areas.

(4) Searchlight and floodlight teams.

(5) Infrared light teams.

(6) Sniperscope teams.

(7) Helicopter crew for surveillance.

(8) Personnel to ride in taxis during curfew for emergency calls.

(9) Public Affairs team.

(10) Legal Assistance team.

f. Commander of Troops. Colonel William E. Ingram, NCARNG.

2. OPERATIONS:

a. Planning/Alert Phase.

(1) The 1st Bn (M) 120th Infantry having just been issued the M16A1 Rifles, requested and received five hundred (500) M1 Rifles with bayonets and ammunition from USPFO for NC on 5 February 1971.

(2) Because of the tense situation in the city during the week of 1-5 February 1971 the Mayor and other city/county officials, on 6 February 1971, met with Mr. Murray, the Governor's Special Assistant, LTC Davis, The Adjutant General's representative and Major Kuykendall of the State Highway Patrol.

b. Execution Phase.

(1) At 1500 hours on Sunday, 7 Feb 71, the 1st Bn (M) 120th Inf was ordered to State duty along with selected personnel from HHC 1st Bde 30th Inf Div (M) and special teams designated by The Adjutant General. The operation plan was executed as strength increased. Personnel were issued M1 Rifles, ammunition, bayonets and body protective armor. Three hundred (300) Vest, Body, Protective Armor were obtained from the US Marine Corps, Camp Lejeune, NC.

(2) The Brigade EOC was established in the police station at 1600 hours 7 Feb 71. Three (3) telephones, a police radio, and organic radio equipment were installed in the EOC. The EOC was staffed by six (6) officers and three (3) EM and was operational on a 24-hour basis. A public affairs team worked directly with the press, held daily press conferences and maintained a good rapport with city officials, state agencies, civil populace and members of the press. The team was operational 24 hours a day to assist and advise the commander in any public affairs matter. A legal team was also available on a 24-hour basis to assist and advise the commander in any legal aspects of the operation.

(3) The 1st Bn (M) 120th Inf furnished the Brigade EOC with radio operators and drivers. Strength charts, operations maps, and personnel utilization charts were kept current. Periodic reports were rendered to The Adjutant General and State EOC.

(4) The EOC at Headquarters 1st Bn (M) 120th Inf was already operational as was radio and telephone communications with the EOC of the Wilmington Police Department.

(5) During the periods 071930 to 080600 and 081930 to 090600 February 1971, the city of Wilmington and New Hanover County were placed under curfew by city and county governments. During these periods National Guardsmen were instrumental in the restoration of law and order by conducting motorized patrols, manning roadblocks and checkpoints, providing additional manpower in the patrol cars of city police and state highway patrol, furnishing protection for firemen and firefighting equipment, and riding escort in taxis when these vehicles were required to make emergency trips.

(6) During non-curfew hours National Guardsmen accompanied city police officers and state highway patrolmen on calls, accompanied firemen on calls, provided protection and escort to public utility crews, and were instrumental in the restoration of basic needs and services in the affected areas and in the restoration of communications between divergent groups in the community.

(7) Special teams trained in anti-sniper techniques and in the use of infrared night firing weapons and infrared night vision detection devices were employed on two occasions. On 7 February 1971 at approximately 2130

hours the teams with infrared equipment were used to maintain surveillance of a suspected sniper location in the vicinity of the Gregory Congregational Church. The anti-sniper teams and infrared equipment were again used on 8 February 1971 at approximately 2330 hours at Hoggard High School to assist law enforcement personnel investigate a report of building entry.

(8) On Monday morning, 8 Feb 71, National Guardsmen and two (2) armored personnel carriers escorted police officers to Gregory Congregational Church. Evidence was found which indicated that sniper fire had come from the church. Evidence included empty shell casings of various caliber including shotgun casings. Six (6) sticks of dynamite and electric caps were found under the church. It was apparently stored there, in that the dynamite was at one end of the church and electric caps at the other end. The church parsonage was also searched. Shotgun shells, and .45 and .22 caliber shells were found along with a GI gas mask and a pair of binoculars. A complete first aid station was set up for operation inside the parsonage. After the search National Guardsmen and city police manned a post in the immediate vicinity of the church.

(9) The funeral for the Negro male killed during the disturbance was conducted without incident on 11 Feb 71 and guard troops were withdrawn on 12 Feb 71.

(10) Figures obtained from the Wilmington Police Department and the Wilmington Fire Department logs reveal the following incidents reported during the period 7-12 February 1971.

Date	Sniping	Looting	Fire	Bombing	False Alarms	Bomb Threats
7 Feb 71	7	0		7	8	0
8 Feb 71	9	0		5	5	7
9 Feb 71	2	1		5	1	14
10 Feb 71	2	9		1	1	6
11 Feb 71	6	0		0	2	3
12 Feb 71	0	0		0	2	0

(11) Estimated losses due to civil disturbance: building loss \$425,900.00, contents \$335,000.00.

c. Post-Operations Phase.

(1) Company A was relieved from State duty 2400 hours on 9 Feb 71. The company departed the assembly area for home stations 1400 hours but remained in unit armories until 2400 hours.

(2) Company C was relieved from State duty 2400 hours on 11 Feb 71. The company departed the assembly area for home stations 1500 hours but remained in unit armories until 2400 hours.

(3) The remaining units and attachments were relieved from State duty 1700 hours on 12 February 1971.

(4) Eight (8) EM remained on State duty at the National Guard Armory, Airport Facility, until 16 February to guard the van containing M1 Rifles and ammunition.

3. PERSONNEL:

a. Actual and committed strength and home stations of units involved.

Unit	Home Station	Actual	Committed
HHC 1st Bde 30th Inf Div (M)	Clinton, NC	130	9
HHC 1st Bn (M) 120th Inf	Wilmington, NC Wallace, NC	253	218
Co A 1st Bn (M) 120th Inf	Jacksonville, NC Beulaville, NC Morehead City, NC	198	171
Co B 1st Bn (M) 120th Inf	Whiteville, NC Shallotte, NC Fair Bluff, NC	201	159
Co C 1st Bn (B) 120th Inf	Smithfield, NC Warsaw, NC	198	157
HHD NCARNG and Special Teams	Various		64
TOTAL			778

b. Non-National Guard forces/agencies involved.

- (1) Wilmington Police Department.
- (2) North Carolina State Highway Patrol.
- (3) State Bureau of Investigation.
- (4) Federal Bureau of Investigation.
- (5) ATF Agents.
- (6) New Hanover County Sheriff's Department.
- (7) North Carolina Good Neighbor Council.
- (8) Representative, Attorney General's Department of NC.
- (9) Community Relations Services of US Department of Justice.

c. Special Services. Very little was done on an organized basis in the area of special services. For the most part, duty was around the clock and most free time was devoted to catching up on sleep. A local theater manager did offer free movies to all National Guard personnel. TV sets were on hand.

d. Casualties. None.

e. Troop Information.

- (1) Troops were constantly briefed on the situation.
- (2) Briefed on GTA 21-2-7.
- (3) Briefed on policies and legal considerations.

4. LOGISTICS:

a. Communication Equipment. TOE and TA equipment supplemented by State-owned commercial radios was utilized for Task Force Command Net. Other radio equipment was furnished by a civilian firm for communications with local police. Extra telephones were installed in Brigade and Battalion EOC's and were used extensively for command and administration.

b. Special equipment utilized and source of issue.

(1) VHF-FM Base Station (Police Net)	Comm Specialist Inc
(2) Remote Control Unit (Police Net)	Comm Specialist Inc
(3) Floodlight Set, Truck Mounted	SUPCOM, NCARNG
(4) Searchlight, Truck Mounted	SUPCOM, NCARNG
(5) Vest, Body, Protective Armor	USMC
(6) Rifles, M1 w/Bayonets (used in lieu of Rifle M16A1)	USPFO NC
(7) Armored Personnel Carriers	WETEP, NCARNG

c. Equipment Lost/Damaged. None.

d. Cost of Operation.

Pay and Allowances	\$65,418.88
Subsistence	6,087.64
POL	456.90
Other (Laundry, Telephone and Miscellaneous Expenses)	2,612.14
Total Cost	\$74,575.56

5. PROBLEM AREAS AND LESSONS LEARNED:

a. Personnel.

(1) Morale of personnel during the period of State duty remained high despite long hours of duty and the cold weather. Factors contributing to the high morale were the desire of all individuals to get the job done, leadership and plenty of good food.

(2) Buildings at the Airport Facility, normally assigned to certain sections/platoons of Headquarters and Headquarters Company (-), were used to billet three (3) companies of the battalion. The lack of billeting space, heat and toilet facilities constituted a problem area. This produced crowded conditions which were unavoidable when the entire battalion must occupy these facilities simultaneously. A spirit of cooperation among the units, however, was very much in evidence and no serious discomforts were noted. Considerable relief was realized by billeting one company at the Carolina Beach Road Armory. Shower facilities were available at the local YMCA and were used to the maximum. Latrine facilities were not adequate but this problem was overcome by renting "Rent-A-Johns" portable latrines.

b. Operations. Radio equipment that will operate effectively in built-up areas remains one of the most pressing needs of National Guard units committed in a civil disturbance control operation.

c. Training and Organization. The following special training was conducted:

(1) Sniper training with Rifle, Sniper, Cal .30, w/Scope M-84 and Weaponsight, Infrared. Fifteen (15) EM received this training.

(2) Chemical Disperser M3 and M106. Fifteen (15) EM received training on these items of equipment to include practical work.

(3) Operation and use of floodlights and searchlights. Fifteen (15) EM received this training.

- d. Intelligence. None.
- e. Logistics. None.
- f. Public Affairs. None.
- g. Other. None.

FOR THE ADJUTANT GENERAL:

ARTHUR J. BOUCHARD
Col, GS, NCARNG
MSPO

STATE OF NORTH CAROLINA
OFFICE OF THE ADJUTANT GENERALP. O. Box 26268
Raleigh, North Carolina 27611

20 September 1971

SUBJECT: After-Action Report (RCS ARNGB-98) Search for Missing
Person, 31 July 1971Chief, National Guard Bureau
ATTN: NGB-ARM
The Pentagon
Washington, DC 20310

1. GENERAL:

a. Type Emergency. Search for mentally deranged missing person who was suspected of being armed and intent on self destruction. Location of search was in southwest Greene County near the town of Jason, North Carolina.

b. Inclusive dates by time date group. 310430 July 1971 to 311800 July 1971.

c. Scope of Emergency. Percentage of total State ARNG forces called to State Duty — 1.1%.

2. OPERATIONS:

a. Strength.

Date — 31 July 1971

Unit	Service	Number of Personnel				Status
		Off	WO	EM	AGG	
HHD, 690th Maint Bn	ARNG	3	0	29	32	State
696th Hvy Equip Maint Co (-)	ARNG	1	3	43	47	State
696th Hvy Equip Maint Co (IP)	ARNG	1	3	35	39	State
AGD NC Representative and Air Crew	ARNG	3	0	0	3	State
TOTAL		8	6	107	121	

b. Operations Summary.

(1) Planning/Alert. On 30 July 1971 the Sheriff of Greene County made a request to the Governor's office for National Guard personnel to assist in the search for a missing person. At 1920 hours the Adjutant General contacted the Commanding Officer, 690th Maintenance Battalion giving verbal orders to mobilize a force from his battalion to assist local agencies in conducting this search. A conference with the Sheriff of Greene County indicated that a force of approximately 100 men was needed to begin searching for the missing man early on 31 July 1971. Following the conference with the Greene County Sheriff orders were issued for mobilization of personnel and planning and coordination was begun for conduct of a

systematic search to begin at daylight on 31 July 1971. Using an aerial photo furnished by the North Carolina Forest Service and information given by the Greene County Sheriff and members of the missing person's family a predetermined search area was established and sectioned to assure complete and thorough coverage.

(2) Execution. At 310530 July 1971 troops moved into the search area. Each platoon was furnished a hand held radio by the Greene County Sheriff's department. The search area was covered by sections as outlined on the planning map. Sections searched were plotted on the map to assure full coverage and to avoid duplication of effort. Search of the area was completed 311630 July 1971. Missing man was not found. The search area had a radius of $\frac{1}{2}$ to 1 mile from the home of the missing man. When the search of the designated area was completed the Greene County Sheriff and the family of the missing man felt that the National Guard had fulfilled its mission and released the troops for return to home station.

(3) Post Operations. Troop returned to home station cleaned and stored equipment and were released from State Duty 311800 July 1971.

c. Communications. Hand held radios furnished by the Greene County Sheriff were adequate for this operation.

d. Training. Training proved to be adequate for this mission.

3. ADMINISTRATION:

a. Public Affairs. Public affairs were handled by the Greene County Sheriff.

b. Special Services. Not used.

c. Morale and Discipline. Morale and discipline were outstanding.

d. Casualties. None.

4. LOGISTICS: Due to the nature of this incident, equipment requirements were minimal. Vehicles for transportation of personnel was the major item of equipment used.

5. COSTS: \$2,961.44 total.

6. PROBLEMS: No problems were experienced during this operation.

7. LESSONS LEARNED: None.

8. RECOMMENDATIONS: None.

FOR THE ADJUTANT GENERAL:

ARTHUR J. BOUCHARD
Col, GS, NCARNG
MSPO

STATE OF NORTH CAROLINA
OFFICE OF THE ADJUTANT GENERAL

Raleigh, North Carolina 27611

15 October 1971

SUBJECT: After-Action Report (RCS ARNGB-98), Fire Guards for
Henderson County Schools — 29 August-11 September 1971

Chief, National Guard Bureau
Departments of the Army and the Air Force
ATTN: NGB-ARM
Washington, DC 20310

1. GENERAL:

a. Type Emergency. On 24 June 1971, a rash of fires, apparently deliberately ignited, broke out in Henderson County. The first four fires occurred at two churches, a summer camp dormitory, and a store-restaurant building. On 18 and 21 August 1971, the county schools were the primary targets of the arsonist. The building set afire on 18 August was a total loss and the building set afire on 21 August was extensively damaged. On 24 August, a third attempt was made to burn a county school building. A guard on duty was able to extinguish this fire and damage was minor. In an effort to prevent further fire damage to county school facilities, a request was made by the Chairman, Henderson County Board of Commissioners to the Governor of North Carolina for assistance to provide security guards for the county schools. An element of the North Carolina National Guard was ordered to duty to provide requested assistance on 29 August 1971. Subsequent to National Guard personnel being placed on guard duty at all county schools; two additional fires were set —one at a Baptist Bible Institute and the other at an unoccupied private homestead. A suspect was arrested at the scene of the last fire and was charged with arson in connection with these fires.

b. Inclusive dates by time/date group. 291400 August 1971 to 110745 September 1971.

c. Scope of Emergency. Percentage of total State ARNG forces called to State Duty — .05%.

2. OPERATIONS:

a. Strength.

Unit — 210th Military Police Company, NCARNG

Date	Service	Number of Personnel				Status
		Off	WO	EM	ACG	
29 Aug 71	ARNG	3	0	43	46	State
30 Aug 71	ARNG	2	0	44	46	State
31 Aug 71	ARNG	2	0	43	45	State
1 Sep 71	ARNG	3	0	43	46	State
2 Sep 71	ARNG	2	0	43	45	State
3 Sep 71	ARNG	2	0	46	48	State
4 Sep 71	ARNG	3	0	49	52	State
5 Sep 71	ARNG	3	0	49	52	State
6 Sep 71	ARNG	1	0	48	49	State
7 Sep 71	ARNG	1	0	45	46	State
8 Sep 71	ARNG	1	0	44	45	State
9 Sep 71	ARNG	1	0	47	48	State
10 Sep 71	ARNG	2	0	50	52	State
11 Sep 71	ARNG	2	0	46	48	State
TOTAL		28	0	640	668	

b. Operations Summary.

(1) Planning/Alert. On 27 August 1971, The Adjutant General of North Carolina received a call from the Governor's Office indicating that a request had been received from the Chairman of the Henderson County Board of Commissioners for State assistance in curtailing the unlawful burning of county school facilities by providing guards at each school. The Adjutant General called the Henderson County School Superintendent to obtain needed planning information. Information received indicated that the county school system contained 14 schools located throughout the county and that a force of volunteer citizens were currently guarding these schools during hours of darkness. The School Superintendent indicated that arrangements had been made for guards through the night of 28 August and requested that the National Guard assume this duty beginning on 29 August 1971. From information obtained, a determination that a force of 45 National Guard personnel was adequate to meet the mission requirements. The 210th MP Co (Guard), Hendersonville, NC, was selected to perform this duty and was notified to make preparations to mobilize the necessary force for entry on duty at 291700 August 1971. On 29 August 1971, TAG NC and designated staff members traveled to Hendersonville, NC, for a meeting with the County Sheriff, County School Superintendent and local government representatives to finalize planning, establish operating procedures, and areas of responsibility for agencies involved.

(2) Execution. Following mobilization, all personnel were briefed as to their mission, method of operation, means of communication, general and special orders, and other pertinent information relating to the operation. Operational distribution of personnel was 2 officers and Company First Sergeant for command and control, 4 roving patrols of 2 men each to make periodic checks on guards and to give quick reaction assistance when needed, 2 guards for each school, 3 men at the EOC for operations and communications; the remaining men were cooks, drivers and guard relief as required. Operating system adopted provided that the two assigned men remain to-

gether at all times. Guards and patrols were armed with one pistol and riot shotgun per school or motorized patrol. Guards and motorized patrols were furnished hand held radios for two-way radio communications. Radio equipment provided instant communications from any point on the schools campuses and a means for dispatch and direction of motorized patrols. While no additional fires were set at schools guarded, there were several phone calls received threatening that the school would be burned and all persons and vehicles found on school property were checked and those persons not having a valid reason for being at the school were detained until they were checked out by the County Sheriff's Department.

(3) Post Operations. Post operations consisted of cleaning and storage of equipment used, collecting and forwarding invoices for goods and services purchased to The Adjutant General's Department of North Carolina for payment, preparation of payrolls, and after-action report. Since the unit on duty operated from its home station armory, post operation functions were a routine matter.

c. Communications. Communications equipment was completely adequate for this operation.

(1) On order of the unit to State Duty, The Adjutant General dispatched a State-owned radio packet to the operation site. This packet consisted of a 35-watt base station, 24 hand-held radios for use by guards and motorized patrols. External antennas were mounted on command and motorized patrol vehicles that improved the operating efficiency of the radios used in these vehicles sufficient to have county-wide communications coverage. One radio was issued to the guards at each school. Communications quality at 12 of the schools could be rated as outstanding and satisfactory at the remaining two. This difference in quality was due to shielding by mountains. Radius of communications distance extended to a maximum of 17 miles.

(2) Radio monitors were furnished to the National Guard by the Henderson County Sheriff, county fire department dispatch net and a two-way radio was furnished by the Hendersonville Police Department. One National Guard radio was furnished to the County Sheriff's Department. This exchange of equipment provided a cross communication and monitor capability to all agencies involved in this operation.

(3) One additional telephone was installed. The number for this phone was restricted to need-to-know personnel.

d. Training. The 210th MP Company, being a military police guard company, this operation parallels very closely to the type duty for which it is trained. The professionalism, attention to detail and other attributes of well trained personnel, was evident throughout the period of duty.

3. ADMINISTRATION:

a. Public Affairs. The Adjutant General of North Carolina held a press conference at Hendersonville on 29 August 1971 to give pertinent facts to the news media concerning the mission and duties of the National Guard in the protection of Henderson County School facilities from further unlawful burning. Individual requests to photograph National Guard personnel while on duty was granted, but no further formal press conferences were con-

ducted. Requests for information from the news media were referred to the County Sheriff, who made announcements on the situation and progress of this case.

b. Special Services. Unit personnel were on duty from 1800 to 0730 hours daily. During non-duty hours, personnel were released to return to their residence to sleep. Efforts to establish a special services program were not deemed necessary or required.

c. Morale and Discipline. As evidenced by personal concern, response to directions, alertness, attention to personal appearance, and willingness to totally fulfill the requirements of the mission, morale and discipline must be described as exceptional.

d. Casualties.

4. LOGISTICS: Individual and organizational clothing, equipment and weapons were used. Additional ¼ ton trucks were borrowed. Special equipment included the radio packet from The Adjutant General's Department and radio monitors from local government agencies, was utilized.

5. COST: \$15,250.00.

6. PROBLEMS:

- a. Personnel. None.
- b. Intelligence. None.
- c. Operations. None.
- d. Organization. None.
- e. Training. None.
- f. Logistics. None.
- g. Communications. None.
- h. Other. None.

7. LESSONS LEARNED: None.

8. RECOMMENDATIONS: None.

FOR THE ADJUTANT GENERAL:

ARTHUR J. BOUCHARD
Colonel GS NCARNG
Military Support Plans
and Operations Officer

DEPARTMENT OF THE ARMY
HEADQUARTERS COMPANY (—) 1ST BATTALION 252D ARMOR
NORTH CAROLINA ARMY NATIONAL GUARD

Post Office Box 4126
Fayetteville, North Carolina 28306

3 November 1971

SUBJECT: Final (After Action) Report

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, N. C. 27611

1. GENERAL:

a. Situation. Cumberland County Sheriff requested assistance in a search for an 83 year old woman who had been missing from her home for approximately three (3) days.

b. Starting and ending date, time and location. 3 November 1971, 0700 hrs to 1630 hrs, approximately 6 miles southeast of Fayetteville, North Carolina.

c. Total number of National Guard Personnel involved — 94.

(1) Fayetteville NG Unit — 70

(2) Roseboro NG Unit — 20

(3) AGDNC — 4

d. Military equipment, by type, utilized.

Truck 5 ton, M813A1 — 3 ea

Truck ¼ ton Ambulance, M170 — 1 ea

Truck ¼ ton, M151A1 — 4 ea

Truck ¾ ton Pickup, M37 — 1 ea

Truck ½ ton Pickup, D200 — 1 ea

Helicopter Huey — 1 ea

Sedan — 1 ea

e. Type duty performed. Thorough search of areas assigned by Sheriff's Department.

f. Commander of troops. CPT Preston C. Sasser, Commanding Officer, HHC (-) 1/252d Armor, Fayetteville, N. C.

2. OPERATIONS:

a. Planning/Alert phase. LTC Lawrence L. Steed arrived in Fayetteville at approximately 2330 hours and coordinated with CPT Preston C. Sasser and 1LT Lonnie E. Hill, Jr. on the number of personnel needed for the search. 70 troops from HHC (-) 1/252d Armor, Fayetteville and 20 from Det 1 HHC 1/252d Armor, Roseboro were alerted and ordered to report to the Fayetteville Armory at 0700 hours 3 November 1971.

b. Execution phase. LTC Steed, CPT Sasser, and 1LT Hill met on the site with members of the Cumberland County Sheriff's Department and coordinated the search and areas to be covered. The unit personnel were transported to the search area and made sweeps through wooded areas. LTC Steed requested a Huey Helicopter to aid in the search. The helicopter arrived on the scene at approximately 1345 hours and joined in the search.

c. Post-operations phase. Upon completion of the area search all personnel returned to the Fayetteville Armory and after maintenance was performed were released from duty.

3. PERSONNEL:

- a. Actual and committed strength and home station of units involved.
HHC (-) 1/252d Armor, Fayetteville, N. C. — 3 OFF 1 WO 66
EM
Det 1 HHC 1/252d Armor, Roseboro, N. C. — 20 EM

b. Non-National Guard Forces involved. 10 deputy sheriffs, special deputies and approximately 4 volunteers.

c. Special services. None.

d. Casualties. None.

e. Troop information. None.

f. Consolidated Report of Daily Strength Accounting. Roster attached.

4. LOGISTICS:

a. Communications equipment. Unit Commo equipment used plus special equipment from AGDNC and Sheriff's Department.

b. Special Equipment utilized and sources of issue. Huey Helicopter and commercial type two-way radios.

c. Equipment lost/damaged. None.

5. PROBLEM AREAS AND LESSONS LEARNED:

a. Personnel. None.

b. Operations. Radio communication with AG State Emergency net should be manned and communication maintained.

c. Training and organization. None.

d. Intelligence. None.

e. Logistics. None.

f. Public affairs. None.

g. Other. None.

PRESTON C. SASSER
CPT Armor NCARNG
Commanding

DEPARTMENT OF THE ARMY
HEADQUARTERS, 109TH MILITARY POLICE BATTALION
NORTH CAROLINA ARMY NATIONAL GUARD

Post Office Box 6038
Asheville, North Carolina 28806

7 February 1972

SUBJECT: Final (After Action) Report

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, N. C. 27611

1. GENERAL: (Reference Chap V, Anx D, AGDNC Pam 500-60)

- a. Situation: Search for missing person.
- b. 0001-0930 6 Feb 72, Sylva, (Jackson County) NC.
- c. Total personnel involved: 2 Officers, 71 Enlisted Men.
- d. None.
- e. Search on foot for missing person.
- f. Commander of Troops: Major Norman L. Powell.

2. OPERATIONS:

a. Personnel were notified through unit alert plan and radio news media. Personnel assembled at the Waynesville and Sylva armories. All personnel from Waynesville unit reported to Sylva NLT 0500 hours 6 Feb 72.

b. Five man search teams were designated. Safety, first aid, and other applicable subjects dealing with the type mission were covered with these personnel. Personnel moved from the Sylva armory to the search area at 0630 hours, by TPA, utilizing the minimum number of cars necessary. The movement was escorted by a member of the North Carolina Highway Patrol. During movement to the search area the escort patrolman received word that the person had been found and at that time personnel were returned to the respective armories for dismissal.

c. Personnel were dismissed 0930 hours, 6 Feb 72, and AGD NC notified of this action.

3. PERSONNEL:

- a. HHD, 109th MP Bn, Asheville, NC, 1 officer
Det 1, 211th MP Company, Sylva, NC, 1 officer and 35 EM
Det 2, 211th MP Company, Waynesville, NC. 37 EM
- b. Jackson County Sheriff's Dept
NC State Forest Service
US Forest Service
Several of the surrounding Rescue Teams (Counties)
Civilian volunteers

- c. None.
- d. Casualties: None.
- e. Troop information: Discussed the State Duty mission, safety, first aid, etc.
- f. See attached inclosure.

4. LOGISTICS:

- a. None.
- b. None.
- c. None.
- d. Personnel ate one prepared meal for breakfast, 6 Feb 72.

5. PROBLEM AREAS AND LESSONS LEARNED: Immediately there was a need for hand carried communications equipment for issue to each search team. At this time this battalion does not have this equipment. There was a minimum amount of commo equipment available for the entire operation.

NORMAN L. POWELL
Maj, MPC, NC ARNG
Troop Commander

DEPARTMENT OF THE ARMY
COMPANY A (—) 2ND BATTALION (MECH) 120TH INFANTRY
NORTH CAROLINA NATIONAL GUARD

Post Office Box 477
Morganton, North Carolina 28655

15 March 1972

SUBJECT: Final (After Action) Report

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, North Carolina 27611

1. GENERAL:

a. Situation. At approximately 1500 hours Monday 13 March 1972, CURTIS BRYAN MULL, age 6 years was reported lost in Antioch Section, located between Morganton and Lenoir, North Carolina and near Morganton-Lenoir Airport. Also reported with the boy was three dogs, none had returned home. Burke County Rescue Squad, Valdese Rescue Squad, Burke County Sheriff's Department along with hundreds of other civilian personnel began a search for boy.

2b. Starting and ending date, time and location. Company A 2d Bn (Mech) 120th Infantry was alerted at 2220 hours 13 March 1972 at Morganton National Guard Armory. Ending at 1345 hours 14 March 1972 at Morganton National Guard Armory, Morganton, N. C.

c. Total number of National Guard Personnel involved. One (1) Officer and 109 Enlisted men from Company A 2d Bn (Mech) 120th Infantry.

d. Military equipment, by type, utilized. One (1) Helicopter from Raleigh, North Carolina; Two (2) 2½ Ton Trucks; Four (4) ¾ Ton Truck; Two (2) ¼ Ton Truck with radios; Seventeen (17) Civilian type Radios from Raleigh, N. C.; Six (6) AN/PRC-10 Radios and Ten (10) Squad type radios.

e. Type duty performed. Search for missing person.

f. Commander of troops. CPT Charles E. Hallyburton, Unit Commander of Company A 2d Bn (Mech) 120th Infantry, Morganton, N. C. 28655.

2. OPERATIONS:

a. Planning/alert phase. On receipt of alert or possible alert, key personnel assembled at armory and began planning, using existing maps of the area to be searched. Unit Alert Plan was placed into effect, with only personnel from Morganton area being alerted first, then others being alerted later.

b. Execution phase. At 2350 hours, CPT Charles E. Hallyburton moved fifty-one men to Antioch Baptist Church parking lot near the Morganton-

Lenoir Airport and established Command Post for operation of search, coordinating with Chief of Burke County Rescue Squad and local law enforcement officers in the area.

c. Post-operations phase. At 0955 hours on 14 March 1972, Curtis Bryan Mull was spotted by CSM Walter Sigmon of Hq 109th Military Police Battalion stationed in Asheville, who had joined the search. He was flying in helicopter piloted by CPT H. R. Matthews of Raleigh, N. C. The dogs, two German shepherds and a collie were still with the boy when found unharmed. Unit then returned to the armory and ate dinner and cleaned equipment and were released at 1345 hours.

3. PERSONNEL:

a. Actual and committed strength and home station of units involved. One (1) Officer and 109 Enlisted men from Company A 2d Bn (Mech) 120th Infantry, seventeen enlisted men who are assigned to Detachment 1 located at Mocksville, N. C. on paper, but are at Morganton were included in the above total present.

b. Non-National Guard forces involved. Burke County Sheriff's Department, Caldwell County Sheriff's Department, Burke County Rescue Squad, Valdese Rescue Squad and hundreds of civilian personnel joined the search.

c. Special Services. None.

d. Casualties. One (1) man slightly injured (SGT Donald A. Tuttle) required treatment.

e. Troop Information. None.

f. Troop roster attached to report.

4. LOGISTICS:

a. Communication equipment. Unit used AN/PRC-10 for Platoons to Unit Commander, also used AN/PRC-10 to obtained communication to Unit Commander from Armory to Command Post. Used Squad Radios for communication between squads and Platoon Sergeant CPT Peoples brought seventeen (17) civilian type radios from Raleigh, which proved to be a great success in the total operation of the search.

b. Special equipment utilized and source of issue. Seventeen (17) civilian type Radios, which added greatly to the total operation. One (1) Helicopter which was used to great advantage, all of this came from Raleigh, N. C.

c. Equipment lost/damaged. None.

5. PROBLEM AREAS AND LESSONS LEARNED:

a. Personnel. None. Personnel did an outstanding job.

b. Operations. Need more maps of area being searched, needs a better understanding of who is actually in-charge of operation.

c. Training and organization. At least four (4) hours of training would be helpful with Rescue Squad and National Guard key personnel in this type operation.

d. Intelligence. No problem. All information received was given to proper personnel.

e. Logistics. No problems.

f. Public affairs. No problems. Received very good support from two radio stations in the area.

g. Other. None.

CHARLES E. HALLYBURTON
CPT, Inf, NC ARNG
Commanding

DEPARTMENT OF THE ARMY
691ST MAINTENANCE COMPANY (LT DS) (—)
NORTH CAROLINA ARMY NATIONAL GUARD

Post Office Box 72
Mount Olive, North Carolina 28365

31 March 1972

SUBJECT: Final (After Action) Report

TO: The Adjutant General
State of North Carolina
Post Office Box 26268
Raleigh, North Carolina 27611

1. GENERAL:

a. Situation. Eleven (11) year old boy lost in the North East Cape Fear River Swamp.

b. Starting and ending date, time and location. 31 March 1972, 2:30 a.m. to 10:00 a.m. Guard Armory, Mt Olive, N. C.

c. Total number of National Guard Personnel involved. 54 officers and enlisted men.

d. Military equipment, by type, utilized. 2— $\frac{1}{4}$ tons, 1— $\frac{3}{4}$ ton Cargo, 2— $2\frac{1}{2}$ ton Cargo.

e. Type duty performed. Preparation for search and rescue.

f. Commander of troops. LTC William G. Waters Jr.

2. OPERATIONS:

a. Planning/alert phase. Check maps of terrain and divide into sections to search.

b. Execution phase. None. Unit not committed to actual search.

c. Post-operations phase. NA.

3. PERSONNEL:

a. Actual and committed strength and home station of units involved. 54 officers and enlisted men, HHD 690th Maint Bn, Kinston, N. C. & 691st Maint Co (LT DS) (-).

b. Non-National Guard forces involved. Mount Olive Rescue, Mount Olive Fire Department, Friends and Neighbors.

c. Special services. NA.

d. Casualties. None.

e. Troop information. Briefing on the location, type of terrain.

f. Consolidated Report of Daily Strength Accounting. See attached listing.

4. LOGISTICS:

- a. Communications equipment. AGDNC Commercial, Hand-held Units 2.2-W, 2 Channel.
- b. Special equipment utilized and source of issue. NA.
- c. Equipment lost/damage. None.

5. PROBLEM AREAS AND LESSONS LEARNED:

- a. Personnel. NA.
- b. Operations. NA.
- c. Training and organization. NA.
- d. Intelligence. NA.
- e. Logistics. NA.
- f. Public affairs. NA.
- g. Other. NA.

GLENN N. SLOAN
CPT, ORDC, NCARNG
Commanding

DEPARTMENT OF THE ARMY
BTRY C 4TH BATTALION 113TH FIELD ARTILLERY
NORTH CAROLINA ARMY NATIONAL GUARD

Post Office Box 98
Eden, North Carolina 27288

15 July 1972

SUBJECT: Final (After Action) Report

The Adjutant General
State of North Carolina
P. O. Box 26268
Raleigh, N. C. 27611

1. GENERAL:

- a. Situation. Flood Disaster.
- b. Starting and ending date, time and location. 21-26 June 1972, 1245 hours, Eden, North Carolina.
- c. Total number of National Guard Personnel involved. 2 Off, 61 EM.
- d. Military equipment, by type, utilized. Truck, Cargo $\frac{3}{4}$ Ton, Truck Cargo $2\frac{1}{2}$ Ton, Truck, Cargo 5 Ton, Truck, Van $2\frac{1}{2}$ Ton, Truck Utility $\frac{1}{4}$ Ton.
- e. Type duty performed. Evacuation.
- f. Commander or troops. CPT James R. McGavisk.

2. OPERATIONS:

- a. Planning/alert phase. Because of the nature of the situation there was no formal planning/alert/phase.
- b. Execution phase. Notification of personnel to assemble at the Armory for the purpose of evacuating homes which were being flooded. Furniture and other items were moved into the armory and other storage facilities.
- c. Post operation phase. Established guards and maintained security in addition unit continued patrol in suspected disaster areas for those needing help. Assisted local police in sealing off areas to prevent looting, and blocking condemned bridge. Following flood crest worked with families and Red Cross in moving household effects.

3. PERSONNEL:

- a. Actual and committed strength and home station of units involved. 2 Off, 61 EM Btry C, 4th Bn, 113th FA, Eden, N. C.
- b. Non-National Guard forces involved. Civil Defense, Rescue Squad, Red Cross, Civil Air Patrol.
- c. Special services. None.
- d. Casualties. None.

- e. Troop information. Unknown.
- f. Consolidated Report of Daily Strength Accounting. Roster attached.

4. LOGISTICS:

- a. Communications equipment. None.
- b. Special equipment utilized and source of issue. None.
- c. Equipment lost/damaged. Truck 2½ Ton Left front fender slightly bent.

5. PROBLEM AREAS AND LESSONS LEARNED:

- a. Personnel. None.
- b. Operations. None.
- c. Training and organization. NA.
- d. Intelligence. NA.
- e. Logistics. Adequate.
- f. Public affairs. NA.
- g. Other. None.

JAMES R. McGAVISK
CPT, FA, NCARNG
Commanding

STATE OF NORTH CAROLINA
OFFICE OF THE ADJUTANT GENERAL

Raleigh, North Carolina 27611

11 August 1972

SUBJECT: After-Action Report (RCS ARNGB-98), Civil Disturbance,
Concord, North Carolina, 28 May 1972-1 June 1972

TO: Chief, National Guard Bureau
ATTN: NGB-ARM
The Pentagon
Washington, DC 20310

1. GENERAL:

a. Type Emergency. Racial civil disturbance at Concord, Cabarrus County, North Carolina.

b. Inclusive dates by time/date group. 282300 May 1972 to 011200 June 1972.

c. Scope of Emergency. At about 271500 May 1972, an argument between a white merchant and a black customer ended in the shooting of the black by the white merchant. A short time after the shooting incident, a large group of blacks, numbering approximately 300, gathered in the south-east quadrant of the City of Concord. Within this area, violence, burning, and destruction took place. Police and Fire Department vehicles responding to calls in the affected area were subjected to thrown rocks, bricks, bottles, etc., resulting in suspension of police and firefighting services to the area.

The Mayor of Concord imposed a curfew at 272300 May 1972.

State Highway Patrol assistance was utilized to man designated check points into the city, while city police cordoned off the affected area to contain the dissident element within the area. The Mayor of Concord and the Chairman of the Board of Commissioners, Cabarrus County, requested National Guard assistance in a joint request to the Governor at 282200 May 1972. The request was approved and National Guard troops were ordered to State Duty. 3.8% of the North Carolina Army and Air National Guard were utilized for this duty.

2. OPERATIONS:

a. Strength.

Unit/Organization	Service	Number of Personnel				Status
		Off	WO	EM	AGG	
HQ Trp, 1-196th Cav	ARNG	10	3	104	117	State
Trp A, 1-196th Cav	ARNG	4	0	121	125	State
HHC, 105th Engr Bn	ARNG	8	2	122	132	State
Det 1, Co D, 105th Engr Bn	ARNG	0	0	15	15	State
Special Teams	ARNG	1	0	29	30	State
HHD, NCARNG	ARNG	11	5	5	21	State
TOTAL		34	10	396	440	

b. Operations Summary.

(1) Planning/Alert. By direction of the Governor's Office, TAG NC, and an officer from his MSCA Section, departed for Concord, N. C., at 271940 May, to evaluate the situation and meet with city authorities to begin preliminary planning for civil disturbance control operations, should tensions and violence continue. During the night of May 27, burnings and violence continued, but was confined to the southeast quadrant of the city. On 28 May, the area was relatively quiet during daylight hours. As darkness fell, violence and burnings were again prevalent. Several associated incidents were reported to, and investigated by, the County Sheriff's Department. The Concord Police Department requested and received reinforcements from the Rowan County Sheriff's Department and North Kannapolis Police Department. TAG NC, had in the meantime, prepared plans and alerted unit commanders to be prepared for mobilization, should Concord officials request assistance.

(2) Execution. National Guard forces were ordered to mobilize at 282230 May. National Guardsmen were committed to reinforce city police and to conduct motorized patrols throughout the city on 290030 May. Efforts of the police department to seal off, and to contain the activity to the affected area, were continued and reinforced until daylight on 29 May. During daylight hours on 29 May, multi-vehicle patrols were initiated to become familiar with the area and to provide security to the area. A team of black National Guard officers and NCO's accompanied these patrols to establish dialogue and communication with citizens of the community. This team was successful in offering assistance to these citizens by arranging appointments to meet with city officials and discuss community problems. The Mayor of Concord and the Chairman of the County Board of Commissioners met with representatives of the Community Relations Services, U. S. Dept. of Justice, N. C. Human Relations Council, The Attorney General's Department, The Adjutant General's Office and influential citizens to effect immediate plans that would provide remedies for actual problems and dispel or nullify alleged problems and rumors. On the morning of 29 May, heavy patrolling was begun for the entire city with emphasis on the trouble area. National Guardsmen augmented city police patrols and provided security protection for the firefighting equipment when responding to fire calls. In addition, action was being taken within the disturbance area to relieve hardship, reduce tension, and to promote understanding and good will. This method of operation was continued for the remainder of this period of duty. Phaseout was completed by 011200 June 1972.

(3) Post Operations. Phaseout operations were fragmented beginning at 311200 May 1972. HHC, 105th Engr Bn, Trp A, 1-196th Cav, Special Teams, except APC's and helicopters, were released for return to home stations. In the early evening, a portion of HHT, 1-196th Cav was released from duty. One platoon and key staff officers of HHT, 1-196th Cav, along with helicopters and APC's, remained on duty until 011100 June 1972. Cleaning, turn-in, and storage of equipment was completed prior to release of troops.

c. Communications. The state commercial radio packet was used as the primary radio net with organic radio equipment used for intra-unit com-

munications and administrative/logistical traffic. The State Emergency SSB radio net and commercial telephones were used for traffic to State AG EOC. Communications equipment was adequate and operated effectively during this period.

d. Training. Training of personnel was adequate. Major portions of training had been conducted at unit level. Support furnished to civil authorities in this operation was principally patrols and reinforcement of civil police patrols. Daily briefings and orientations were beneficial to National Guard personnel and enhanced the operation.

3. ADMINISTRATION:

a. Public Affairs. The AGONC Public Affairs Officer conducted joint press conferences twice daily. The Mayor, The Chairman of the County Board of Commissioners, National Guard, and law enforcement representatives, were present to give briefings and to answer questions for press personnel. In addition, a military assistance telephone was installed in the EOC and this telephone's number was advertised in all of the news media to provide direct contact from any citizen to request assistance in hardship cases, report incidents, seek information, or to verify as fact or rumor. This avenue of communication was very beneficial for rumor control, solution of personal emergency problems, and extended a means for open dialogue and the resolving of problems.

b. Special services. Television sets, radios, newspapers, and magazines were available for use by personnel when off duty.

c. Morale and Discipline. Morale of personnel remained high throughout the operation. Discipline was outstanding. Comments made by officials of city and county government, law enforcement agencies, local citizens, and news media, were evident of this high level of morale and discipline.

d. Casualties. None.

4. LOGISTICS:

a. Equipment. TOE and TA equipment issued to units involved was utilized.

b. Special equipment and supplies used and source of issue.

(1) Armored Personnel Carriers	ATEP NCARNG
(2) Radio Packet (State)	AGO NC
(3) OH-58 Helicopter	30th Avn Co
(4) UH1-M Helicopters	30th Avn Co
(5) Floodlight Set	30th SUPCOM
(6) Searchlight Vehicle	30th SUPCOM
(7) Shotguns, 12 ga	30th SUPCOM
(8) Sniper Rifles	30th SUPCOM
(9) Weapon Sight, Infrared	30th SUPCOM

5. COSTS: \$31,384.00 total.

6. PROBLEMS:

- a. Personnel. None.
- b. Intelligence. None.
- c. Operations. None.
- d. Organization. None.
- e. Training. Additional training, directed to small patrols and individuals functioning as reinforcements to civil police, is required.
- f. Logistics. Planning and development, of a system to expedite issue and accounting for riot control equipment, is required.
- g. Communications. None.
- h. Materiel. None.
- i. Other. None.

7. LESSONS LEARNED:

a. A team of black National Guard officers and enlisted men was formed to accompany patrols into the trouble area. The team was armed and equipped the same as other National Guard members on initial contact in the affected area. The mission of the team was to establish dialogue and communication, explain the mission of the National Guard, offer assistance in arranging meetings with city-government officials, and identify problems and grievances of the dissident element. These meetings were fruitful in reducing tensions, promoting discussion of problems, and opened avenues for future communication between citizens and city government. The coordinated effect of this National Guard Team also aided in the relieving of several personal hardship cases in the affected area.

b. A military assistance telephone was installed in the joint EOC and advertised by sound truck and all news media, to provide direct contact from any citizen to request assistance in hardship cases, report incidents, seek information, verify as fact or rumor, information being passed in the community and/or discuss personal or community problems. This means of direct communication was very beneficial for rumor control, solution of personal problems, and a means to extend the open dialogue and communications policy as an additional step. Many calls were received and necessary actions were taken as appropriate.

8. RECOMMENDATIONS: None.

FOR THE ADJUTANT GENERAL:

ARTHUR J. BOUCHARD
Colonel GS NCARNG
Military Support Plans
and Operations Officer

DIGEST OF GENERAL ORDERS

1970

GO No. 25, 20 July 70 — Section I, Revocation of General Orders para 1, GO No. 17, 12 May 70; Section II, para 1, Award of North Carolina Distinguished Service Medal.

GO No. 26, 28 Jul 70 — Award of Brevet Lieutenant General of the Line NCARNG.

GO No. 27, 28 Jul 70 — Award of Brevet Lieutenant General of the Line NCARNG.

GO No. 28, 28 Jul 70 — Award of Brevet Major General of the Line NCARNG.

GO No. 29, 28 Jul 70 — Award of Brevet Major General of the Line NCARNG.

GO No. 30, 25 Aug 70 — Award of North Carolina Distinguished Service Medal.

GO No. 31, 25 Aug 70 — Award of North Carolina Distinguished Service Medal.

GO No. 32, 28 Aug 70 — Award of North Carolina Distinguished Service Medal.

GO No. 33, 23 Sep 70 — Section I, Consolidation of NCARNG Aviation Activities; Section II, Rescission of General Orders No. 38, 12 Sep 69.

GO No. 34, 1 Oct 70 — Award of Brevet First Lieutenant NCARNG.

GO No. 35, 2 Oct 70 — Award of Brevet First Lieutenant NCARNG.

GO No. 36, 7 Oct 70 — State Special Duty — Missing Person.

GO. No. 37, 9 Oct 70 — Award of North Carolina Distinguished Service Medal.

GO No. 38, 9 Nov 70 — State Special Duty — Civil Disturbances.

GO No. 39, 22 Dec 70 — Amendment of General Orders 23, 23 June 70.

GO No. 40, 31 Dec 70 — Award of the National Guard State Trophy.

1971

GO No. 1, 16 Jan 71 — Award of North Carolina Distinguished Service Medal.

GO No. 2, 16 Jan 71 — State Special Duty — Missing Person.

GO No. 3, 5 Feb 71 — Amendment of GO No. 23, 23 June 70.

GO No. 4, 8 Feb 71 — State Special Duty — Civil Disturbances.

GO No. 5, 19 Feb 71 — Award of Brevet Colonel Judge Advocate General's Corps NCARNG.

GO No. 6, 19 Feb 71 — Award of North Carolina Distinguished Service Medal.

GO No. 7, 1 Mar 71 — DP Announcement of Appointment.

GO No. 8, 11 Mar 71 — Award of North Carolina Distinguished Service Medal.

GO No. 9, 29 Mar 71 — Award of Eisenhower Trophy

GO No. 10, 8 Apr 71 — Annual Training NCARNG

GO No. 11, 8 Apr 71 — Annual Training NCARNG

GO No. 12, 8 Apr 71 — Annual Training NCARNG

GO No. 13, 8 Apr 71 — Annual Training NCARNG

GO No. 14, 8 Apr 71 — Annual Training NCARNG

GO No. 15, 8 Apr 71 — Annual Training NCARNG

GO No. 16, 8 Apr 71 — Annual Training NCARNG

GO No. 17, 8 Apr 71 — Annual Training NCARNG

GO No. 18, 8 Apr 71 — Annual Training NCARNG

GO No. 19, 8 Apr 71 — Annual Training NCARNG

GO No. 20, 28 Apr 71 — Organization of the Avn Co, 30th Inf (Mech) Div.

GO No. 21, 28 Apr 71 — Reorganization and Redesignation Of HHT (-), 1st Sqdn, 196th Cav; Det 1, HHT, 1st Sqdn, 196th Cav; Trp A (-), 1st Sqdn, 196th Cav; Det 1, Trp A, 1st Sqdn, 196th Cav; Trp D, 1st Sqdn, 196th Cav; HHC, 230th Sup & Trans Bn; Co B (-), 230th Sup & Trans Bn; Det 1, Co B, 230th Sup & Trans Bn.

GO No. 22, 4 May 71 — Reorganization and Redesignation Co E, 105th Engr Bn.

GO No. 23, 10 May 71 — Annual Training NCARNG

GO No. 24, 13 May 71 — Amendment of GO No. 11, 8 Apr 71 and GO No. 17, 8 Apr 71.

GO No. 25, 18 May 71 — Amendment of GO No. 13, 8 Apr 71.

GO No. 26, 1 Jun 71 — Award of North Carolina Distinguished Service Medal.

GO No. 27, 1 Jun 71 — Award of North Carolina Distinguished Service Medal.

GO No. 28, 1 Jun 71 — Award of North Carolina Distinguished Service Medal.

GO No. 29, 7 Jul 71 — Award of North Carolina Distinguished Service Medal.

GO No. 30, 7 Jul 71 — Award of North Carolina Distinguished Service Medal.

GO No. 31, 7 Jul 71 — Award of North Carolina Distinguished Service Medal.

GO No. 32, 7 Jul 71 — Award of North Carolina Distinguished Service Medal.

GO No. 33, 7 Jul 71 — Award of North Carolina Distinguished Service Medal.

GO No. 34, 7 Jul 71 — Award of North Carolina Distinguished Service Medal.

GO No. 35, 2 Aug 71 — State Special Duty — Missing Person.

GO No. 36, 10 Aug 71 — Departmental Appointment.

GO No. 37, 12 Aug 71 — Award of Brevet Major General NCARNG.

GO No. 38, 12 Aug 71 — Award of Brevet Brigadier General NCARNG.

GO No. 39, 12 Aug 71 — Activation of NCARNG Army Aviation Flight Activity.

GO No. 40, 20 Aug 71 — Amendment of GO No. 21, 28 Apr 71.

GO No. 41, 30 Aug 71 — State Special Duty — Security Guard.

GO No. 42, 3 Sep 71 — State Special Duty — Security Guard

GO No. 43, 7 Sep 71 — Award of North Carolina Distinguished Service Medal.

GO No. 44, 7 Sep 71 — Award of North Carolina Distinguished Service Medal.

GO No. 45, 12 Oct 71 — Award of Brevet Brigadier General NCARNG.

GO No. 46, 12 Oct 71 — Award of Brevet Brigadier General, NCARNG.

GO No. 47, 26 Oct 71 — Award of North Carolina Distinguished Service Medal.

GO No. 48, 29 Oct 71 — Award of North Carolina Distinguished Service Medal.

GO No. 49, 2 Nov 71 — State Special Duty — Missing Person.

GO No. 50, 4 Nov 71 — Award of North Carolina Distinguished Service Medal.

GO No. 51, 4 Nov 71 — Award of North Carolina Distinguished Service Medal.

GO No. 52, 18 Nov 71 — Award of North Carolina Distinguished Service Medal.

GO No. 53, 22 Nov 71 — Section I, para 1, Organization of Units NCARNG; Section II, para 2, Reorganization of the NCARNG, Section III, para 3, Attachments.

GO No. 54, 1 Dec 71 — Award of North Carolina Distinguished Service Medal.

GO No. 55, 2 Dec 71 — Award of Brevet Brigadier General NCARNG.

GO No. 56, 6 Dec 71 — Award of North Carolina Distinguished Service Medal.

GO No. 57, 6 Dec 71 — Award of North Carolina Distinguished Service Medal.

GO No. 58, 6 Dec 71 — Award of North Carolina Distinguished Service Medal.

GO No. 59, 6 Dec 71 — Award of North Carolina Distinguished Service Medal.

1972

GO No. 1, 5 Jan 72 — Award of North Carolina Distinguished Service Medal.

GO No. 2, 5 Jan 72 — Award of The National Guard State Trophy.

GO No. 3, 12 Jan 72 — Award of North Carolina Distinguished Service Medal.

GO No. 4, 12 Jan 72 — Award of North Carolina Distinguished Service Medal.

GO No. 5, 12 Jan 72 — Award of North Carolina Distinguished Service Medal.

GO No. 6, 20 Jan 72 — Award of North Carolina Distinguished Service Medal.

GO No. 7, 20 Jan 72 — Award of North Carolina Distinguished Service Medal.

GO No. 8, 20 Jan 72 — Reorganization and Redesignation of HHD, 109th MP Bn.

GO No. 9, 21 Jan 72 — Amendment of GO No. 53, 22 Nov 71.

GO No. 10, 24 Jan 72 — Award of North Carolina Distinguished Service Medal.

- GO No. 11 — 7 Feb 72 — State Special Duty — Missing Person
- GO No. 12, 10 Feb 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 13, 14 Feb 72 — Award of Brevet Colonel NCARNG.
- GO No. 14, 14 Feb 72 — Award of Brevet Colonel NCARNG
- GO No. 15, 2 Mar 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 16, 2 Mar 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 17, 14 Mar 72 — State Special Duty — Missing Person.
- GO No. 18, 24 Mar 72 — Reorganization of HHC, 30th Inf Div (Mech) Spt Comd
- GO No. 19, 28 Mar 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 20, 31 Mar 72 — State Special Duty — Missing Person.
- GO No. 21, 18 Apr 72 — Annual Training NCARNG.
- GO No. 22, 18 Apr 72 — Annual Training NCARNG.
- GO No. 23, 18 Apr 72 — Annual Training NCARNG.
- GO No. 24, 19 Apr 72 — Reorganization of 130 Finance Co (-).
- GO No. 25, 20 Apr 72 — Redesignation of NCARNG Units
- GO No. 26, 24 Apr 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 27, 24 Apr 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 28, 24 Apr 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 29, 24 Apr 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 30, 4 May 72 — Annual Training NCARNG.
- GO No. 31, 4 May 72 — Award of The Eisenhower Trophy.
- GO No. 32, 8 May 72 — Annual Training NCARNG.
- GO No. 33, 30 May 72 — State Special Duty — Civil Disturbance.
- GO No. 34, 1 Jun 72 — Reorganization and Establishment of Maintenance Activities NCARNG.
- GO No. 35 — 9 Jun 72 — Award of North Carolina Distinguished Service Medal.
- GO No. 36, 19 Jun 72 — Annual Training NCARNG.
- GO No. 37, 23 Jun 72 — State Special Duty — Flood.
- GO No. 38, 28 Jun 72 — Reorganization of NCARNG Units.
- GO No. 39, 28 Jun 72 — Annual Training NCARNG.

NATIONAL AND ARMY AREA AWARDS

EISENHOWER TROPHY

1970 Headquarters & Company A, 105 Medical Battalion, Goldsboro

1971 Company C, 1 Battalion (Mech), 119 Infantry, Elizabeth City, Edenton, and Windsor

NATIONAL GUARD PERSHING TROPHY FOR THIRD ARMY

1970 696 Heavy Equipment Maintenance Company, Kinston and Snow Hill

NATIONAL GUARD (STATE) TROPHY

1970 696 Heavy Equipment Maintenance Company, Kinston and Snow Hill

1971 696 Heavy Equipment Maintenance Company, Kinston and Snow Hill

THE ARMY NATIONAL GUARD SUPERIOR UNIT AWARD

Training year 1970.

Unit	Location
HHC, 30 Inf Div (Mech)	Raleigh
HHC, 105 Engineer Battalion	Charlotte
Co A, 105 Engineer Battalion	Lincolnton & Mooresville
Co D, 105 Engineer Battalion	Gastonia & Belmont
Co E, 105 Engineer Battalion	Kings Mountain & Shelby
Hq & Co A, 105 Medical Battalion	Goldsboro
HHC, 1 Bde 30 Inf Div (Mech)	Clinton
HHC, 1 Bn (Mech) 119 Inf	Ahoskie
Co B, 1 Bn (Mech) 119 Inf	Williamston, Scotland Neck & Woodland
Co C, 1 Bn (Mech) 120 Inf	Smithfield & Warsaw
Co A, 1 Bn, 252 Armor	Elizabethtown
HHC, 30 Inf Div (Mech) Arty	Greensboro
Btry C, 4 Bn, 113 FA	Thomasville
Co A, 2 Bn (Mech) 120 Inf	Morganton & Boone
Co C, 2 Bn (Mech) 120 Inf	Mt Airy, Elkin & Mocksville
696 Heavy Equip Maint Co	Kinston & Snow Hill

Training year 1971.

HHC, 30 Inf Div (Mech)	Raleigh
30 MP Co	Greensboro
HHC & Band 30 Inf Div (Mech) SUPCOM	Raleigh
Hq & Co A, 105 Med Bn	Goldsboro
Co B, 105 Med Bn	Goldsboro
HHC, 230 Sup & Trans Bn	Winston-Salem

Co A, 230 Sup & Trans Bn	Winston-Salem
HHC, 1 Bn (Mech) 119 Inf	Ahoskie
Co C, 1 Bn (Mech) 119 Inf	Elizabeth City, Edenton & Windsor
HHB, 30 Inf Div (Mech) Arty	Greensboro
HHS Btry, 4 Bn, 113 FA	High Point
Btry C, 4 Bn, 113 Arty	Eden
Btry D, 4 Bn, 113 Arty	Greensboro
Co A, 167 MP Bn	Washington & Farmville
HHD, 690 Maint Bn	Kinston
696 Heavy Equip Maint Co	Kinston & Snow Hill
HHD, 540 Trans Bn	Lenoir
1450 Trans Co	Lenoir
1451 Trans Co	Lenoir

SPECIAL MILITARY HONORS AND AWARDS

Pursuant to the provisions of General Statute No. 127-37.1, the North Carolina Distinguished Service Medal was awarded to the following individuals during the period of this report:

1970

Lieutenant Colonel Homer R. Justis, 227-16-9140FG, NCANG, MC
Lieutenant Colonel Lawrence V. Senn, 240-14-6169FG, NCANG
Chief Master Sergeant Billie D. Fish, FG237-12-5273, NCANG
Chief Master Sergeant Donald B. Carrick, FG245-22-0961, NCANG
Brevet Brigadier General Thomas H. Upton, 0299867, NCARNG
Chief Warrant Officer W2 Thomas W. McDonald, W2007709, NCARNG
Lieutenant Colonel Louis Laverne Taylor, 241-16-0620, NCARNG
Colonel Quince E. Mathis, 242-60-1738, AUS

1971

Colonel Roy W. Forehand, 0340614, NCARNG
Brevet Colonel Henry L. Stevens, Jr., 238-66-4575, NCARNG
Lieutenant General John Jarvis Tolson III, 421-52-8648, RA
Lieutenant Colonel Charles A. Summerlin, 246-03-3693, NCARNG
Chief Warrant Officer W4 Fred Rapp Harper, 246-12-2512, NCARNG
Sergeant David Larry Hairr, 244-66-8532, NCARNG
Colonel Thomas Edwin Perry, 237-22-0076, NCARNG
Lieutenant Colonel Joseph Wilson Brown, 244-14-0204, NCARNG
Lieutenant Colonel J. Douglas Bray, 244-09-3981, NCARNG
Lieutenant Colonel John Boyd Fleming, 242-14-4491, NCARNG
Lieutenant Colonel James E. Harrington, Jr., 245-28-7540, NCARNG
Lieutenant Colonel James Charles Kannon, Jr., 243-24-1419, NCARNG
Sergeant Major Don Richard Moore, 244-44-2531, NCARNG
Staff Sergeant Jerry Lee Shoe, 243-62-1128, NCARNG
Sergeant Major John Harold Long, 242-07-6620, NCARNG
Major Grover Henry Bradley, 0787105, NCARNG
Lieutenant Colonel William Ernest Riggs, 237-20-8066FG, NCANG
Lieutenant Colonel Francis Knowlton, Jr., 239-26-6092FG, NCANG
Colonel Albert Mayse Nash, 461-05-1127, RA
Specialist Six Curtis Clyde Hall, 244-05-4264, NCARNG
Lieutenant Colonel Harold William Hartley, 238-24-9434, NCARNG
Major Richard Alexander Whitfield, 244-12-5507, NCARNG
Lieutenant Colonel Alfred Gardner Hutton, Jr., 227-36-4908, NCARNG
Colonel William Leonard Eason, 237-30-6233, NCARNG

1972

Sergeant First Class Paul Bryant Foreman, 246-38-7111, NCARNG
Lieutenant Colonel Albert Clayton Hall, 242-16-5286, NCARNG
Colonel Lee Roy Barnes, 242-09-0361, NCARNG
Lieutenant Colonel Henry Seeman Lougee, 246-09-7835, NCARNG
Lieutenant Colonel Dawyer Dincoff Gross, 226-01-2453, NCARNG
Lieutenant Colonel John B. Pittman, 245-07-2862, NCARNG
First Sergeant Mayo Etheridge, 238-38-8226, NCARNG
Chief Warrant Officer W4 Thad Walker Hayes, Jr., 240-01-8313, NCARNG
Lieutenant Colonel Roger F. Hall, 03 68924, NCARNG
Lieutenant Colonel Joseph Earl Orland, 245-05-1126, NCARNG
Lieutenant Colonel William Speight Murdoch, 246-10-2536, NCARNG
Lieutenant Colonel Richard Gladstone York, 246-01-3753, NCARNG
Lieutenant Colonel William Thomas Bundy, Jr., 240-46-8061FG, NCANG
Lieutenant Colonel James Marion Fletcher, 222-05-5270, NCARNG
Captain Douglas Best Whitley, 243-40-2756, NCARNG
Chief Warrant Officer W2 Ted Ray Perkins, 298-16-4573, NCARNG
Mrs. Tonia L. Young, 236-46-9354 USN (Formerly)

ADJUTANTS GENERAL OF NORTH CAROLINA

(The Office of Adjutant General was created by Chapter XVIII, Section 7
of the Laws of 1806)

Name	County	Term
Benjamin Smith	Brunswick County	1806-1807
Edward Pasteur	Craven County	1807-1808
Calvin Jones	Wake County	1808-1812
Robert Williams	Surry County	1812-1821
Beverly Daniel	Wake County	1821-1840
Robert Williams Haywood	Wake County	1840-1857
Richard C. Cotten	Chatham County	1857-1860
John F. Hoke	Lincoln County	1860-1861
James G. Martin	U. S. Army, formerly of Pasquotank County	1861-1863
Daniel G. Fowle	Wake County	1863
Richard C. Gatlin	U. S. Army, formerly of Lenoir County	1864-1865
John A. Gilmer, Jr.	Guilford County	1866-1868
Abiel W. Fisher	Bladen County	1868-1872
John C. Gorman	Wake County	1872-1877
Johnstone Jones	Wake County	Jan. 1877-Dec. 1888
James Dodge Glenn	Guilford County	Jan. 1889-Dec. 1892
Francis H. Cameron	Wake County	1893-1896
Andrew D. Cowles	Iredell County	Feb. 1897-Dec. 1898
Beverly S. Royster	Granville County	Dec. 1898-Dec. 1904
Thomas R. Robertson	Mecklenburg County	Jan. 1905-Mar. 1909
Joseph F. Armfield	Iredell County	Apr. 1909-Oct. 1910
Roy L. Leinster	Iredell County	Nov. 1910-Aug. 1912
Gordon Smith	Wake County	Nov. 1912-Jan. 1913
Lawrence W. Young	Buncombe County	Jan. 1913-June 1916 Sept. 1917-Aug. 1918
Beverly S. Royster	Granville County	June 1916-Aug. 1917 Sept. 1918-June 1920
J. Van B. Metts	New Hanover County	June 1920-July 31, 1951
Thomas B. Longest	Wake County, formerly (Actg.) of Biscoe, Va.	Aug. 1-Sept. 30, 1951
John Hall Manning	Durham County	Oct. 1, 1951-Aug. 16, 1957
Capus Waynick	Guilford County	Aug. 16, 1957-Jan. 31, 1961
Claude T. Bowers	Halifax County	Feb. 1, 1961-Jan. 31, 1970
Ferd L. Davis	Lenoir County	Feb. 1, 1970-

